

# FINANCIAL TIMES

## Under scrutiny

The gendarme  
of the bourse

Page 14



World Business Newspaper

## Suez and SGB may form joint group to stave off takeover

Suez and its large subsidiary, Société Générale de Belgique, are considering forming a joint company. The move could help the management of the French holding company stave off a takeover from some of its dissatisfied French shareholders. Page 17

**HK airport project faces cash crisis:** The authority building Hong Kong's new airport is running out of funds and will have to stop letting new contracts if a fresh financing agreement is not reached by late next month. Page 16

**15 die in Greek earthquake:** An earthquake destroyed two buildings in the port town of Egin in south-west Greece. At least 15 people died and dozens were injured when an apartment building and a hotel collapsed. Page 2

**US industrial output falls:** US industrial production fell for the third consecutive month in May, making the recent downturn in factory output the longest since the 1990/91 recession, official figures show. Page 4

**Spanish group clinches helicopter deal:** Gamesa, a little-known engineering and components group based in the Spanish Basque country, secured a deal to supply parts to US helicopter manufacturer Sikorsky which is expected to be worth \$4.5bn over 25 years. Page 4

**Japan to bring forward economic plan:** Japan is to bring forward its next economic stimulus plan from the autumn to next month in an attempt to strengthen so far inadequate attempts to stave off a second recession. Page 6

**Israel says Palestinian deal in sight:** Israel said it could reach agreement with Palestinians to extend self-rule by July 1 so long as the Palestinians accepted a two-stage Israeli troop withdrawal from the occupied West Bank. Page 5

**Europe's new car sales rise:** New car sales rose last month by 0.1 per cent in western Europe year-on-year, enough to maintain a growth rate of 0.2 per cent so far this year. Page 2; UK car output at 17-year high, Page 11

**US car dealers fear trade war:** US sanctions against Japanese luxury cars could aggravate anti-Japanese sentiment in the US and spill over to affect other Japanese products, US car dealers warned. Page 4

**Hungary seeks new IMF loans:** Hungary began talks with the International Monetary Fund on an economic reform programme which the government hopes will secure new IMF loans, the first since a Socialist-led coalition took office last July. Page 3

**Pechiney may sell US glass unit:** French glass and industrial group Saint Gobain may buy Pechiney's glass container business in the US, Pechiney's president Jean-Pierre Rodier said. Page 17

**World arms spending 'still falling':** Military spending is rising sharply in south and south-east Asia, but continuing to fall in the world as a whole, the Stockholm International Peace Research Institute says. Page 7

**C&W raises Israeli telecoms stakes:** UK telecommunications group Cable and Wireless raised its stake in Bezeq, Israel's state-owned telecommunications company, from 7 to 10 per cent in an attempt to become a strategic partner. Page 27

**Merrill Lynch to direct Telefónica offer:** US investment bank Merrill Lynch led the mandate to co-ordinate an offering of government shares in Spanish telecommunications operator Telefónica which is expected to raise about \$1.5bn. Page 17

**Pakistan's budget worries IMF:** Pakistan's annual budget is incompatible with conditions agreed with the International Monetary Fund earlier this year as part of a three-year structural adjustment programme, the IMF representative in Islamabad said. Page 6

**China 'risks collapse':** China risks disintegration if it does not act to strengthen central government revenues, improve tax collection and formulate a new tax distribution system, a leading researcher warned. Page 6

**Winner declared in shopping centre sale:** UK property company Capital Shopping Centres emerged as winner of a four-way auction for the MetroCentre in Gateshead, northern England, Europe's largest covered shopping centre. Page 21

**Rory Gallagher dies:** Irish rock guitarist Rory Gallagher, who sold 15m records over a career lasting 30 years, died in a London hospital, aged 47. He underwent a liver transplant earlier this year.

**Mr Christopher:** UK prime minister John Major has appointed Mr Christopher, a former foreign minister, as his special envoy to the US. Page 1

**Mr Clinton:** US president Bill Clinton yesterday warned Japan that he was determined to push for the country's car market to be opened, saying "millions of American exports and thousands of American jobs" depended on Washington's success.

**Mr Clinton:** Mr Clinton was speaking shortly before leaving Washington for an hour-long meeting here with Mr Tomiochi Murayama, Japan's prime minister, on the eve of the two-day summit of leaders of the Group of Seven industrialised countries.

**Mr Clinton:** Mr Clinton's remarks appeared intended to limit the political impact of the trade disagreement on US relations with Japan and to prevent it dominating the G7 meeting, which also faces difficult discussions on Bosnia and on France's controversial decision this week to resume testing of nuclear weapons.

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## NEWS: EUROPE

# Central bank of Sweden backs Emu

By Hugh Carnegy  
in Stockholm

The Riksbank, Sweden's central bank, said yesterday Sweden should join the European Union's planned Economic and Monetary Union (Emu), saying it offered "overriding advantages" for the economy.

The economic policy which enabled Sweden to participate in Emu is essentially the same as the policy that is needed for a lasting recovery in the Swedish economy after the decline in recent years," the Riksbank said in its first public statement on the issue.

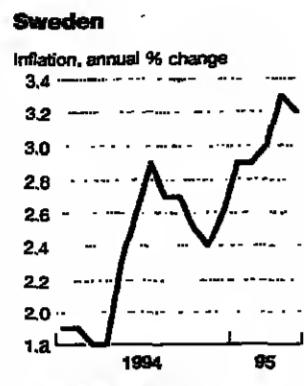
The Riksbank's unequivocal stance contrasts with the cautious approach to Emu being taken by the Social Democratic government in the face of deep scepticism within the party and among the public at large over Sweden's entry to the EU at the beginning of this year.

An opinion poll published yesterday by the central statistics bureau - drawn from an unusually large sample of more than 7,400 voters - suggested 61.9 per cent of voters would reject joining the EU if a new referendum were held, with only 28.6 per cent in favour.

In last November's plebiscite, Swedish membership was clinched by a majority. Yes vote of 52.2 per cent to 46.9 per cent.

Mr Ingvar Carlsson, the prime minister, and Mr Göran Persson, the finance minister, have both indicated they favour joining the third and final stage of Emu, including the forging of a single European currency. But they have been careful to stress that the decision will ultimately be made by parliament, where there is certain to be significant opposition.

Mr Thomas Franzen, the deputy governor of the Riksbank, said the criteria set for participation in Emu - balanced public finances, controlled public



Source: Datastream

debt, low inflation, low interest rates and currency stability - were needed irrespective of whether Sweden joined.

But he added that the industrial character and openness of the economy - and its susceptibility to external shocks - meant it would benefit from Emu membership at an early stage. The bank said economic policy should be designed to enable Sweden to join in 1999 - the likely earliest date for Emu implementation.

Earlier this week, the government presented its Emu "convergence programme". Despite the big recent budget deficits and fast-growing public debt, the plan envisages meeting the criteria by 1998 when the deficit will be eliminated through a tough programme of spending cuts and tax increases. Although debt levels will remain well above the levels specified for Emu entry, the government believes Brussels will waive the condition on the grounds that the debt is declining.

The Riksbank yesterday reiterated its commitment to an inflation target of not more than 3 per cent. Latest figures showed consumer prices rising 3.2 per cent year on year in May, down slightly from 3.3 per cent in April, but still above the Riksbank's upper limits.

# Quake in Greece kills at least 15

By Our Foreign Staff  
and agencies

An earthquake destroyed two buildings in the port town of Egion in south-west Greece yesterday, killing at least 15 people and injuring dozens more when an apartment building and a hotel collapsed.

Most of the dead were pulled out of the apartment building, which "collapsed like a house of cards", police said.

Five French nationals, including a family of three, were found dead under the debris of a wing of the hotel Eliki, near the town, 145km west of Athens, where 150 French tourists were spending their holidays.

The French embassy in Athens said 152 of its nationals had been accounted for, including the dead, leaving seven missing presumed to be still buried under the hotel rubble.

Ten people were reported to have died in the apartment building, including a 20-year-old Italian woman and three children. Up to 10 people were yesterday still missing, the Public Order Ministry said.

It said 59 people were taken to hospital with serious injuries, while dozens of others received emergency treatment. Within an hour of the tremor, military units from Athens and in the region rushed in medical and rescue teams here. French and Swiss rescue specialists with sniffer dogs arrived yesterday to help Greek teams.

The quake, which measured 6.1 on the Richter scale, and



Protected from further injury by a rescuer's helmet, a tourist waits to be pulled from the debris

damaged more than 500 buildings in the region, struck at about 3.15am, local time.

"Everything collapsed in five seconds," said a French worker at the Eliki hotel, built in 1973 and renovated in 1990.

Guests huddled silently outside, many draped in blankets and wearing pyjamas, as they watched rescue workers. The bodies of Joel Gras, 40, Catrin Thieberg, 37 and their five-year-old child Heloise Gras were dug out of the ruins of the hotel. The body of French

woman, Sylvie Erba, 35, was also recovered.

At the residential building, bulldozers and cranes yesterday shifted large slabs of concrete but workers said the work was going very slowly and they feared few of those trapped would survive.

Mrs Eleni Sariatis, 31, who lived on the third floor of the block, escaped with her eight-year-old son but her husband and 11-year-old son were trapped inside. "My husband was behind me when we were

trying to escape. A piece of mortar fell on him and he was trapped," she said. The ministry later said her son was dead.

Egion, a small port on the Gulf, is in an area of frequent seismic activity. Power and phone lines were down in many parts of Egion and officials were communicating through mobile phones.

Public works ministry officials declared about 500 buildings uninhabitable because of cracks and collapsed walls, including the state-owned Hel-



Map of Greece showing the location of the earthquake epicentre in the region of Attica.

lenic Arms Industry administration offices. About 200 tents were set up to house hundreds of people whose homes were declared unsafe.

The earthquake's epicentre was in the 13km wide Gulf of Corinth, the Geodynamic Institute said. It was felt as far away as Athens and Ioannina near the Albanian border, and shattered windows and damaged hundreds of homes from the western port of Patras to the tourist village of Delphi, across the Gulf. A quake of magnitude 6 can cause serious damage in populated areas.

Greece has been shaken by a series of recent earthquakes.

More than 8,000 people are living in tents in the central

Kozani region after a quake

measuring 6.6 on the Richter

scale last month. No one was killed but 25 people were injured.

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An elaborate mating dance is

being played out in the Euro

pean parliament between

Christian Democrats and

right-wing parties which could

lead to the formation of an alliance

to rival the dominant socialist

bloc.

Leading centre-right MEPs

are beginning to raise the pos

sibility that a new bloc could

be formed if the parliament's

second largest group, the

Christian Democrat European

People's Party (EPP), joined

forces with the French Gaullist

and Italian Forza Europa

MEPs.

The parliament's socialist

and social democratic parties,

led by Ms Pauline Green, com

mand a 221-strong bloc fol

lowed by the 178-strong EPP.

The EPP numbers could climb

to 216 if bolstered by the 29

Forza MEPs and 14 Gaullist

MEPs.

The moves have taken on a

new urgency because of efforts

by Forza Europa over the past

few months to form a mini-alliance

of conservative parties, in

cluding the Gaullists and Irish

Flame 'Fall' members.

This mini-alliance would be just one of many

the problems standing in the

way of a grand centre-right

alliance.

The larger EPP bloc could

threaten the present cosy rela

tionship in the Strasbourg

based parliament between the

Christian Democrat group and the

socialists which contributes

to a relatively smooth

decision-making process.

The European parliament

remains a largely consultative

body with powers to block

rather than initiate legislation,

although it is beginning to

acquire greater powers.

Its main role lies in areas of

"co-decision" on legislation with the European Council (EU

heads of government), under

which, in some limited areas of

policy, it has final say.

The challenge facing the EPP

is whether it can overcome its

historical antagonism to

accepting non-Christian Dem

ocrat parties into its ranks

although it has, to some

extent, already abandoned this

particularism by taking in Danish

Swedish and Finnish conserv

atives of the EPP.

Parties must agree to our

basic principles and pro

gramme - greater European

integration and a sound bal

ance between civil liberties and

social responsibility," said

Mr Klaus Welle, secretary gen

eral of the EPP.

But casting the net wider

carries political risks. Mr Wilf

ried Martens, president of the

EPP, said it was not just a case

of raising numbers. "We are

happy in our group. We have

the same attitude and agree 95

per cent of the time. This is

more important than being the

largest group and being

divided," he said.

The project's outcome also

rests on political decisions in

France and Italy which will

determine the behaviour of

Gaullist and Forza MEPs.

French President Jacques

Chirac has not clarified

whether he intends to deepen

France's relationship with Ger

many to build a more inte

grated Europe favoured by London.

One sign that Mr Chirac was

moving towards Germany

is whether he delivered the

Gaullist MEPs to the Christian

Democrat camp.

Forza Europa MEPs are

waiting for a signal from Mr

Silvio Berlusconi.

If there is an evolution, If

Mr Chirac and Mr Kohl have a

good understanding on Europe

and the same happens with

Italy. Then in theory you have

the possibility," Mr Martens

&lt;p

5 Rightwing MEPs size each other up for new alliance

By Caroline Southey in Strasbourg

An elaborate meeting down the river played out at the European Parliament between right-wing parties which could be the cornerstone of a new alliance to challenge centre-right MEPs.

It was agreed to raise a new list of candidates if the parliament's largest group, the European Democratic Party (EDP), agreed with the French Gaullist party, the Italian Forza Italia, and the German CDU.

Chairwoman of the parliament's social democratic party, Mrs Pauline Green, will lead a 21-strong list.

The numbers could be bolstered by the EDP and 14 Gaullists who have taken a break from the European People's Party to form a small conservative group.

The moves have been taken because of the lack of support for the EDP's austerity programme, which cut £1.5bn from government spending this year.

The talks are due to focus on next year's budget and economic targets, partly because there is doubt whether they will be met, in spite of the austerity package. In this year's budget, the government provided for privatisation revenue of £1.5bn but has yet to sell off a single large company.

Independent analysts believe consumer price inflation could exceed 31 per cent this year, well above the initial target of 22.5 per cent.

Virginia Marsh, Budapest

### Hungary starts IMF talks

Hungarian officials yesterday began talks with the International Monetary Fund on an economic reform programme which the government hopes will secure new IMF loans, the first since a Socialist-led coalition took office last July. The government sees a fresh IMF standby agreement as an important step in restoring international confidence in the country's market-led reforms. It also needs an IMF deal to bolster its position at home in the wake of an unpopular austerity programme, which cut £1.5bn (31.5bn) from government spending this year.

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### Magistrates question Romiti

Italian magistrates investigating suspicions of false accounting at carmaker Fiat yesterday questioned Mr Cesare Romiti (left), the group managing director, judicial sources said. The investigations stem from a report delivered by Mr Romiti to magistrates two years ago in which he admitted that the car group had paid kickbacks in the past to political parties. But Mr Romiti said at the time that he learned of the payments only after the eruption of Italy's graft scandals in 1992. Magistrates suspect balance sheets may have been falsified because the funds used for the kickbacks do not appear in the company's accounts. Mr Romiti is also under investigation in a case involving alleged slush funds at the group.

### Norwegian fears over shipping

Norway's rejection of European Union membership last November meant it had less opportunity than ever to influence EU shipping policy, a senior executive at Finland's Kvaerner Masa-Yards said yesterday. Norway is estimated to be the second largest shipping nation in Europe and fourth largest in the world. About 30 per cent of its shipowners' gross income is derived from business involving EU countries.

Mr Martin Saarikangas, chief executive officer of Masa-Yards, Europe's biggest shipyard and a member of the Oslo-based Kvaerner group, warned in a speech read to the Nor-Shipping conference in Oslo, that Norway could only "partly" rely on Finland and Sweden for support in Brussels, in spite of a tradition of co-operation. Norwegian shipowners also could not count on participating in the liberalisation of south European coastal trades.

Karen Fossli, Oslo

### SAS strike worries Norsk Hydro

Norsk Hydro, Norway's biggest listed company, said yesterday a series of strikes at Scandinavian Airlines System could affect its co-operation with the carrier. Air traffic around Scandinavia was paralysed for the third day in a week on Wednesday when SAS pilots went on strike over pay. The walkouts are set to continue, with Norwegian SAS pilots saying they will strike on June 26 as part of a pay dispute. Danish pilots announced a new 24-hour strike for June 26. In Stockholm, SAS said negotiations with the three Scandinavian pilots' unions had resumed yesterday afternoon.

Mr Niels Schweguard, head of travel management at Hydro, said the industry conglomerate would raise the strike issue when its co-operation agreement with SAS was up for renegotiation later this year. "The SAS management will have to fix the problems or face consequences in the content of our agreement," he said. But he said that Hydro, which buys more than Nkr1.00m (£16m) worth of SAS tickets a year, would hardly consider scrapping the agreement given SAS's dominant position in the region.

Reuter, Oslo

### ECONOMIC WATCH

#### Dutch recovery no spur to jobs

**Netherlands**  
Unemployment rate, % (3 month average)

Source: Databureau

Dutch unemployment improved only slightly in April, confirming the view that the continued improvement in the economy has yet to be translated into a significant further decline in jobless numbers. The central statistical office said that an average of 472,000 people were registered as unemployed in the March-May period after seasonal adjustments, up from 468,000 in February-April. The March-May figure, which is equivalent to "April" in the Netherlands' system of three-month rolling averages, was lower than the 490,000 people registered in March-May 1994, but the decline is due almost entirely to a sharp improvement which emerged in the second quarter of 1994. Since then, little further progress has been made. The latest seasonally-adjusted figure is equivalent to an unemployment rate of 7.2 per cent, compared with 7.5 per cent in the same period of 1994. Unemployment among women rose to 8.2 per cent from 8 per cent a year earlier, but male unemployment fell to 6.8 per cent from 7.1 per cent.

Dutch jobless numbers have been swollen by the increasing number of women seeking to enter the labour market, as well as by family reunification among former "guest workers" from the Mediterranean and North Africa.

Ronald van de Krol, Amsterdam

Finland's industrial output in April rose 8.6 per cent from a year earlier, the central statistical office said. In March, the 12-month increase was 12.9 per cent.

### EUROPEAN NEWS DIGEST

## Vote paves way for Russian poll

The biggest obstacle to December parliamentary elections in Russia was removed yesterday when the upper house of parliament approved a controversial election law regulating elections to the Duma, the lower house. A conflict between the president and parliament over the legislation had threatened to derail the scheduled ballot, but a compromise draft was overwhelmingly passed. Mr Boris Yeltsin, Russian president, is expected to sign the bill into law next week. Both houses of parliament and the president must still approve a bill regulating elections to the Federation Council, the upper house. Mr Vladimir Shumenski, speaker of the upper house, said the vote was a triumph for Russian democracy.

The main stumbling block to the law, which was rejected by the Federation Council on Wednesday, had been Mr Yeltsin's insistence that the number of candidates elected according to party lists be reduced. Political analysts say well-organised parties with a populist message, such as the communists and extreme nationalists, benefit most from such lists. After negotiations, Mr Yeltsin dropped his opposition to party lists, while parliament abandoned its insistence that government officials should resign from their state jobs in order to run for seats in the legislature.

Chrysia Freeland, Moscow

### Restructuring begins to work

The role of Mr Cesare Previti as defence minister in Italy's previous government headed by Mr Silvio Berlusconi was strongly criticised yesterday by an ex-cabinet colleague, writes Robert Grubman in Rome. Apart from occupying the defence portfolio, Mr Previti usurped the role of justice minister, according to Mr Roberto Maroni, then interior minister and deputy for the Northern League. In an interview with the magazine Panorama, he claimed Mr Previti was present on all key judicial discussions even when restricted and on occasions vetoed decisions. "One had the clear impression that he was effectively the justice minister," he was quoted as saying.

This is the most outspoken criticism yet directed by one former member of the Berlusconi government against another.

Mr Previti has come under increasing scrutiny in the media for his alleged role in seeking to undermine Mr Antonio Di Pietro, the best known Milan anti-corruption judge. The same magazine last week alleged Mr Previti had encouraged the denunciation of Mr Di Pietro by a Milan businessman in the wake of Mr Berlusconi being told he was under investigation for corruption.

Mr Previti denied the allegation and threatened libel proceedings against Panorama.

protests by pilots", whom it had earlier accused of holding passengers hostage.

Mr Giovanni Caravale, transport minister, then "ordered" the airline to come up with a programme of guaranteed minimum services, and the pilots to "abstain from any form of collective protest". He even fired off a letter to the hapless health minister, urging him to investigate the mystery illness used by many of the pilots to justify their refusal to fly.

But behind the bickering in

### NEWS: EUROPE

## Alitalia plans grounded by pilot protests

Passengers face wildcat strikes as management moves to US-style restructuring provoke fierce opposition, writes Andrew Hill in Milan

**S**he waited a century for it, but Mrs Emma Roma has at last had an authentic Italian airline experience.

Mrs Roma was given a freedom flight by Alitalia to celebrate her 100th birthday. It ended on Thursday with a six-hour wait in the departure lounge of Rome's Fiumicino airport, while a wildcat strike by pilots delayed her return flight to Venice. "It seems it's really my destiny to wait," she told Italian reporters.

Yesterday, Mrs Roma's tiny was shorn by thousands of other passengers, as pilots continued their unofficial action in protest at Alitalia's restructuring plans. By lunchtime, Alitalia said more than half its flights out of Rome had been cancelled, with repercussions across the route network.

Meanwhile, after more than six months in which nothing much has happened to break the deadlock between pilots and management, the main protagonists in the dispute are moving fast to find someone else to blame for the chaos.

Alitalia struck first with a half-page advertisement in Italy's main daily newspapers yesterday, warning of further disruption because of "illegal

protests by pilots", whom it had earlier accused of holding passengers hostage.

Mr Giovanni Caravale, transport minister, then "ordered" the airline to come up with a programme of guaranteed minimum services, and the pilots to "abstain from any form of collective protest". He even fired off a letter to the hapless health minister, urging him to investigate the mystery illness used by many of the pilots to justify their refusal to fly.

But behind the bickering in

the cockpit lies a real fear on the part of ministers, managers and unions, that they could all lose out if they fail to pull the long-running Alitalia dispute out of its latest nose-dive.

At issue is the ambitious restructuring plan introduced by Mr Renato Rivero and Mr Roberto Schisano last year

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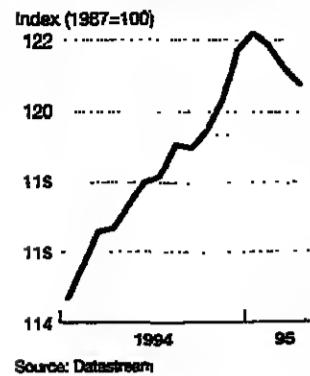
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## NEWS: THE AMERICAS

## US industrial output falls for third month

## US industrial production



By Michael Prowse  
in Washington

US industrial production fell for the third consecutive month in May, making the recent downturn in factory output the longest since the 1990-91 recession, figures indicated yesterday.

The Federal Reserve said that industrial output fell 0.2 per cent last month, following declines of 0.5 per cent in April and 0.2 per cent in March. The weakness last month was concentrated in the car industry, where output dropped nearly 4

per cent from April. Excluding cars, production was flat.

Manufacturing output fell 0.3 per cent in May to register its fourth consecutive monthly decline.

The production decline was less steep than expected; most Wall Street economists had forecast a drop of about 0.4 per cent. But it may not indicate a bottoming out of production because more recent data released yesterday pointed to further industrial weakness this month.

The Federal Reserve Bank of Philadelphia said that its index

of manufacturing activity fell sharply in June from an already depressed level in May.

Yesterday's figures also showed a sharp drop in the rate of industrial capacity utilisation from 84.2 per cent in April to 83.7 per cent last month, the lowest level in more than a year. This drop is likely to be welcomed by Fed policy makers as a sign that upward pressure on inflation is easing.

"My view is that a fully-fledged recession is unlikely," said Mr Robert Dederick, eco-

nomic consultant to Northern Trust, the mid-west bank. But he added that data released so far did not yet resolve the issue of whether the US was heading for a soft or hard landing.

The Fed was likely to shift a policy directive with a "bias toward easing" at its next policy meeting in early July, leaving its scope to cut short-term rates if incoming data showed a recession was under way.

In recent public comments Mr Alan Greenspan, the Fed chairman, has signalled his belief that the economy is

going through a sluggish patch, reflecting attempts by companies to reduce excessive levels of inventories, or stocks of unsold goods.

But the view on Wall Street is increasing that the Fed will ease monetary policy next month or in August, even if it does not expect an imminent recession, in order to sustain economic growth.

In previous business cycles the Federal Reserve has cut interest rates in response to sluggish growth during periods when a recession seemed unlikely.

## Chile suffers from too much of a good thing

The Chilean economy is getting too much of a good thing. It is receiving more foreign exchange than it knows what to do with.

As the funds flow in, the Chilean peso broke through 370 to the dollar last week, a 9.5 per cent revaluation since early April, shrugging off the effects of Mexico's financial crisis. Taking into account the inflation differential with the US, the currency has appreciated some 20 per cent in real terms in the past year.

Foreign exchange reserves now top \$15bn (29.5bn), equivalent to more than 18 months of imports and up more than \$1.5bn since the end of the year. Local manufacturers and farmers, facing competition from cheap imports and finding exporting hard going, are clamouring for government action to weaken the exchange rate.

But the government is in a bind. Restrictions on short-term capital inflows may have eased the problem, they have not resolved it. The inflows are potentially inflationary, encouraging the central bank to keep interest rates high to slow economic activity. This merely serves to encourage more capital inflows.

Attracted by the country's solid economic management, including a long-standing budget surplus, foreign direct investment also continues to pour in. Mr Alvaro Garcia,

economy minister, expects foreign direct investment this year to reach \$8bn. Last year it was \$8bn, equivalent to 9 per cent of gross domestic product.

Chile's possible entry into the North American Free Trade Agreement, now being negotiated, and an expected upward revision soon in its debt rating by at least one of the US rating agencies are fueling investor enthusiasm.

Prices for many of the coun-

"We are more interested in promoting the exit of capital than stopping it from coming in"

try's raw material exports have been rising sharply as commodity prices boom. This adds up to a big trade surplus this year and the likely disappearance of the current account deficit which has in past years swelled up some of the foreign exchange inflows.

According to Mr Juan Vilaseca, head of the state mining corporation Codelco, mining will by the turn of the century once more account for half the country's exports. "Thanks to private investment, Chile is projected to be producing 42 per cent of the world's copper outside the former Soviet

Union countries, which in any case are not likely to be important exporters.

Some Chileans are worried that so strong is the country's position in minerals that it will suffer its own version of the "Dutch disease" that results from one extremely profitable sector (in the Dutch case oil and gas) overshadowing the economy. Mr Sergio Bitar, a left-wing senator and member of the governing coalition, thinks mining could be profitable at an exchange rate of 150 to the dollar "but the rest of the economy needs 400-450".

Government officials say part of the peso's strength arises out of the dollar's weakness, and more than 60 per cent of the country's exports head towards Asia and Europe which are unaffected by peso strength against a weak dollar.

They say manufacturing exports continue to increase - though profit margins are being squeezed. Furthermore, the future most likely source of growth in the economy will be mainly through commodities and services, not so hurt by a strong exchange rate.

Mr Garcia says Chilean companies are also being actively encouraged by the government to invest outside the country, for example, in Brazil's privatisation programme. However this has had little impact, say economists, because returns in the Chilean market are so high. One econo-

mist - Mr Joaquin Vial, a former government official who heads the economic consultancy Cieplan - says a less conventional "heterodox" approach is needed.

He suggests the central bank lowers interest rates and that the government provide a withholding tax holiday for a limited period to encourage the remittance of dividends abroad. It should also lower tariffs from 11 per cent to 8 per cent, in place of a planned cut in value-added tax.

Most controversially he urges the central bank to fix for a limited period a quota for the desirable level of capital inflows. The central bank should then auction off the transferable investment rights to would-be investors.

The government says such a step would be too radical a change in a country where economic policy has been built upon a broad social consensus.

"We remain more interested in promoting the exit of capital than stopping it from coming in," says Mr Garcia.

Stephen Fidler

Mr Jacques Santer, president of the European Commission, yesterday offered the US a blueprint for wide-ranging co-operation based on the EU's role in providing "continent-wide stability in Europe".

But he also described the

national transatlantic free trade area as "unrealistic in the short term" and only worthy of consideration if it conformed to the rules of the new World Trade Organisation.

Mr Santer indirectly urged the US and Japan to settle their trade problems under the auspices of the WTO without recourse to unilateral action. "We must live by the rules we have agreed that we want others to apply," he said.

He expressed EU concern over what he called the "draconian" cuts Congress was considering in US foreign aid. In an inter-connected world it was "unrealistic short-term thinking," he said, "to suggest that severe cuts in American aid can be absorbed without cost".

He was speaking on the morning after a round of talks with President Bill Clinton and President Jacques Chirac of France, which holds the EU presidency.

A senior US administration official said transatlantic rela-

tions were at a "seminal" point, requiring maximum dialogue.

Mr Santer accepted this and highlighted a series of areas in economics, politics and security in which the EU was willing to shoulder its responsibilities.

The US official proposed the creation of a working group of senior representatives from both sides charged with presenting co-operative ideas to a EU summit to be held in Barcelona in November.

He added that the US was not seeking a formal consultative mechanism with the inter-governmental conferences on which the EU is now embarked as part of the Maastricht Two process. He said the US did not seek "a nose in the tent" but did expect to be accorded "an open ear" by the EU.

He was, in this respect, sharply critical of the lack of EU co-operation in the so-called "third pillar" of the IGCs, specifically in the fight against organised crime and the narcotics trade.

He accused European interior ministers of refusing to respond to legitimate approaches from US law enforcement agencies for joint information sharing. He was afraid that if responsibility were vested in the Commission the response would be worse.

## AMERICAN NEWS DIGEST

## Pinochet backs ex-police chief

General Augusto Pinochet, the Chilean army commander, has defied the government and courts by challenging the legality of the trial and sentence for murder of Gen Manuel Contreras, the former secret police chief. In an interview published yesterday in a daily newspaper the general said Gen Contreras and Col Pedro Espinoza, his former second in command, had not been given a fair trial. They had been judged by "an ad hoc court, like a Nuremberg tribunal", he said.

The Chilean army has taken Gen Contreras into its care and made no secret of its unhappiness with a Supreme Court ruling sentencing him to six years' imprisonment for the 1976 murder of a former Socialist minister. But only a week ago Gen Pinochet had said in a television interview that although personally believed in Gen Contreras's innocence, he accepted the sentence of the court. Sources close to the government said the army had indicated it would not hand over Gen Contreras, who is in a naval hospital in the south, unless the government agreed to talks. The government insisted it would not negotiate until Gen Contreras was in jail, the sources added. The finance and foreign ministers have said that the army's attitude would harm Chile's image abroad and could affect investors' confidence. *Imogen Mark, Santiago*

## Congress gives Cavallo a boost

Argentina's lower house of Congress has approved a work accidents law which Mr Domingo Cavallo (left), economy minister, sees as vital to beating record unemployment. Passage of the bill on Wednesday night came as the government admitted that unemployment was probably 2 points higher than in October. The bill, which is almost certain to be passed by the Senate, will establish a compulsory insurance scheme to cover work accidents. The government argues that the current system has created a legal apparatus which serves neither employers nor employees. The risk of big legal fees are a disincentive to hire new workers and raise Argentine labour costs, the government says. The new scheme, supported by most official unions, will set standard rates for indemnity, depending on age and the seriousness of a given disability. Passage of the bill represents a victory for Mr Cavallo, whose relationship with Congress has soured recently. The economy minister will now seek to push through other legislation on collective bargaining, employment contracts and bankruptcy. *David Pilling, Buenos Aires*

## Ecuador defence minister quits

Mr Jose Gallardo, Ecuador's defence minister, resigned yesterday to allow him to run for president in elections 10 months away. The retired general's popularity surged after the recent conflict with Peru. Mr Gallardo, who will run as an independent candidate, said the country "had serious problems and was being left behind" while other nations developed rapidly. He will be replaced by General Alfonso Alarcon. *Raymond Colitt, Quito*

## US car dealers' chief fears trade war

By Michio Nakamoto in Tokyo

US sanctions against Japanese luxury cars could aggravate anti-Japanese sentiment in the US and spill over to affect other Japanese products, a representative of US car dealers warned yesterday.

Mr Walter Huizinga, president of the American International Automobile Dealers Association, said that if US sanctions against Japanese luxury cars went ahead there would be repercussions on other aspects of bilateral trade.

"I think this could ignite a trade war. It's something that we can't allow to get started," Mr Huizinga said in Tokyo yesterday where he is leading a delegation of US dealers on a visit to Japan.

The \$5.9bn worth of US sanctions on Japanese luxury cars go into effect on June 28, retrospective to May 20. The US and Japan have agreed to continue talks in Geneva next week but Mr Mickey Kantor, the US trade representative, on Wednesday reiterated the US stance that unless there is a "meaningful" agreement on opening up Japan's markets to foreign cars and car parts, the sanctions would take place as scheduled.

The Japanese government's attempt to seek a solution to the threat of sanctions through the World Trade Organisation will not help the situation since US dealers of luxury Japanese cars will have gone out of business by the time the WTO comes to a decision, Mr Huizinga warned.

"The WTO does not represent a viable solution," he said. US dealers of Japanese cars were already seeing a fall in sales of cars not targeted by the sanctions. If the sanctions went into effect, they would immediately affect the 2,028 businesses belonging to the AIADA and their 81,000 employees which sell and service the 13 models of Japanese luxury cars facing punitive tariffs.

"There has to be some sort of a negotiated settlement," Mr Huizinga said.

## Spanish group secures \$4.5bn helicopter deal

By David White in Madrid

A little-known engineering and components group based in the Spanish Basque country, Gamesa, has secured a US helicopter manufacturer Sikorsky expected to be worth \$4.5bn over 25 years.

Next to Spain's stake in Airbus Industrie, where the state-controlled company Casca has 42 per cent, it is believed to be the biggest export agreement for the Spanish aerospace sector. Gamesa has not previously made parts for helicopters.

Sikorsky, part of United Technologies, which recently sold its stake in Westland of the UK, is to give the Basque group a share of about 7 per cent in its new medium-size S-92 helicopter, launched this week at the Paris air show.

The helicopter will be a direct competitor in both the civil and military markets for the S-92 made by jointly by Westland and Agusta of Italy.

Sikorsky plans to assemble the final airframe in Stratford, Connecticut, from sections made in Spain, China, Taiwan, Japan and Brazil, and to start production in the year 2000.

The project will create about 2,000 jobs in Spain, with 190 at Gamesa itself, which employs

1,700, and the rest at sub-contractors. Gamesa plans to invest \$16.5bn on the programme and will seek support from the Basque regional government. The company, based at Vitoria, was set up in 1976 and is 80 per cent controlled by Iberia, a joint holding company of Banco Bilbao Vizcaya and the Iberdrola electrical utility.

Sikorsky's other partners in the S-92 are Embraer of Brazil, Mitsubishi Heavy Industries of Japan, Taiwan Aerospace and China's Jingheze Helicopter Group. Sikorsky said it hoped to capture half of an available world market of 5,000 units up to 2019.

The Gamesa deal followed 18 months of discussions. "It really wasn't a competition. We just went straight to Gamesa because we were impressed by its capability," Mr Kelly said.

The Basque group, which will make the rear fuselage and the pylon for the rotor system, produces auto and aircraft parts - including fuselages for Israel Aircraft Industries - and industrial systems. It had sold its Pta34bn (\$279m) last year.

The Sikorsky deal, including spares, is expected to add 25 per cent to this annual figure when the helicopter is in full production.

The project will create about 2,000 jobs in Spain, with 190 at Gamesa itself, which employs

## Qantas launches tit-for-tat action in Hong Kong

By Nikki Tait in Sydney

Qantas, the Australian airline scheduled for privatisation this month, yesterday began a legal challenge to the Hong Kong government's move to restrict its traffic rights.

Qantas filed an application in the Supreme Court in Hong Kong seeking a judicial review of the government's decision and challenging the Hong Kong authorities' right to impose conditions on the airline's operating permit issued under bilateral treaties.

The Qantas action mirrors steps by Cathay Pacific, Hong Kong's carrier, in Australia.

Cathay has begun court proceedings in Sydney in an attempt to stop the Australian government preventing it flying to Australia after June 30.

Both legal moves stem from a rumbling aviation row between the two countries about so-called "fifth freedom" traffic carried by an airline between destinations outside its home country. Cathay has been unhappy about the

amount of intra-Asian traffic which Qantas has been picking up in Hong Kong and flying to Singapore and Bangkok. It has also claimed that Qantas has been using fifth freedom rights to offer services to European destinations.

In April, the Hong Kong government said it would restrict Qantas' fifth freedom rights to 50 per cent of traffic on its Hong Kong-Singapore and Hong Kong-Bangkok services from July 1. In retaliation, the Australian government said that it would only approve services by Cathay to Australia until June 30.

Yesterday, in the course of the Cathay court hearings in Sydney, Australia's federal department of transport made clear that it would give the Hong Kong airline an indication of the conditions it will place on its operations in Australia by Tuesday.

There is no suggestion that Cathay will not have a flight timetable after June 30 if they apply," said Mr David Bennett, acting for the government.

## WORLD TRADE NEWS DIGEST

## Boeing's demo flight deflated

A demonstration flight of the new Boeing 777, carrying transport ministers from several countries, was forced to fly at reduced altitude this week after a loss of cabin pressure.

Boeing said the loss of pressure was imperceptible to 112 passengers, who included Mr Federico Pena, the US transportation secretary, and transport ministers from several countries of the Asia-Pacific Economic Co-operation forum.

The aircraft landed in Denver where the pressure loss was traced to loose clamps holding air-conditioning ducts in place. Problems with air-conditioning ducts caused a rapid loss of pressure during a 777 test flight in February, injuring three crew members. In that incident, a valve supporting the air-conditioning ducts also failed, causing a rapid loss of pressure. In this week's incident, the valve held, ensuring only a slow loss of pressure.

Boeing said final adjustments to the air conditioning ducts had not been made on the aircraft involved in this week's incident because it was still being tested. The company said: "It's an embarrassing event for Boeing but it doesn't signify any problem for the airplane or the design of the airplane."

*Michael Shapka, Aerospace Correspondent*

## World arms spending 'is still falling'

By Bruce Clark, Diplomatic Correspondent

with the Middle East's falling from 31 to 24 per cent.

This was despite sales to the former Warsaw Pact nations having fallen sharply. As part of the reason, Sipri notes that "south-eastern Europe, particularly Greece and Turkey, has seen significant deliveries of major conventional weapons".

Mr Alexei Arbatov, the Russian security analyst, warns in the year-book that anti-missile defence programmes being developed by the US and Russia could undermine the fabric of strategic arms control.

These "seem excessive in relation to avowed current threats or hypothetical future threats" and could undermine the Anti-Ballistic Missile Treaty.

That in turn could prompt other nuclear weapon states to upgrade their forces, and weaken the constraints on potential proliferators, Mr Arbatov argues.

On a more encouraging note, another essay reports: "The nuclear arms race appears to have largely halted" and that any remaining research and development on nuclear weapons "has a decidedly end-of-era feeling".

The world's total of operational nuclear warheads was estimated at no less than 20,000. The US had 1,770 strategic and several hundred tactical warheads; the former Soviet republics 8,257 strategic and 2,000-6,000 tactical warheads; France some 500 warheads; UK 250-300; China about 300; Israel under 100.

*Sipri Yearbook 1995: Arms, Disarmament and International Security*, available September Oxford University Press £60

## Israel gives terms for self-rule deal

By Julian Ozanne in Jerusalem

Israel said yesterday it could reach an agreement with Palestinians to extend self-rule by a target date of July 1 so long as the Palestinians accepted a two-stage Israeli troop withdrawal from the occupied West Bank.

Mr Shimon Peres, Israeli foreign minister, said in an interview that only three obstacles now stood in the way of an agreement: the scope of a troop redeployment, the size of an elected Palestinian council, and how Arab residents of Israeli-occupied East Jerusalem would be able to participate in Palestinian elections expected later this year. The latter two issues could be resolved by the Palestinian and Israeli political leaderships on the last day of negotiations.

Palestinians charge that Israel has consistently delayed and obstructed the process, now at least one year behind schedule, and are insisting the July 1 date be met.

"It is clear in the eyes of the Palestinians that there will be a redeployment to allow Palestinians to conduct negotiations and a further redeployment later, then July 1st is possible," he said. "If there is an attempt to insert the further redeployment in

the agreement then it is a different story."

The message was conveyed to Mr Yasser Arafat, chairman of the Palestine Liberation Organisation, in a meeting yesterday in Gaza with Mr Yossi Sarid, Israeli environment minister.

"If we want to achieve a full, complete, finished agreement on all the details and nuances, then I think July 1 is not a realistic date," he told Israel radio.

"But if we want to achieve an important agreement, an honourable, if not entirely complete agreement which will allow for elections in the territories in four months under fair conditions then July 1 is still a realistic date."

Mr Peres also said he was working on three projects to give the Palestinian self-ruling areas an economic injection which would show immediate benefits.

The projects are to raise finance to build 100,000 housing units for Palestinian families in self-ruling areas and in Jordan; to train Palestinians to fill high-level technical jobs in Israel's expanding high-tech sector; and to implement an agreement to construct industrial parks on the Israel-Palestinian border to provide employment for Palestinians.

## Arabs 'losing east Jerusalem fight'

By David Gardner, Middle East Editor

Israel could succeed in putting its occupation of Arab east Jerusalem beyond the reach of negotiation and diplomacy unless the Arab world reacts quickly, according to the International Campaign for Jerusalem, formally launched yesterday in London.

The campaign, inspired by leading figures in the Palestinian diaspora, aims to counter what it regards as a largely successful Israeli propaganda campaign presenting all of the holy city – including the eastern quarter annexed after the 1967 Arab-Israeli war – as Israel's rightful capital.

Successive UN Security Council resolutions since 1967 have condemned the occupation of east Jerusalem and the West Bank as illegal. In spite of this, Israel has used a discriminatory housing policy inside the city and an extensive Jewish settlement policy to around the eastern quarter to ensure that Arabs in the east and within "greater Jerusalem" are in a minority.

## Halifax contest over who speaks for poor

'Alternative summit' groups find some of their issues taken up, writes Gillian Tett



As the G7 summit of the world's leading industrialised economies got under way in Halifax, Nova Scotia, yesterday it was not the only party in town.

A short walk from the official waterfront conference centre, a group of non-governmental, environmental and protest organisations (NGOs) are hosting an alternative summit, discussing topics ranging from United Nations reforms to the World's Weavers – with a drumming circle session and protests from the Raging Grannies group thrown in.

For seasoned summit-goers, the event, known as the "P7" – or "Peoples' Summit" – is likely to provoke a certain cynicism.

In the last 10 years G7 summits have increasingly been shadowed by alternative events sporting the odd title of "Toes" (The Other Economic Summit). Organised by NGOs,

they have protested about the lack of a third world voice at the G7 – and almost as consistently been ignored by G7 officials.

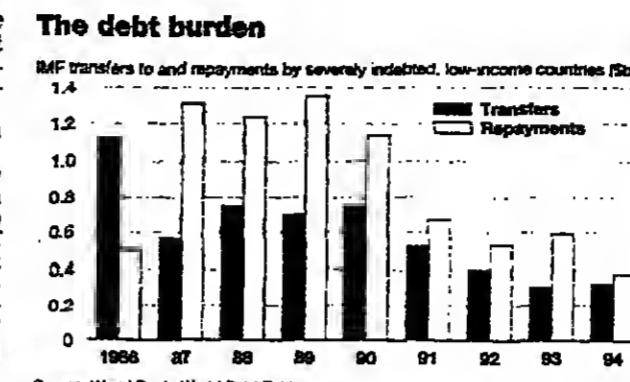
But this year's event has a slightly different undertone.

Some groups seem that a few of their demands have been edging off the streets and into the mainstream agenda of international politics – not least because of behind-the-scenes contacts that have occurred between NGOs and G7 officials in the run up to the conference.

One indication came from leaked drafts of the G7 communiqué last week which suggested that development and poverty issues may be some of the most controversial areas of the debate.

One particularly controversial subject is multilateral debt. For the last four years, groups such as Christian Aid and Oxfam, have been campaigning to have part of the multilateral debt of the world's poorest countries written off, pointing out that these countries have been repaying more

IMF transfers to and repayments by severely indebted, low-income countries (\$bn)



to the International Monetary Fund than they have been receiving.

These campaigns were boosted last year when Mr Kenneth Clarke, UK chancellor proposed that the IMF should sell part of its gold to be re-invested in interest bearing accounts for debt relief.

Preliminary drafts of the G7 communiqué suggest the issue is still being negotiated, not least because Germany, Japan and the IMF itself have

strongly opposed the scheme.

Ms Jessica Wondroff, head of campaigns at Christian Aid, says: "You have to remember that when we first started talking about this there was no one who would listen to us. It is progress that they are even discussing this at the G7."

Some of the groups are gloomier, particularly over the debate about the reform of Bretton Woods institutions.

"The Bank is simply unreformable. There should be an

orderly shut down," says Mr John Theodo of the Canadian group Probe, which monitors World Bank operations, and, like many other NGOs, accuses it of fuelling, rather than alleviating, third world poverty, and ignoring social and economic concerns.

But the fact that the G7 summit is even discussing the role of the Bretton Woods institutions has encouraged Mr Cameron Duncan, the Washington-based economic adviser for the environmental Greenpeace group. "We do have great expectations for this meeting because last year's summit committed the G7 to doing a review of the Bank and Fund as institutions," he says.

However, early drafts of the communiqué give little indication that the G7 will request any dramatic change in the mandate of either the Bank or the Fund – or curtail their overlapping roles, as many NGOs are demanding.

"Part of the problem at present is that the Bank and Fund have been getting into areas in which they don't have

tence," says Mr Kevin Watkins of Oxfam, who claims that the IMF has increasingly become involved in longer term quasi-development projects – traditionally the preserve of the Bank – in spite of its short-term mandate.

The new IMF financing measures proposed in the draft to avoid another Mexican-style financial crisis are also unlikely to satisfy many NGOs, which are insisting that a sweeping review of capital flows – with possibly even a currency transaction tax or the strengthening of local currencies – is needed to help developing countries.

One area where some NGOs might draw a chunk of encouragement is in calls for the IMF to have more transparency. Away from the placards, the main mood in the NGO camp is static. For though the P7 may give some colour to the events in Halifax, many NGOs already have their lobbying eyes fixed on another event – the annual meeting of the World Bank and IMF later this autumn.

## US confirms clash between Iraqi military units

US intelligence has confirmed that there was an exchange of fire between Iraqi military units near a radio station close to Baghdad on Wednesday, a Clinton Administration official said yesterday. Reuters reports from Washington and Damascus.

"There was some shooting around that radio station. It was apparently a minor skirmish and it had no effect whatsoever on Saddam's government," the official, who asked not to be identified, told Reuters in a reference to Iraqi President Saddam Hus-

sein. "But it illustrates that there is opposition to Saddam."

The comment came as the Iraqi opposition in exile, ignoring government denials of any unrest inside Iraq, said that loyal army units had encircled a rebel tank battalion on the outskirts of the capital Baghdad.

Opposition officials said the trouble began on Wednesday when the authorities sent home the body of the brother of an army brigadier, a former air force officer who was exe-

cuted on charges of trying to overthrow Saddam.

"It (the shooting) was in reaction to the death of the air force general," the administration official said.

Opposition leaders based in Damascus said the leader of the mutiny had died in battle and his forces had withdrawn from the outskirts of Baghdad, westwards towards the Euphrates.

The opposition Supreme Council of the Islamic Revolution in Iraq (SCIRI) said in a statement issued in Damascus just outside the capital.

Mr Isra al-Maliki, a spokesman in Damascus for the Islamic Daawa party, earlier yesterday said that,

after heavy fighting in the Abu Ghraib area on Wednesday, it was quiet while the two sides prepared their next moves.

The official Kuwaiti news agency Kuna quoted a SCIRI statement in Tehran as saying that fighting continued at Abu Ghraib with tanks, helicopters and other armoured vehicles.

The Iraqi government has denied anything has happened and some Baghdad-based diplomats are also sceptical.

## Kenyan budget revives reform drive

By Michael Wrong in Nairobi

Mr Musalia Mudavadi, the Kenyan finance minister, yesterday unveiled a 1995-96 budget aimed at calming donor fears that his government is backtracking on economic reform.

He announced the end of a controversial ban on imports of sugar, wheat, milk and maize and pledged to press ahead with reform of the state sector.

The six-month ban, introduced in April on the grounds that cheap foreign imports were harming local producers, had been viewed by economic analysts as a worrying indication that Kenya was not committed to a free market economy. A recent International Monetary Fund delegation to Nairobi had pushed for it to be reversed.

By lifting it nearly four months ahead of schedule, Mr Mudavadi has removed what was going to be a bitter bone of contention at a key meeting with donor governments scheduled in Paris for July 24.

Mr Mudavadi, regarded in the west as one of the champions of Kenya's radical two-year reform drive, also promised progress on the privatisation of the country's state sector, which appears to have ground almost to a halt after an initial flurry of activity.

He said Kenya Airways, the national carrier, would be privatised by the end of the year and companies such as Kenya Railways, Kenya Ports Authority, Kenya Posts and Telecommunications and the national electricity utility would also be targeted for privatisation and restructuring.

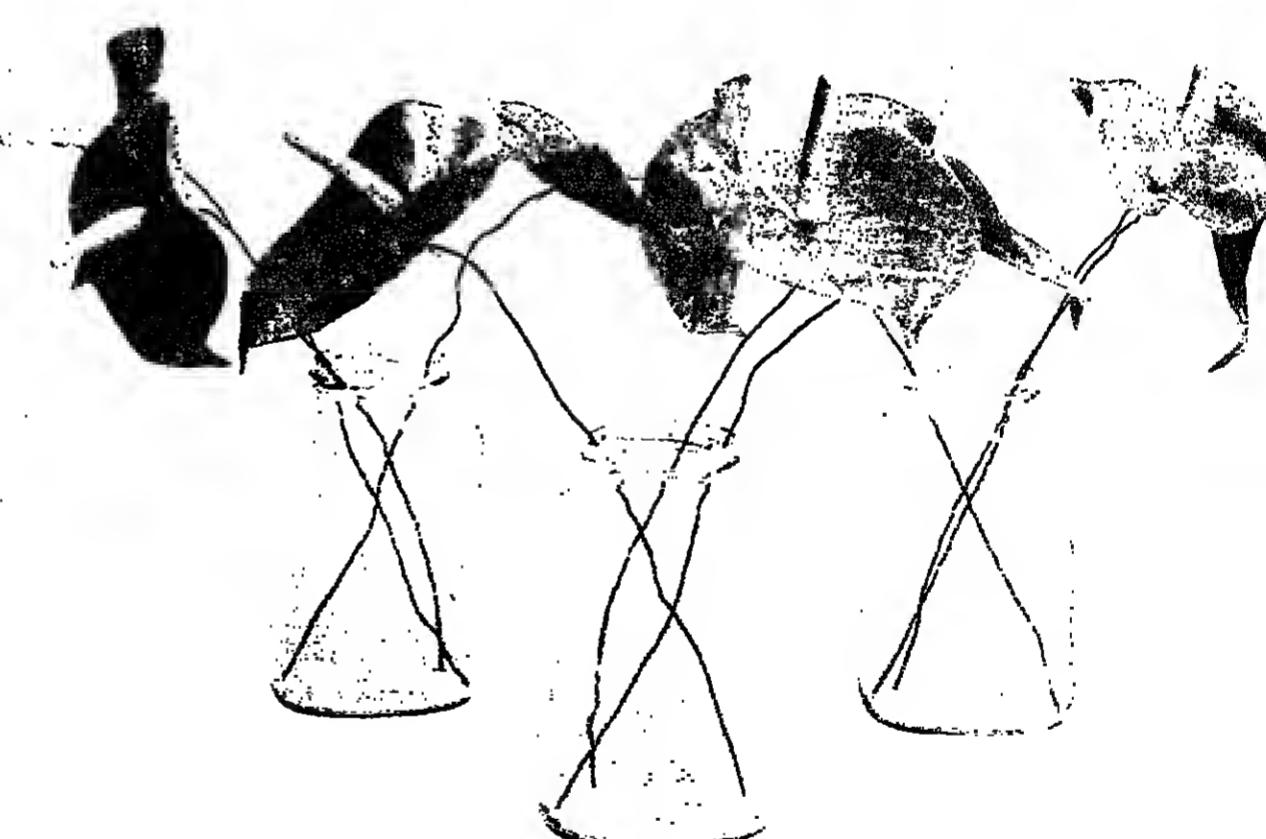
By the end of the year, a third of the 146 companies awaiting privatisation would be floated, he said.

To encourage investment in newly privatised companies Mr Mudavadi said the ceiling on foreign investment in companies floated on the Nairobi Stock Exchange would be lifted to 40 per cent from the current 20 per cent. The limit has long been regarded as one of the main reasons for the low levels of activity on the bourse six months after it was first opened to foreign investment.

Looking back on a year in which Kenya enjoyed 3 per cent GDP growth and saw a sharp fall in inflation after two years of stagnation, Mr Mudavadi appeared in upbeat mood.

He expected a range of steps to widen the tax base and improve duty collection would swell Treasury coffers and forecast 5 per cent growth in 1995 and 5.6 per cent in 1996. The budget deficit, he said, should be eliminated altogether after falling sharply in 1994-95.

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# Japan brings forward economic package launch to July

By William Dawkins in Tokyo

Japan is to bring forward its next economic stimulus plan from the autumn to next month, in an attempt to strengthen so far inadequate attempts to stave off a second recession.

The embattled coalition government plans to launch its second package of the year before the July 23 upper house elections, following an estimated Y3.300bn (\$38bn) of public spending and deregulation measures in April, widely seen as insufficient.

Yesterday's decision coincides with

growing demands from business leaders for vigorous action to stimulate the economy and curb the trade surplus, a source of the yen's strength, which is further depressing growth.

Mr Yoshiro Mori, secretary-general of the ruling Liberal Democratic party, yesterday called for cuts in property and securities transaction taxes to be included in the package, to halt the decline in asset prices which has held up bank lending and industrial investment.

But there is little chance a divided coalition will be able to agree on radical tax reform, a senior LDP policy official admis-

ted yesterday. Despite this, the stock market cheered up slightly at Mr Mori's remarks; the Nikkei index rose 206.77 points to 14,957.26, its second day of recovery after falling to a 34-month low on Wednesday.

As if to reinforce Japanese companies' anxieties over the trade imbalance, the finance ministry announced yesterday that the surplus rose 7.1 per cent to \$6.98bn in May, compared with the same month last year.

Within this, the dollar surplus with the US rose 8.7 per cent to \$3.3bn, a figure likely to bolster the yen and widen Wash-

ington's conviction that Japanese markets are closed. In yen terms, the total trade gap shrank 12.3 per cent, a discrepancy caused by the dollar's fall against the Japanese currency over the past year.

Mr Takashi Imai, chairman of the Japan Iron and Steel Federation, said a "comprehensive" package of economic and industrial reform was needed. A weaker-than-expected recovery in steel demand and a rise in inventories were a "warning signal".

Mr Imai's fears were underlined by the international trade and industry ministry, which admitted industrial output in April

fell by more than at first thought, by 0.9 per cent from March, instead of 0.2 per cent.

Business leaders voiced alarm yesterday at the government's inability to take decisive action.

Mr Minoru Makihara, president of Mitsubishi Corporation, Japan's largest trading company, dismissed as "half-hearted" last week's government scheme to help the banking system. "The government does not have a clear thought of what they want to do," he said.

The economy had remained stuck at the bottom of the cycle for the past two years,

though some of Mitsubishi's business groups were now predicting increased sales. Deregulation especially in poorly competitive service sectors, was essential. But Mr Makihara complained the government lacked the political leadership to deregulate the economy.

Officials of the Keidanren, Japan's main business lobby, yesterday urged the use of public money to shore up the financial system. This use of taxpayers' money is unpopular with Japan's disgruntled voters, but is gaining growing support in business circles, anxious about a shortage of bank lending.

## China 'risking collapse' from fiscal weaknesses

By Tony Walker in Beijing

China risks disintegration if it does not act decisively to strengthen central government revenues, improve tax collection and formulate a new tax distribution system, a leading researcher has warned.

Mr Hu Angang, a senior fellow of the Academy of Sciences, a government think-tank, said in an interview that China's fiscal weakness in one sense recalled problems in the former Yugoslavia, where the erosion of central revenues had contributed to the collapse of the state.

Beijing's revenues accounted in 1994 for 5.1 per cent of gross domestic product compared with 6.8 per cent in 1992. In the US, central revenues account for about 20 per cent of GDP, in Japan about 14 per cent, and in Britain about 35 per cent, according to Mr Hu.

Mr Hu noted that in Yugoslavia, on the eve of its dissolution amid ethnic strife, such revenues were down to 5.6 per

cent. Although he was at pains to say that China was in no imminent danger of fragmenting, he warned that the parous state of China's finances threatened to undermine central authority at a time when wealthier provinces were asserting their independence. Beijing was endeavouring to counter this trend, but its efforts were inadequate.

### China's problems recall those of former Yugoslavia'

"Instead of getting better the situation keeps changing for the worse," Mr Hu said. He blamed Beijing's problems partly on resistance from the provinces to new tax reforms introduced in 1993.

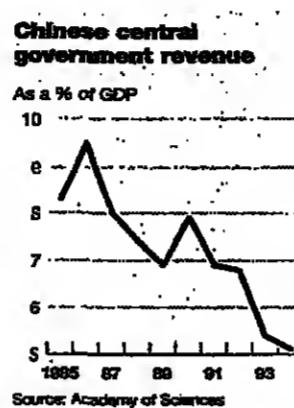
Powerful provincial chieftains had prevailed on the centre to give ground on new revenue-sharing arrangements. These had been aimed at

strengthening central finances and also achieving a more equitable distribution of tax revenues to poorer areas. Mr Hu said Beijing was losing out in the "political games" being played with wealthier provinces such as Guangdong and Zhejiang. Poorer provinces were being further disadvantaged and the prosperity gap was widening.

Mr Hu is regarded as something of an iconoclast and doomsayer among Chinese academics, but the fact that he is able to publish his work and speak relatively freely indicates that powerful figures in the leadership see political benefits in allowing his warnings to be publicised.

His predictions bolster arguments by leaders such as Mr Zhu Rongji, the executive vice-premier in charge of the economy, who have been pushing for a strengthening of central control after the rush to decentralise in the early 1990s.

Mr Hu is urging the government to reinforce a weak tax-collecting regime, stiffen pen-



alties for tax evasion and avoidance, and abolish special economic zones providing tax incentives for new investment. He said one glaring example of central budgetary weakness was the fact that the military had to become involved in business activities like operating hotels simply to keep afloat. "This is unheard of in any other country," he said.

A western economist challenged Mr Hu's gloomier predictions about a possible break-up of China, and said central finances were not quite as serious as described when "off-budget" items were included.

Additional research by Jiang Wandi

## Manila planning taxation reforms

By Peter Montagnon, Asia Editor

The Philippine government will launch a far-reaching package of direct tax reforms as soon as the new Congress begins its first session on July 24, Mr Roberto de Ocampo, finance minister, said in London yesterday.

The package will aim to broaden the tax base and improve collection in an effort to raise the share of fiscal revenues to around 16 per cent of gross domestic product over the medium term from 15.5 per cent at present.

That would put the Philippines in line with its faster-growing partners in the Association of South East Asian Nations, Mr de Ocampo said.

It could contribute to a rise in the country's relatively low 16 per cent savings rate and would secure an improvement in the fiscal position, which was in surplus last year for the first time in two decades.

"We think this tax reform is going to be a major legacy of

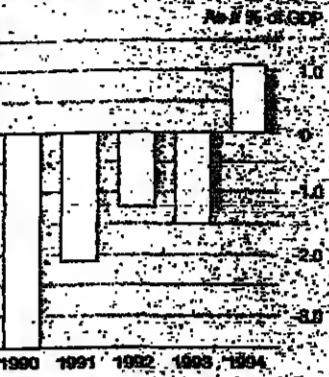
this administration and one of the vital foundation stones of our efforts to have sustainable economic growth beyond the year 2000," he said.

The package would draw into the tax net more companies, only 40 per cent of which currently pay tax. Corporation tax would fall to between 20 and 25 per cent from 35 per cent, but the new rate would be based on gross sales rather than net income.

Reform of personal tax would involve automatic deductions, increased thresholds and a clear set of rating bands. As with corporation tax, this would streamline collection and remove room for discretion, corruption and tax evasion, he said.

Mr de Ocampo said his tax reform task force was already working with congressional leaders to ensure support for the package. The earlier introduction of value-added tax ran into problems – its extension to services is still held up in the supreme court – because it had not been properly

### Philippines' fiscal balance



explained at the outset. The new reforms were "pro-poor and pro-progress", he said.

He was also planning a series of "tall, naughty" golf-course meetings with business leaders in which he would invite them to identify loopholes in the new system so that they could be closed off before it entered force.

In the first year of the programme net tax revenues would probably rise only 1 per cent or 3bn to 5bn pesos (5.73m to £121m), but the benefits would grow as more companies were caught in the net.

The government expected a further 16bn pesos in revenues this year from "repatriations" of organisations such as the Philippine National Bank and Manila Hotel, as well as enterprises in the smelting and fertiliser sectors.

Later it would privatise organisations which have always been state-owned such as Philippine National Power, but this would involve a gradual approach, initially involving only a private sector management contract. A direct sale of the power business was impracticable because of uncertainty over the impact on national electricity prices from the development of a nationwide grid, he said.

## Pakistani budget criticised by IMF

By Farhan Sokhri in Islamabad

Pakistan's annual budget, unveiled on Wednesday, is incompatible with conditions agreed with the International Monetary Fund earlier this year as part of a three-year structural adjustment programme, the IMF representative in Islamabad said yesterday.

Mr Harry Snook, the fund's resident official, said in an interview: "It is a deviation from our programme. Now we want to discuss how we can continue. We are continuing our dialogue."

The government yesterday reiterated its commitment to the adjustment programme, while saying its pace had to be slowed in the budget to suit the country's needs.

Mr V. Jafarey, adviser on finance to the prime minister, Ms Benazir Bhutto, said: "We are not making any U-turns or deviations from the programme. Macroeconomic stability and structural reforms remain our goal but the pace of adjustment has been modified to suit our own conditions."

Pakistan's decision to cut maximum tariffs by only 5 per cent points to 65 per cent in the budget has raised concerns over the country's relations with the IMF, which wants to see a reduction to 40 per cent this year.

The government set a target of reducing its deficit to 5 per cent of gross domestic product in the 1995-96 fiscal year, against a target of 4 per cent agreed earlier with the fund.

The government's borrowings from local banks are also set to double during the year, raising further concerns that the country's macroeconomic management may worry its western lenders.

The government's set target for borrowings, which last year was PRs15bn (\$455m), has been raised to PRs30bn. Mr Jafarey said Pakistan would discuss the new targets when an IMF mission visits later in the year.

Western officials cast doubts on Pakistan's ability to continue with the programme. One western economist said: "The targets are now way off mark. It would be difficult for the Fund to continue the programme."

Other economists said they understood the IMF might ask Pakistan to reconsider its targets.

Pakistani officials were optimistic the country's foreign exchange reserves, at \$2.6bn, had created a comfortable cushion for Islamabad, a point that would weigh in its favour during talks with the fund.

The IMF programme was agreed two years ago amid a balance-of-payments crisis when the reserves dipped as low as \$290m.

## ASIA-PACIFIC NEWS DIGEST

### Tokyo ministry in monopoly row

A Japanese delivery company has taken on the Ministry of Posts and Telecommunications in a row that highlights the difficulties in challenging the public monopoly on postal deliveries in Japan.

The ministry has warned Yamato Transport, a leading door-to-door parcel delivery service, that a service introduced by a subsidiary breaches Japan's postal law. Yamato Transport's unit in the southern island of Kyushu began a service delivering credit cards on behalf of card companies at rates about 10 per cent below those charged by the post office.

The post office has insisted credit cards are letters over which the post office has a monopoly. The postal inspector's office, which has the authority to inspect any breaches of the postal law, could start an inquiry and possibly take Yamato to court over the issue.

Yamato says credit cards are not letters and is prepared to face the ministry in the courts. The company, which won a battle against the transport ministry over its parcel delivery service, is known for its refusal to buckle in the face of bureaucratic pressure.

Michio Nakamoto, Tokyo

### US concern at Spratlys dispute

The commander of US Pacific forces yesterday voiced concern at rising tensions in the South China Sea as the Philippines said it had destroyed another Chinese marker in the disputed Spratly Islands. Admiral Richard Macke said the US backed freedom of navigation in the sea but deplored actions by some of the nations disputing ownership of the Spratlys.

"I am concerned with the actions of several countries that have increased the tension in the South China Sea," he said after a one-day meeting of the US-Philippines Mutual Defence Board. The meeting coincided with disclosures by Manila that its navy had destroyed a Chinese marker in the Spratlys in an apparent signal to Beijing that it would not allow intrusions into areas in the islands that it claims.

Reuter, Manila

### French arms sales in jeopardy

French arms sales worth up to \$1.47m may be in jeopardy as New Zealanders vent their anger at France's decision to restart nuclear testing in the South Pacific (depicted on the front page of a Sydney newspaper, left). French tenders to supply the New Zealand armed forces were under review as part of a freeze on military co-operation.

They said Eurocopter, the Franco-German joint-venture, was one of four companies invited to bid for a \$1.34m contract to supply up to six helicopters for the Royal New Zealand Navy. Matra of France was also competing with Hughes of the US to supply the army with surface-to-air missiles worth \$1.3m.

Reuter, Wellington

### Comfort women' fund outcry

The Japanese government's plan to create a private fund to compensate women forced to provide sexual services for the Japanese army during the second world war has prompted an outcry from international citizens' groups.

Public funds – Y24m (\$2.75m) this fiscal year – will be funnelled through the Asian Peace and Friendship Fund for Women, but the plan has been seen as an attempt by the Japanese government to avoid taking direct responsibility over the issue. It has drawn criticism from South Korean legislators, citizens' groups and a Dutch group representing prisoners of war and the so-called comfort women.

The government only officially recognised the atrocities in 1993 and apologised in 1998.

Emilio Terazono, Tokyo

■ China's consumer price index in May was 20.3 per cent higher than in May 1994, the State Statistical Bureau said, and down from 20.7 per cent in April.

■ Japanese prosecutors have indicted 18 people on charges of violating the Anti-Monopoly Law, all allegedly involved in a bid-rigging scandal concerning public sewage projects. They are former senior officials of the Japan Sewage Works Agency and employees of Hitachi, Toshiba, Mitsubishi Electric, Fuji Electric, Meidensha, Yaskawa Electric, Nissin Electric, Shinko Electric, and Takaoka Electric Manufacturing. Reuter, Tokyo

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## ADVERTISEMENT

## THE GERMAN PFANDBRIEF

# A rewarding instrument for international investors

In spite of the obvious attractions of the German Pfandbrief, foreign investors have hitherto never been substantial players in the market. Available figures are purely anecdotal, but it is estimated that although the trend is rising, foreign investors account for ownership of no more than about 15% of the total market, compared with a share of over 50% in the bond market.

There appear to be two reasons why international investors have traditionally been much less important participants in the Pfandbrief market than in German bond trading. The first - which is rapidly losing credibility - is due to a fundamental misunderstanding of the instrument. Historically, international investors may have tended to assume that the Pfandbrief is a German equivalent of the US-style high risk asset backed security, which it is not. Asset backed securities in the US are collateralised by individual mortgages, sets of mortgages, credit card receivables and so forth. In Germany, the collateral of all outstanding mortgage and public Pfandbriefs of any mortgage bank must be kept in two separate pools. As research published by Frankfurter Hypothekenbank clarifies, this means that "there is no link between any individual collateral in the pool and any particular Pfandbrief issue, thus ensuring a high degree of risk diversification."

## Concerns about liquidity

With most main international institutional investors now convinced about the quality of the Pfandbrief, the only reservation which they still appear to harbour concerns the liquidity of the instrument. International institutions with a requirement to be able to liquidate entire port-

folios within seven days remain concerned that the Pfandbrief market fails to offer sufficient liquidity to meet this prerequisite, although the Association of German Mortgage Banks repeatedly insists that the most active issuers of Pfandbriefe do fulfil the preconditions for good liquidity.

At one of Germany's large Pfandbrief issuing banks, the Frankfurt-based Rheinische Hypothekenbank (Rheinhyp), Board Member Dr Karsten von Koller is vocal in his rejection of the illiquidity charge. "It's a mistake to say that the market is illiquid," he insists. "It depends entirely on what sort of investor you are. The market is certainly not illiquid for investors dealing in chunks of DM 5 or DM 10 or DM 20 million. The problem may start with DM 50 million or more, but even with chunks of this size the larger bank will always buy back blocks of Pfandbriefe." So would an investor be able to liquidate a portfolio of Pfandbriefe worth, say, DM 150 million over a seven day period at a good price? "Yes, definitely," Dr von Koller asserts, "maybe not in one telephone call, but over a seven day period, certainly."

Standardised instruments of uniformly high credit standing Pfandbriefe are actively traded in the over the counter (OTC) market by a wide range of banks and securities houses, including a growing number of foreign institutions. Trading in Pfandbriefe is conducted on a yield basis, with a bid/ask spread of between two and three basis points on standard lots of DM 10 million. The larger issuers in the domestic market are committed to maintaining an active secondary market in their own paper, and domestic investors report that they have experienced few if any problems with selling Pfandbriefe as and when they need.



## Growing international awareness

# Prospects good for increased foreign participation

There are a number of reasons why it is hoped and believed that foreign investors will increase their exposure to the Pfandbrief market over the coming five years. The first of these is that there appears to be a growing acknowledgement among the international financial community that Pfandbriefe can offer a much more rewarding return on a German bond portfolio than other fixed income instruments.

A by-product of this is that the international financial community is increasingly focusing its sights on the Pfandbrief market. The most obvious example of this increased interest has come from international rating agencies. In June 1994, for example, Moody's published a review of the Pfandbrief market which was broadly positive, concluding that "the German Pfandbrief system is intrinsically strong and provides markets with mostly high investment grade securities." More recently, the London-based European credit rating agency, IBCA, issued a statement noting that Pfandbriefe are "inherently low risk investments." The report also recognised, however, that international investors have yet to benefit extensively from the opportunities offered by the Pfandbrief, adding that the bonds are "a well established and important part of the German domestic capital market and yet are not generally well understood by international investors."

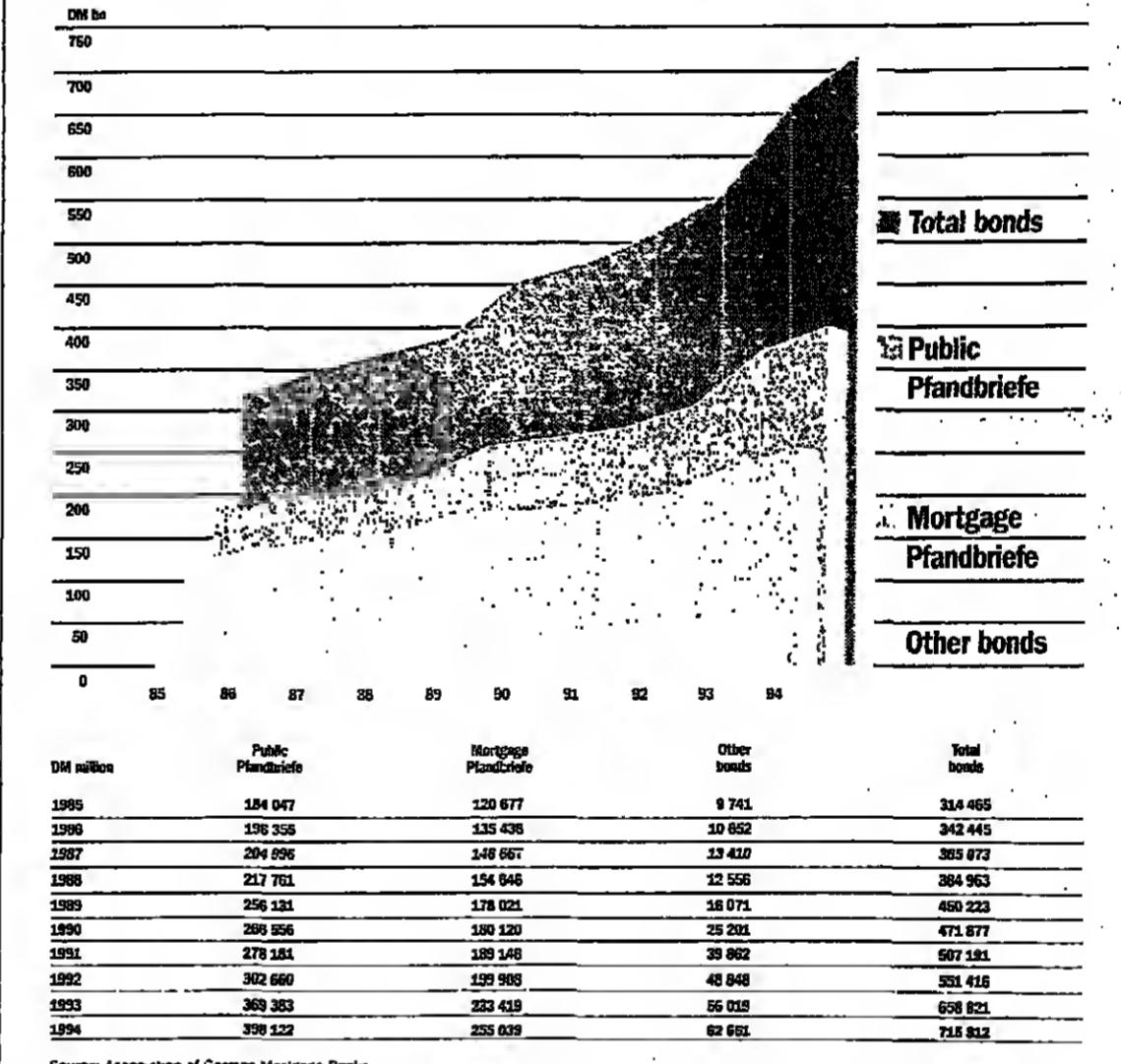
Additionally, however, Pfandbrief issuers have become increasingly conscious of the anomalous patterns of international

involvement in the German bond market, which is heavily skewed towards the bond sector. In a financial community which is now clearly a global village, it is no longer acceptable that overseas investors should overlook the largest individual sector within the German fixed income market.

More important still, over the longer term, is that Germany's mortgage banks recognise that if they are to continue to expand their lending business they will need to focus increasingly on other Continental European markets. Herbert Otten, a Member of the Board of Management at the Hamburg-based Deutsche Genossenschafts-Hypothekenbank, explains: "Historically the German mortgage banks have been very strong in Germany, but they now want to extend their business across Europe. The Pfandbrief is not a very well known instrument in Continental Europe, and if the German banks want to finance real estate in France, for example, they will need to raise long term money in France at low cost. The most efficient way to do that is through the Pfandbrief market." Otten adds that in recognition of this, several of Germany's mortgage banks are now looking to secure internationally accepted credit ratings from the leading international rating agencies, such as Standard and Poor's and Moody's.

## Mortgage Pfandbriefe, Public Pfandbriefe and other Bonds in Circulation 1985-1994

### - Germany's Private Mortgage Banks -

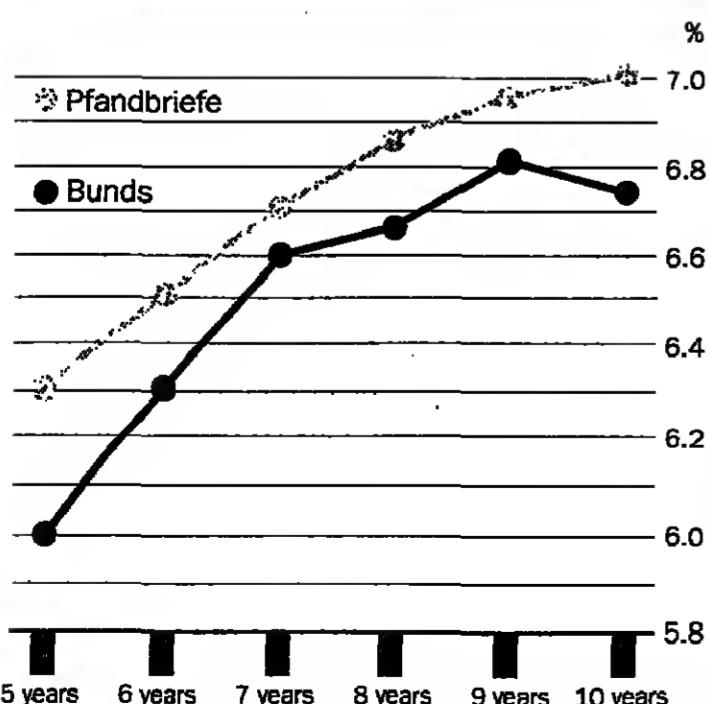


## Growing international research

Equally encouraging has been the extent to which international investment banks have been devoting increased resources to analysing the Pfandbrief market, and to educating their institutional clients about the benefits of exposure to the instrument. In 1994, for example, Banque Paribas released an important report analysing what is described as German "domestic products for international investors."

## Continued from previous page

### Yield Curve Comparison



The first of these is that mortgages eligible as pool collateral must not exceed 60% of an individual property's value. The second is that properties eligible for inclusion within the pool must be conservatively valued, which means that valuation must be assessed primarily on the real value and the income that a property will be able to yield on a sustained basis. Prospective capital and rental appreciation of a property is not taken into account, so that historically the assessed value of the collateral backing mortgage Pfandbriefe has typically been between 10% and 15% below a property's actual market value. Another safety mechanism behind the mortgage Pfandbrief has nothing to do with legislation, but arises from the unusual structure of the German real estate market relative to most of its European counterparts. As Dr Helmut Scholz, President of the Association of German Mortgage Banks, points out, the commercial property market in Germany benefits from natural diversification.

The commercial real estate markets in the UK and France, Dr Scholz explains, gravitate mainly around the individual financial and business centres of London

and Paris. Germany's federal system, by contrast, means that there are a number of different centres of gravity in the commercial property market - among them, Frankfurt, Düsseldorf, Berlin, Hamburg, Munich, and, more recently, Dresden and Leipzig. If the commercial property market in Paris or London were to turn sour, it would cast a shadow over the entire French or UK market; but if upheavals were to arise in, say, Berlin or Munich market, this would not automatically mean a collapse for the real estate sector in Frankfurt or Düsseldorf, Dr Scholz explains.

## Public Pfandbriefe

The other category of Pfandbriefe is the public Pfandbrief, which are fixed income bonds fully collateralised by a separate pool of loans to the public sector, or guaranteed by the public sector. The quality of this collateral is based on the high credit standing enjoyed by the German federal, state and municipal governments.

Although there are therefore technical differences between the collateral sup-

porting each type of Pfandbrief, mortgage and public Pfandbrief issues have tended to be viewed by investors as offering identical quality, and both have therefore historically traded on identical yields.

Aside from the safety mechanisms which are built into the collateral that backs Pfandbrief issues, including the involvement of a state-designated trustee, there is an additional range of measures designed to maximise investor protection. In addition to general solvency ratios the mortgage banks must observe special limits on the liabilities side.

## The largest component of the German bond market

The historical importance of the Pfandbrief - both to investors and to the issuing banks - has meant that within Germany, the market accounts for the largest component of the fixed income market. At the end of December 1994, the entire German domestic bond market was worth DM 2.984 trillion. Of this total, Pfandbriefe accounted for DM 1.104 trillion, or 37% of the market.

Boosted by demand for new housing following German unification, the primary Pfandbrief market has been especially active over the course of the last five years: between 1990 and the end of 1994, the total outstanding in the mortgage Pfandbrief market rose from DM 232 billion to DM 222 billion, while in the public Pfandbrief sector over the same period the total increased from DM 490 billion to DM 782 billion.

Pfandbriefe are standardised instruments, issued both in bearer form (which account for about 75% of the market) and registered form. Usually listed on Germany's stock exchanges, the size of Pfandbrief issues ranges from between DM 10 million and DM 1 billion, although a typical issuance size is between DM 50 million and DM 300 million. Maturities are generally of three, five and ten years, and interest is paid annually on fixed income bonds and quarterly or semi-annually on the less common floating rate issues. Domestic trades are settled within two days through Deutscher Kassenzettel, while international settlement takes seven days and is through Euroclear and Cedel.

# Advantages for investors

## Advantages for investors

### Advantages for investors

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THE GERMAN PFANDBRIEF

III

## Harmonisation of Pfandbriefe

## A stabilising force for Europe's financial markets



Dr. Dieter Bollinger

**A**lthough in absolute terms the German Pfandbrief market is the biggest of its type in Europe, the original concept of the mortgage bank structure was not made in Germany, but in France. The first issue of a private sector mortgage bond bearing the same hallmark as today's German Pfandbrief was placed by Crédit Foncier de France in 1832, following which a number of mortgage

banks were established across Germany, modelled largely on the French bank.

But while France and Germany were Europe's breeding ground for the mortgage bank structure, today's market for mortgage bonds in the Continent are by no means limited to these two countries. At the end of 1992 there were a total of 155 mortgage banks operating in Europe. By the same date, these banks had outstanding mortgage and communal bonds in circulation worth some ECU 117.6 billion. Germany accounted for the lion's share of this total, with bonds in circulation amounting to ECU 35.5 billion (30% of the total). Other important markets were Denmark, which is the largest of Europe's mortgage bond markets in proportion to GNP, and accounted for ECU 105.6 billion (28%); Sweden (12.2%); Italy (10.7%); France (4.8%); and Switzerland (2.5%). Much more recently a handful of countries in central and eastern Europe have started to develop a regulatory framework to encourage the development of the system, with the Czech Republic leading the way. Consistently by its absence in

the inventory of European countries issuing mortgage bonds is the UK.

## Focus on pan-European market

While there is a well-developed market for mortgage bonds across almost all of Europe, a pan-European market has yet to take shape, in spite of the best efforts of the Association of German Mortgage Banks to promote and assist in its growth. One of the foremost champions of the concept of a pan-European market for Pfandbriefe, mortgage bonds or whatever other name EU members wish to give them, is Dr Dieter Bollinger, Managing Director of the Association of German Mortgage Banks. Dr Bollinger, who is also a member of the European Mortgage Bond Committee, explains: "The Pfandbrief system is well known throughout Europe, and the fundamental principles are the same in most markets, although the exact rules and regulations differ."

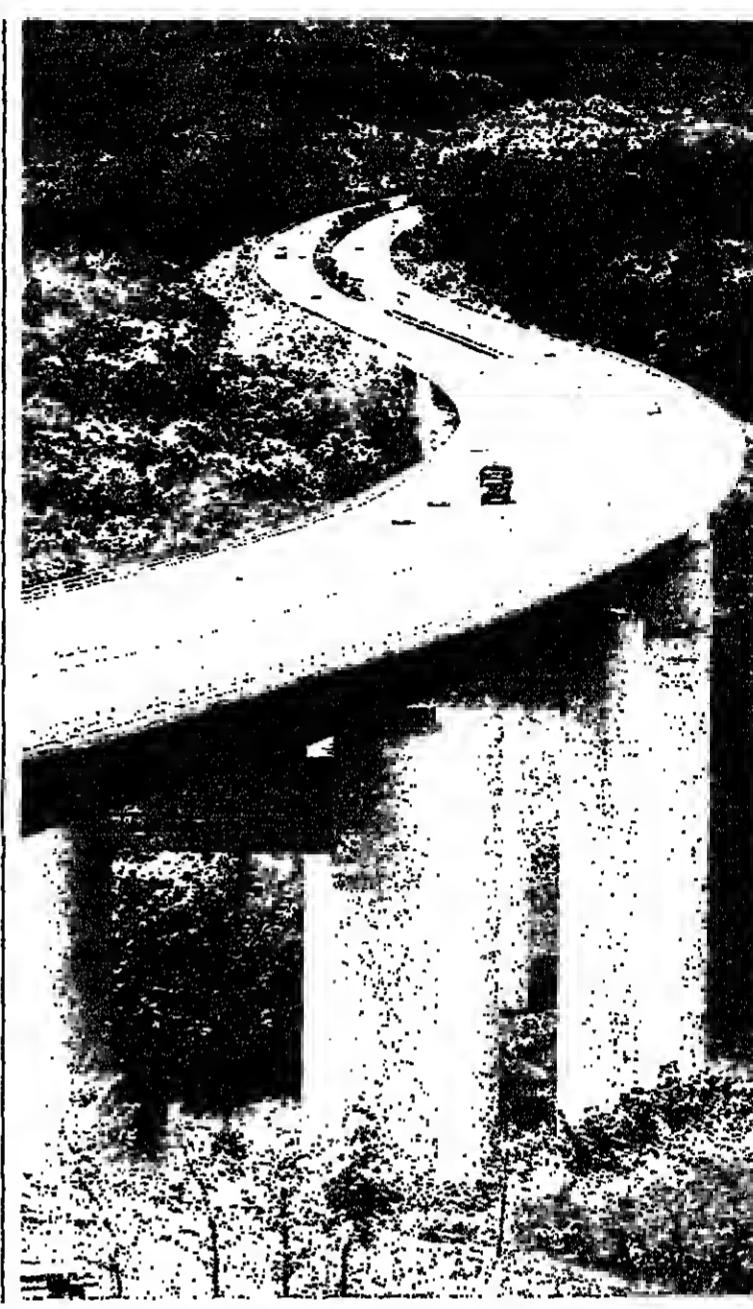
The European Mortgage Federation has discussed the possibility of harmonisation of these rules and regulations with officials in Brussels since 1979. Originally, he recalls, European Community (EC) authorities had viewed the proposals with favour, before ultimately deciding instead to settle for the principle of mutual recognition. But harmonisation of the mortgage bond market must eventually come, Dr Bollinger insists. "There has to be a harmonisation of mortgage bond regulation," he says. "We've seen harmonisation of solvency regulations, large exposure regulations and so on. In line with the Maastricht Treaty we will see harmonisation of currencies, and although 1997 is looking unlikely I believe

that by 1999 we will see a common European currency. When that happens, investors in Pfandbriefe will no longer be focusing on the currency implications. Instead, they will be looking at the security behind the bond. And the security will have to be the same, whether it be in Germany, France or Denmark."

## Stability from fixed-interest investments

Dr Bollinger is convinced that the adoption of a standard pan-European framework for a mortgage bond market would act as a stabilising influence for financial markets across the Continent. While a Europe-wide regulatory framework need not, he says, conform minutely with the tried and tested Pfandbrief system, he believes that a mechanism which is constructed around fixed-rate long term investments - familiar in markets such as Germany, Austria and Switzerland - is more conducive to stability in currency markets, inflation and interest rates than the UK system in which variable rates predominate.

He points to two pieces of evidence to support the theory. First, he says, "while every country sees ups and downs in property values, the amplitude of that volatility in the commercial sector is much higher in France and the UK than it is in Germany." Second, he points out that the very existence in the UK of two sets of monthly inflationary figures is in itself indicative of some form of shortcoming in the structure of the market for property finance: "It's always been a curious thing to me that in the UK there is an inflation figure including mortgages and one excluding mortgages."



## Advantages for investors

## Holders of Pfandbriefe benefit from a number of essential advantages that make these bonds an outstanding investment for a modern portfolio.

## Safety

Thanks to especially stringent requirements stipulated by Germany's Mortgage Bank Act, the German Pfandbrief system is unsurpassed for safety, offering security equivalent to that of German government bonds (bunds).

## Yield

No German Pfandbrief issue has ever defaulted and no investor has ever failed to receive 100 percent repayment on a Pfandbrief held to maturity. Despite this exceptional degree of safety, yields on German Pfandbriefe are usually higher than on bonds.

## Liquidity

Although most investors hold German Pfandbriefe to maturity, the bonds are quoted on German stock exchanges, and German mortgage banks actively maintain a well functioning secondary market in them. In addition, Pfandbriefe are accepted by the Bundesbank as a basis for Lombard credit.

## Flexibility

Because German Pfandbriefe are issued in line with current financing

needs, there is a vast range of issues and maturities available, usually between one and ten years but sometimes up to 25 years.

## A standardised product

Unlike US-style mortgage-backed securities, the German Pfandbrief is a standardised product. In fact, the name "Pfandbrief" is legally protected and may not be applied in Germany to any other security.

## An accessible product

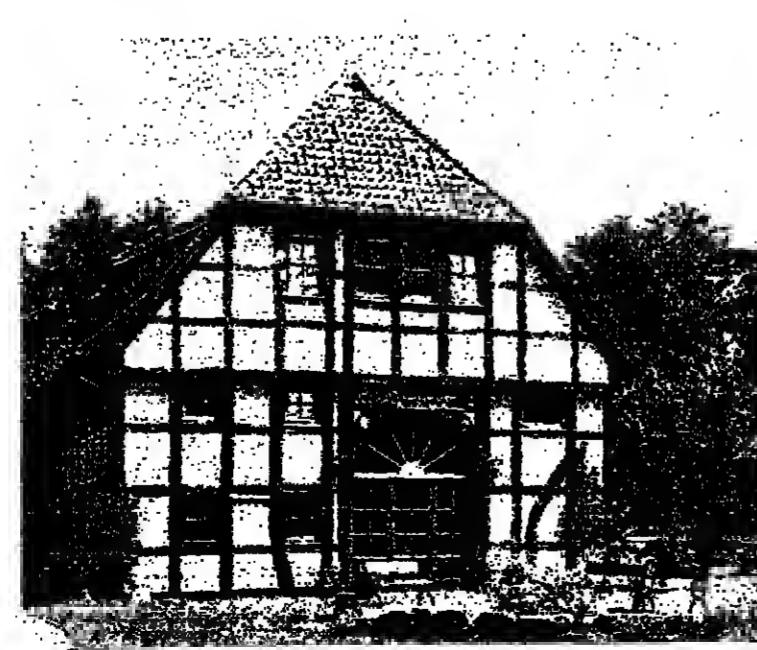
German Pfandbriefe are readily available in Germany. And with accelerating liberalisation and harmonisation of the EU's capital markets, foreign investors face fewer obstacles to acquiring this quality DM-denominated paper in their home market.

## A time-tested system

The Pfandbrief idea in Germany dates back over 225 years to the time of Frederick the Great. The use of Pfandbriefe and the legal framework surrounding them have stood the test of time, offering investors a fixed interest DM instrument of choice and quality.

## Easy to buy

Pfandbriefe can be purchased at any mortgage bank or commercial bank in Germany, or their correspondents abroad.



## The German Pfandbrief Glossary of terms

Many terms used in any description of the German Pfandbrief system have no precise English translation. This is a selection of the most widely used of these:

## Bund

The German bund is the abbreviated term describing Government Bundesanleihen, which have traditionally been the main long term borrowing vehicle of the German Federal Government. Most issues have a maturity of 10 years although a market for 30 year government bonds has recently been established. As bonds are considered by foreigners the lowest-risk fixed income security with the highest liquidity available in the German capital market, all other German bond issues tend to trade at a spread discount to bunds. In the case of Pfandbriefe this spread has tended to be in the order of between 20 and 30 basis points, although it has recently risen as high as 60 basis points.

## Bundesaufsichtsamt für das Kreditwesen - BAKred

Germany's Federal Banking Supervisory Authority. The mortgage banks are subject not only to the general supervision of the BAKred but also to its special supervision in line with the stringent provisions of the Mortgage Bank Act. The Pfandbrief's safety and the highest standards of collateral quality have top priority.

## Hypothekenbanken

Governed by the Mortgage Bank Act of 1900, German private mortgage banks are specialists in property finance and

public-sector lending. They are the only German banks in the private sector authorised to issue Pfandbriefe, which is a major segment of the capital market.

Many mortgage banks are members of large German banking groups. Three "mixed" banks - Bayerische Vereinsbank, Bayerische Hypotheken- und Wechsel-Bank and Norddeutsche Hypotheken- und Wechselbank - are allowed to conduct both universal and mortgage banking, as each of these was founded prior to the creation of the Mortgage Bank Act.

## Hypothekenbankgesetz (HBG)

Germany's oldest banking legislation, the Mortgage Bank Act. Although it has been amended several times over the last century, the fundamental principles of the law, aimed at investor protection, still stand today.

## Hypothekenpfandbriefe

Bonds fully collateralised by residential and commercial mortgages granted by the issuing bank. As of the end of December 1994, the total mortgage Pfandbriefe outstanding was DM 322 billion.

## Kommunalobligationen

Literally "Communal bonds". An alternative term for Öffentliche (Public) Pfandbriefe.

## Landesbanken

Central banks of the savings banks sector organised as public institutions. As a rule, they are owned by regional savings banks associations and the federal states. There are 12 of these, and

they are authorised to issue Öffentliche (Public) Pfandbriefe.

## Öffentliche Pfandbriefe

Bonds covered by public-sector loans. As of the end of December 1994 the total of Öffentliche (Public) Pfandbriefe outstanding was DM 782 billion.

## PEX

The acronym given to the index recently launched tracking the performance of German Pfandbriefe.

## Pfandbrief

There is no direct translation for the word Pfandbrief in English. The Pfandbrief (of which the plural is Pfandbriefe) is a special instrument created to fund residential and commercial property as well as public-sector loans. Pfandbriefe are fully collateralised and come in two varieties - Hypotheken (Mortgage) Pfandbriefe and Öffentliche (Public) Pfandbriefe.

## ROS

The acronym for the planned "RenTen-Offerten-System", the new bond electronic trading system planned for late 1995 in Germany.

## Treuhänder

Trustee. The Mortgage Bank Act requires the supervisory authority to appoint a trustee whose task is to ensure that the statutory cover is maintained at all times.

## Verband

deutscher Hypothekenbanken The Bonn-based Association of German Mortgage Banks.

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THE GERMAN PFANDBRIEF

# “Perhaps one day we’ll have a common European Pfandbrief market.”

Interview with Dr Helmut Scholz, President, Association of German Mortgage Banks

Can you explain why the Association of German Mortgage Banks would like to see more active participation in the Pfandbrief market by foreign investors?

I think there are two answers to your question. Firstly, of course we are looking forward to European Monetary Union and increased harmonisation within the European capital market. It is true that up to now we’ve had no problems at all selling our bonds in the German capital market. German investors have traditionally been very familiar with the Pfandbrief. But we recognise that we have to go international one day. Not necessarily tomorrow, but in the foreseeable future. So we want international investors to be more active participants and to have a better knowledge of the German Pfandbrief.

On the other hand, international investors have been indeed active in the German capital market for the last 10-15 years, and over that time they have looked more and more closely at German bonds. But they have looked mainly at the German government bond – the bund. Why? Because it is well known internationally and there is no doubt as to its quality. But – and this is the second part of the answer to your question – the preference of international investors for the bund has led to a hitherto unknown spread between bunds and Pfandbriefe which in our view is not justified on the basis of quality. Although the collateral and the legal framework surrounding Pfandbriefe are equal in quality to the bund, this does not appear to be so in the eyes of international investors. So the fact that there is a spread of 10 and sometimes up to 50 basis points has meant that it has become more expensive for us to refinance our lending activities. So we are trying to make the Pfandbrief a well known instrument Europe-wide, and to convince international investors that while the quality is legally not exactly the same as the bund, it is equal.

Are you satisfied that foreign investors fully understand the structure of the German Pfandbrief market and the nature of the collateral which backs the instrument?

Not yet. We recognise that we have to do more international presentations in the main European financial centres, and we are very keen to inform international investors about the quality inherent in the Pfandbrief system. The Pfandbrief is not simply a bond, it is an integral part of a system for financing long term investment, not just in real estate but throughout all areas of the public sector. So there are two sides to the issue. Long term lending and exactly matching funds in the capital market. On the one hand, there are investors who need high quality paper, and on the other there are borrowers who need a safe and secure long term financing instrument. We have to look at both sides of this equation. We are certainly encouraged that more and more interest is being shown by the rating agencies, of course, Moody’s, for example, and the JBCA in London have both published very positive reports on the structure of the Pfandbrief market. But overall I am not yet satisfied about the level of knowledge internationally, and this is what we are working so hard to improve.

What attractions are offered by the German Pfandbrief market which are not available in other instruments?

If you look at absolute levels of quality and safety, then of course the bund has to be number one because Germany is not going to go bankrupt. But the Pfandbrief



must certainly rank as number two, because it is a fully collateralised bond and is of a much higher quality than any other bond issued by any private sector institution. It offers a higher yield over bonds because of the preference on the part of international investors for the bund. But it also offers unrivalled security because of the collateral and – unlike mortgage-backed securities – the full liability of the issuing institution. Moreover, Pfandbriefe are accepted as collateral for the Lombard rate. Even a triple-A rated bank bond will not offer the same level of quality as the Pfandbrief.

How important is the Pfandbrief market in the context of the German economy as a whole? To what extent does it play a role in stabilising the economy?

It plays a very important role, indeed, for two reasons. In the capital market the mortgage and public Pfandbriefe account for nearly 40% of the entire domestic bond market, so stability in the Pfandbrief market obviously supports stability in the capital market as a whole.

Second, as a long term financing instrument for investment in real estate and in public authority projects it has an equally stabilising influence. About 80% of all loans granted to public authorities in Germany are accounted for by Pfandbriefe, and only 20% through other means. On the other hand, between 20% and 25% of all residential real estate financing is through fixed interest Pfandbrief issues. More important is the commercial property sector where two thirds of all financing is through the Pfandbrief mechanism. This means that as an instrument for long term fixed rate financing, the Pfandbrief is one of the most important vehicles in Germany, which explains the role it plays in stabilising markets. If you have long term fixed interest finance over five to ten years supporting key investments within an economy it must suggest a stabilisation of the economy as a whole.

As Bundesbank President Mr. Tietmeyer recently pointed out, long term orientation is very important for the security of investments. Because of the stability which is built into the system it is less likely that there will be bubbles in the German property market and in the German financial market as a whole than in other markets. So the Pfandbrief is an important agent in reducing volatility across the whole spectrum of the financial and property markets.

If that is the case, do you believe that the Pfandbrief structure will play an increasingly important role in other Continental European financial markets over the medium to long term?

buy-and-sell investors. In Germany, the strategy of institutional investors has traditionally been constructed around a buy-and-hold mentality. German insurance companies, in other words, are interested in the long term. They buy bonds and hold them to maturity; which in the case of Pfandbriefe is usually 10 years.

Today, largely because of the competitive influence of international institutions, I think that German institutions may change their strategy and start to adopt an international approach. Rather than act as buy-and-hold investors they may begin to trade more actively. That would mean more volatility in the market.

What we would like to see – and what we hope to see – would be in the end a mixed strategy for all investors. They would not necessarily be investors who bought and held to maturity, but nor would they be very short term oriented investors. That would ultimately bring much more stability to all European markets. For Germany it would probably mean a slight

increase in volatility, but for Europe as a whole it would bring increased stability.

Do you think there will ever be a European Pfandbrief market?

Remember that the Pfandbrief system is not just restricted to Germany. It is well known in a wide range of European markets – in Austria, in Denmark, in Sweden and Switzerland, for example. It may become increasingly important in markets like Spain and Portugal. My hope is that every country in Europe will be able to harmonise the framework of their individual Pfandbrief systems to bring the market to life at a pan-European level, which of course would bring more stability to Europe’s capital market.

In Germany, the Association of Mortgage Banks is doing its best to increase international awareness of the Pfandbrief system. Of course our priority is to promote the German Pfandbrief, but if we can do this successfully it will also inevitably boost interest in all European Pfandbrief systems. So perhaps one day we’ll have a common European Pfandbrief market. Why not?

Of course this will go hand in hand with the increasing harmonisation of European real estate financing systems, which differ considerably from market to market. The system in the UK is very different from the system in Germany. We obviously do not intend to promote the German system as the best of all. There may be strong advantages in the French or the Danish system. What we’re saying is that there has to be some degree of harmonisation, perhaps through a combination of the strongest elements of a number of different European systems.

At the same time, we are intensively discussing new ways of enhancing liquidity in the Pfandbrief market. Solutions could be not only larger issues but also bundling and standardisation of a number of issues by different issuers. I am sure we will come up with solutions that will meet the requirements of future international markets.

## Germany’s Mortgage Banks

### ■ DEPFA-BANK, WIESBADEN

### ■ BAYERISCHE VEREINSBANK AG, MÜNCHEN

### ■ HYPO-BANK, MÜNCHEN

### ■ DEUTSCHE HYPOTHEKENBANK FRANKFURT AG, FRANKFURT

### ■ RHEINHYP, FRANKFURT

### ■ DEUTSCHE GENOSSENSCHAFTS-HYPOTHEKENBANK AG, HAMBURG

### ■ FRANKFURTER HYPOTHEKENBANK AG, FRANKFURT

### ■ DEUTSCHE CENTRALBODENKREDIT-AG, KÖLN

### ■ BAYERISCHE HANDELSBANK AG, MÜNCHEN

### ■ WESTHYP, DORTMUND

### ■ BERLIN HYP, BERLIN

### ■ SÜDDEUTSCHE BODEN-CREDITBANK AG, MÜNCHEN

### ■ MÜNCHENER HYPOTHEKENBANK EG, MÜNCHEN

### ■ HAMBURGHYP, HAMBURG

### ■ WÜRTTEMBERGER HYPOTHEKENBANK AG, STUTTGART

### ■ NÜRNBERGER HYPOTHEKENBANK AG, NÜRNBERG

### ■ HYPOTHEKENBANK IN ESSEN AG, ESSEN

### ■ DEUTSCHE HYPOTHEKENBANK (ACT.-GES.), HANNOVER

### ■ BRAUNSCHWEIG-HANNOVERSCHE HYPOTHEKENBANK AG, HANNOVER

### ■ ALLGEMEINE HYPOTHEKENBANK AG, FRANKFURT

### ■ RHEINBODEN HYPOTHEKENBANK AG, KÖLN

### ■ LÜBECKER HYPOTHEKENBANK AG, LÜBECK

### ■ NORDHYPO BANK, HAMBURG

### ■ BFG-HYPOTHEKENBANK AG, FRANKFURT

### ■ WL-BANK, MÜNSTER

### ■ HYPOTHEKENBANK IN BERLIN AG, BERLIN

For further information about German Pfandbriefe, please contact The Association of German Mortgage Banks (VDH) in Bonn, Fax (228) 9590244.

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Laura As

The economy Ominous pressure appears on consumer prices ■ Stores face strong squeeze on margins

## Car output in May up 9.4% year-on-year

By Haig Simonian and Gillian Tett

UK car output reached its highest May level for 17 years last month as production of cars and trucks continued to rise strongly on the back of additional capacity and strong exports.

Total car production rose 5.4 per cent to 140,642 compared with May last year. Output for export soared by 17.8 per cent to 63,102, helped by sterling's weakness against many other European currencies and the growing contribution of UK factories owned by Japanese car manufacturers.

However, analysts warned that the surge in export sales appeared to be slowing - a trend that may cast doubt on the chances of last year's remarkably strong growth in overall exports being repeated.

Between September 1994 and April 1995, production for export exceeded domestic output for the first time since records began in 1977. Last month, however, the pattern was reversed, fuelling debate about the relative rates of economic recovery in the UK and western Europe.

Car production in the first

five months rose by 12.9 per cent to 684,764, reinforcing expectations that output levels in 1995 will be among the highest for years. Exports surged by almost 44 per cent to 351,320 in spite of the static trend in car sales in much of western Europe this year.

Output of commercial vehicles rose substantially last month. Production for the UK rose 22.5 per cent to 21,505 while export output increased by 22.6 per cent to 9,945, according to provisional figures from the government's Central Statistical Office.

"The upward trend for both cars and commercial vehicles is continuing apace," said Mr Ernie Thompson, chief executive of the Society of Motor Manufacturers and Traders. "The strong performance of overseas production reflects the inroads car manufacturers in Britain are now making into world markets."

Total commercial vehicle production in the first five months of the year climbed almost 12 per cent to 106,549, with output for the home market rising by 15.3 per cent to 60,863 and production for export up by 7.3 per cent to 45,684.

## Doubts on inflation target grow

By Gillian Tett, Economics Staff

Retail price inflation edged up last month, fuelling doubts in the City of London about the ability of Mr Kenneth Clarke, chancellor of the exchequer, to achieve his inflation target.

The government's Central Statistical Office said yesterday that underlying inflation - which excludes interest payments on mortgages for housing - rose to a seasonally adjusted 2.7 per cent in May from 2.6 per cent in April. Headline inflation, which includes all items, rose from 3.3 per cent to 3.4 per cent.

Although this level is low by historical standards, it is the fifth consecutive month in which price growth has been outside the government's target of bringing underlying

inflation below 2.5 per cent by the end of the current parliament.

Mr Clarke said on Wednesday that he would extend this 2.5 per cent target beyond that time - albeit with a secondary upper limit of 4 per cent if unexpected price shocks occurred.

His announcement was viewed with some scepticism in the City, amid fears that he might use the broader target to avoid politically unpopular base rate rises. Mr Clarke repeated that he remained committed to the 2.5 per cent target.

However, yesterday's figures showed that manufacturing price pressures are increasingly feeding through to shops.

Non-seasonal food prices showed the largest monthly rise in May for 13 years - a hint that last year's supermar-

ket price wars may be easing. Household goods prices also rose their sharpest monthly rise for four years.

Although leisure goods prices fell, they rose in most other sectors. Consequently, "core" price inflation, which excludes tax and housing costs, rose to 2.2 per cent in May - its highest level for 18 months.

Mr Adam Cole, UK economist at brokers James Capel, said: "Retailers are now less prepared to slash prices to gain volume. This is a very worrying development - inflation pressures further back in the supply chain are already intense and the chances of this spilling over into retail prices are increasing."

Consumer spending, however, remains relatively muted. Although the volume of retail sales in May was 0.2 per cent

higher than in April, it was a mere 1.1 per cent higher than the same period a year before.

Mr Michael Saundier, economist at Salomon Brothers, said: "We had previously expected further base rate hikes in the coming month to push inflation back below 2.5 per cent. However, the chancellor's apparently relaxed approach to an overshoot of the target casts doubt on whether this will happen."

Mr Clarke will make his annual statement about the national Budget and fiscal changes for the coming year on November 28. The government announced in the House of Commons yesterday that it will be only the third Budget to be held in the autumn. There will be time for only one further November Budget before the last possible date - in 1997 - for the general election.

### UK NEWS DIGEST

## Soccer star wins more than \$1m in libel damages

Soccer star Graeme Souness won £750,000 (\$1.175m) damages over a newspaper article which branded him a "tight-fisted 'dirty rat". It was one of the biggest libel awards by a British player. The former Liverpool and Scotland player grinded with triumph after the High Court jury in London had given its unanimous verdict following two hours of deliberation. Mr Souness's lawyer said his first wife had been used by The People newspaper in a "seedy, sordid conspiracy" against the soccer star when he was at a professional low. The People belongs to Mirror Group Newspapers, which said it would appeal.

In the May 1993 interview in the paper, the first Mrs Souness said her husband had ordered her and their children to leave their home. She also claimed that her ex-husband had refused to pay their sons' school fees, and that she was living on handouts from her parents. A lawyer for Mr Souness said it was a "classic bit of sleaze journalism" and a "100 per cent lie". He asked for "massive" damages.

**Italian group wins licence**  
An Italian manufacturer of telecommunications equipment has been granted a UK telecoms licence following its takeover of Mercury Communications public callbox sites. Industria Politecnica Meridionale Communications will install payphones on the 1,584 sites where Mercury's distinctive winged carabiners once stood. The first of the new phones are expected to be operational in July and will take both cash and cards. Mercury decided in December to quit the public payphone business which had been making a loss. It has removed a small number of boxes to date, and the handover to IPMC is expected to save it about £1m in dismantling costs.

Alan Cane, Industrial Staff

### Phone numbers to change

Mr Don Cruickshank, the director-general of telecommunications, announced a sweeping reorganisation of the telephone numbering scheme. Following the alteration of all national codes to begin 01 in April, the plan is to use the codes 02, 03, 04 and so on to define specific services. Numbers beginning 04 will identify mobile phones for example. The changes will take place over a number of years. Yesterday Mr Cruickshank published a consultative document on the use of numbers beginning 02 to relieve the pressure on fixed phone numbers - numbers which typically begin 01. The pressure for numbers is a consequence of new operators and new products and services in the UK market.

### Alternative drugs on rise

**Healthy growth**  
The consumer market for alternative medicines (£m)

1992	1994
0	60
20	40
40	20
60	0

Source: Mintel

■ Aromatherapy oils  
■ Homeopathic remedies  
■ Herbal remedies

Britons are increasing their spending on alternative medicines faster than on conventional drugs, says Mintel, the market research company. The alternative medicines market was worth £62.7m (£98.4m) in 1994 - a small fraction of the £1.3bn spent on medicines not prescribed by doctors - but the market's sales grew by 23 per cent between 1992 and 1994. Sales growth in the non-prescription market as a whole, and in the prescription drugs market, were each less than 20 per cent over the two years. Herbal remedies dominate the market with 56 per cent of sales, but aromatherapy, with only 16 per cent of sales, is growing faster. The UK market is dominated by two companies, Potter's and Gerard House, which account for 57 per cent of total sales. The alternative therapy business has been boosted by rising prescription charges and the decreasing time doctors devote to their patients, says Mintel.

Daniel Green, Industrial Staff

### Tunnel service to carry coaches

Eurotunnel's shuttle service through the Channel tunnel will carry coaches and minibuses from June 26, the company said yesterday. This completes the range of services provided by the tunnel trains, which began carrying trucks in May 1994 and cars in July. Coaches will travel in enclosed single-deck shuttle carriages. These require separate approval from the Anglo-French safety commission which oversees tunnel activities. The service will start with one departure an hour but will be increased during July.

Charles Batchelor, Transport Correspondent

**Road cost doubles** A 2km road link has cost nearly £300m (£471m) to build - more than twice the original estimate, said the National Audit Office. Construction of the Limehouse Link road tunnel from the City of London to London's Docklands has eventually been completed for £283.3m. This was 29 per cent above the post-tender estimate and 107 per cent more than the pre-tender estimate.

**First woman police chief** The first woman to win the job of Chief Constable of a big regional police force said she believed she had been appointed because of her ability and not because of political correctness. Pauline Clare, who is to lead the Lancashire force in north-west England, added: "I think I got the job because I was the best candidate".

**University honours Speaker** Miss Betty Boothroyd, the first woman Speaker of the House of Commons, is to receive an honorary degree of Doctor of Civil Law from Oxford University this month. The artist David Hockney will be made a Doctor of Letters.

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### Celebrating the millennium

## Donation may wipe out bitter pit memories

By Ian Hamilton Fazey in Manchester

Bitter memories linger in Yorkshire over the great, lost miners' strike of 1984-85. The Millennium Commission now has the power to wipe some of them away in the Dearne Valley between Doncaster and Rotherham.

Here stood the pitheads of Cadeby, Main and Denby Main. Next month the £15m (£2.35m) first stage of the Earth Centre, a museum of the environment, will open on the Cadeby site.

The commission has created a new alliance. Its chief executive is Mr Jonathan Snares, former director of Greenpeace and famous challenger of the established order. Its president is Sir Crispin Tickell, former chairman of the Group of Seven industrialised countries, Mr Clarke and other pro-European MPs launched a robust counter-attack against rightwing MPs pressing the government to rule out a single currency forever.

An array of powerful porters includes Doncaster borough council, British Coal, the Forestry Authority, the Countryside Commission, the National Rivers Authority and the Dearne Valley Partnership of public and private sector leaders.

He puts the first in the Middle Ages, when the nearby Conisbrough Castle symbolised the importance of the area. The second was during the great age of deep coalmining, when the area's Barnsley seam

was being worked between 1863 and 1866. The third would put the unusual geology of the area - itself the source of coal - to new use.

"What we have is a natural magnesium limestone escarpment which has created some rare habitats for flora and fauna," says Ms Penni Mawson, an Earth Centre executive. There are already several protected areas of special scientific interest, as well as two rivers and a canal. Expansion plans include an organic fish farm.

The project has created interesting alliances. Its chief executive is Mr Jonathan Snares, former director of Greenpeace and famous challenger of the established order. Its president is Sir Crispin Tickell, former chairman of the Group of Seven industrialised countries, Mr Clarke and other pro-European MPs launched a robust counter-attack against rightwing MPs pressing the government to rule out a single currency forever.

Russians do not visit most European countries, Turkey and Egypt, while Cyprus recently lifted the requirement for those spending less than 90 days in the country. The number of Russians travelling abroad has increased from 2.5m in the mid 1980s to 5.5m last year, of which 2.3m are tourists. Turkey, Spain, Cyprus and Greece are among Russian tourists' favourite destinations, while Britain does not appear in the top 10.

Last year fewer than 1 per cent of holders of Russian passports, or 106,000 people, visited Britain. Most of those were students learning English. This year the British Tourist Authority hopes to attract 20 per cent more visitors.

Mr Jeremy Hanley, party chairman, led attempts to calm favoured backbenchers, pointing

### Russian complaints about visas to be met

By Scheherazade Daneshku, Leisure Industries Correspondent

Action is being taken to meet complaints by Russian travellers about the processing of visas for Britain, the British Tourist Authority said yesterday. It said at the launch in London of a campaign to attract more Russian visitors to Britain that there had been numerous complaints from Russian citizens about harsh and arbitrary treatment in granting visas.

Britain had been named as one of the worst offenders, but more staff were being recruited to process visa applications, and only 2 per cent of applications were now rejected.

Russians do not visit most European countries, Turkey and Egypt, while Cyprus recently lifted the requirement for those spending less than 90 days in the country. The number of Russians travelling abroad has increased from 2.5m in the mid 1980s to 5.5m last year, of which 2.3m are tourists. Turkey, Spain, Cyprus and Greece are among Russian tourists' favourite destinations, while Britain does not appear in the top 10.

Last year fewer than 1 per cent of holders of Russian passports, or 106,000 people, visited Britain. Most of those were students learning English. This year the British Tourist Authority hopes to attract 20 per cent more visitors.

Mr Jeremy Hanley, party chairman, led attempts to calm favoured backbenchers, pointing

### The prime minister's agonies deepen

## Minister heaps scorn on anti-EU 'xenophobes'

By Kevin Brown, Political Correspondent

A Conservative MP conceded yesterday that the Labour party was likely to win the next general election. In a magazine article which called on British business to "build its contacts with Labour now" rather than wait for the party to get into government, Mr Dudley Fishburn, Conservative MP for Kensington in London, gave detailed advice to readers on how to contact influential opposition spokesmen. He also provided flattering pen portraits of most of them.

As Mr Major flew to Canada for the summit in Halifax of leaders of the Group of Seven industrialised countries, Mr Clarke and other pro-European MPs launched a robust counter-attack against rightwing MPs pressing the government to rule out a single currency forever.

The chancellor said it would be "quite foolish" for Mr Major to bow to rightwing demands to rule out a European single currency "before we have even completed the discussions of how it might work".

Mr Peter Temple-Morris, a senior member of the Positive Europe group of Tory MPs, warned that pro-Europeans "would not accept" any change in the government's intention to decide in the next parliament whether to join a single currency.

Mr Jeremy Hanley, party chairman, led attempts to calm favoured backbenchers, pointing

out that predictions of a challenge to Mr Major last year came to nothing because rightwingers failed to secure enough signatures of MPs to trigger a leadership election in the top 10.

Some rightwingers also called for calm. Sir Peter Tapsell (Lindsey East) said he was "extremely irritated" by Eurosceptic attacks on Mr Major, which were "entirely counter-productive to everything we are seeking to achieve".

However, speculation that a contest is now inevitable was given fresh impetus by Mr Bill Walker, a senior Scottish Conservative backbencher. He told BBC radio that the likelihood of a leadership challenge is

more real now than it has ever been". Mr Clarke also annoyed rightwingers by dismissing rightwing demands for early tax breaks to restore the missing "feelgood" factor. He said that "gimmickry" would not win the next general election for the Conservatives.

The chancellor also played down the prospects for intervention in the depressed housing market, blamed by many Conservative backbenchers for the government's low standing in the opinion polls.

"Most of the special measures I keep reading about seem to me not likely to have any effect on the housing market," he said.

Mr Tony Newton, leader of the Commons, also appeared to rule out a housing market package. Standing in for Mr Major at question time in the House, he told MPs that the problem of negative equity - where the size of a mortgage is greater than the value of a property - had declined "sharply" since 1991-92.

However, a senior cabinet minister said the government was considering making private insurance for the care of elderly parents deductible against either income tax or inheritance tax. Alternatively inheritance tax might be abolished.

The intention would be to ensure that parents were able to bequeath houses to their children, damping middle class complaints that families are often forced to sell houses to pay for care no longer provided by the state health service.

## Laura Ashley chain acquires 'quite a force' from US

### Neil Buckley on the British task which awaits the top executive from Kay-Bee

The new chief executive of Laura Ashley, Ms Ann Iverson, joins a business that never quite made the leap from cottage industry to international manufacturing and retailing group.

Analysts rate her chances of succeeding at Laura Ashley as evenly balanced. "She is quite a force," said one. "She's the sort of person that is needed for the job."

The quintessentially English group, which likes to think of itself as selling a "lifestyle" rather than merely flowery frocks and chunky curtains, performed well in the early years after its 1988 flotation. But as with some other clothing retailers, its performance in the buoyant 1980s masked underlying problems, and its 1990s record has been dismal.

There has been no dividend since 1988, and three years of losses were

followed by profits of £1.8

## MANAGEMENT

After spending several billion pounds in the past decade on building hundreds of gleaming new supermarkets, it must be slightly irritating to be told by customers that the thing that really irks them is wonky shopping trolleys.

That, however, is what J Sainsbury, the UK grocery retailer, found when it commissioned a "problem detection study" among supermarket shoppers. After spending 18 months and £5m addressing the problems unearthed by that survey, and retraining managers and staff to make its stores more "warm and friendly", Sainsbury this weekend launches an advertising campaign featuring TV personality Ulrika Jonsson trumpeting its new "customer service commitment".

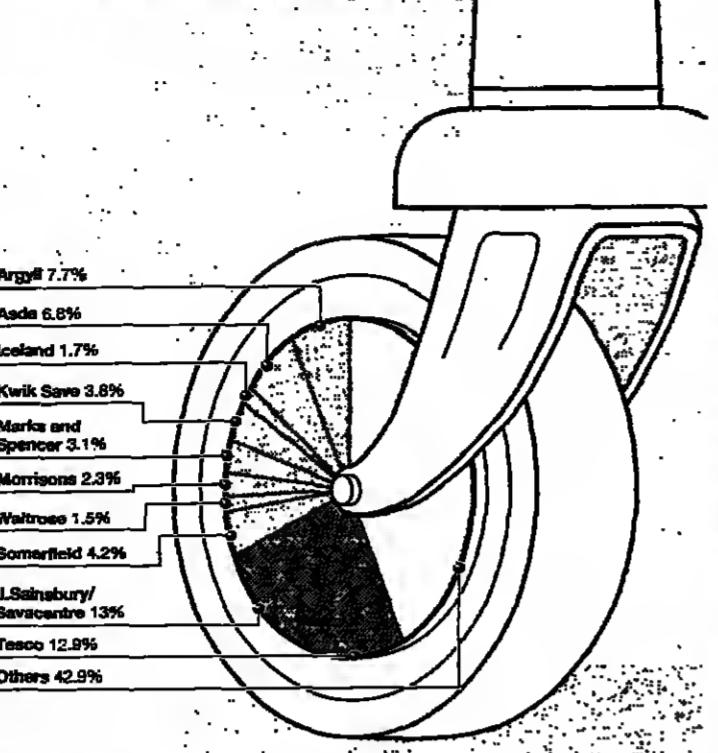
City analysts interpret the move as the start of the fightback against Tesco, Sainsbury's biggest rival, which they say has had the upper hand in marketing itself during the last year. While Sainsbury is still the most profitable supermarket group (with operating profits of £784m last year from its British supermarkets against Tesco's £600m), Tesco, through initiatives such as its loyalty card scheme Clubcard and well-publicised customer service improvements, has been stealing market share. By some estimates, it has overtaken Sainsbury to become Britain's biggest grocer by sales in recent months.

David Sainsbury, Sainsbury's chairman, concedes that its rival has been communicating better, but says Sainsbury wanted to complete work on its service initiative before publicising it. "We wanted to get all the elements in place and make sure we could deliver our promises," he says. "We now feel able to go public. Not delivering on promises is, he adds, one of the fastest ways to lose customers.

The initiative has been paid for partly through the £50m annual savings resulting from "Genesis", Sainsbury's strategic review which led to a shake-up of central and store management and the loss of 650 jobs. Sainsbury is spending £10m in putting 2,000 more staff into stores, while the advertising budget will be upped "considerably" from last year's £16m.

The process began in 1993, when Sainsbury's regular customer research revealed that shoppers were happy with its products, but less so with its service. The resulting problem detection study produced a list of shoppers' gripes about all supermarkets. At the top was "wonky" trolleys that were difficult to steer, followed by lack of sufficient tills, long queues, product locations being changed too often, flimsy carrier bags and bags for fruit and vegetables that were impossible to open.

## The battle for market share



Neil Buckley examines J Sainsbury's efforts to regain its competitive edge

## Super service

Sainsbury has tried to address these points specifically. Customers using "wonky" trolleys are encouraged to tell staff who will give them a replacement and transfer their shopping. The group has, like Tesco, introduced a "one in front" policy, pledging to open more checkouts if customers find more than one person waiting to be served in front of them, until all tills are open.

Customers searching for products will be shown personally by staff to the correct spot, stronger carrier bags are being tested, and after much searching, Sainsbury has found what it calls the "ultimate produce bag".

As important as dealing with the common grumbles, however, was changing the store ethos. "Customers told us that our stores were a bit cold and

unfriendly," says David Sainsbury. "The other message that came over loud and clear was that staff were so busy running the stores that they couldn't find time for the customers."

Anthony Rees, director of strategic marketing, says Sainsbury, knowing most shoppers regarded grocery shopping as a chore, had long concentrated on enabling them to "get in and out as quickly as possible", in the process sacrificing some elements of friendliness.

Checkout operators, for example, had been trained to scan 22 items a minute – faster than shoppers could put the items into bags, and too fast to allow staff to smile and talk to customers.

The average scanning speed is being cut to 18 items a minute. Sainsbury has also spent £750,000 on new checkout seats after complaints from staff that the old

ones were uncomfortable. Both these changes emerged from 18 months of staff consultation and training. The first step was to invite store managers in February 1994 to a national conference for a "warts and all" presentation of the customer research.

The next stage was anonymous surveys among Sainsbury's 100,000 staff in its 365 supermarkets in the UK, asking for opinions on store management – whether managers were responsive to their requests, views and problems – and customer service.

The findings were presented to the top three managers in each store, who participated in "leadership through teamwork" courses. Some were given one-to-one training if they had scored poorly on staff communication. The three managers then agreed "positive action plans" to be displayed in stores on how they would improve weak areas.

Further anonymous staff questionnaires were circulated six months later, before the entire management team – comprising 30 or 40 people in bigger stores – was taken out of each store for a four-day "leadership through teamwork" course.

At the same time, "quality action teams" of six-to-eight store staff took part in training exercises. Together with training consultants Celent, Sainsbury developed a "workmat" – a kind of board game laid out like a store, which staff had to work their way around, discussing how to deal with various problem scenarios.

"We realised that the staff themselves were actually best placed to offer solutions to customers' problems," says Wells. "Many of our regulations and procedures were actually hindering staff from serving customers in the way they wanted to."

Whether such improvements as extra bag packers and assistants to carry groceries to cars, baby changing rooms with free nappies, and special facilities for the elderly and disabled enable Sainsbury to regain the edge over competitors depends partly on the success of its new advertising. Other groups are making similar moves – Safeway, the UK number three, has introduced a raft of customer service improvements while Asda, the number four, is trying to inject "fun" into food shopping.

Sainsbury sees the emphasis on service as another stage in the evolution of British supermarkets. After becoming among the most efficient retailers in the world, UK grocers are trying to add the customer service standards of US chains. "We have become very efficient indeed," says Anthony Rees. "Now we are aiming for 'efficiency plus'."

Even the royal family has embraced equal opportunity: in 1980, the law of succession was altered to give the right of inheritance to the throne to the monarch's first born, regardless of sex. The next monarch of Sweden will therefore be Princess

Victoria, eldest child of King Carl Gustav.

All this makes more striking the slow progress of women in penetrating senior and even middle management levels in industry, the service sector and even public administration. The gap is most evident in the private sector, where estimates have put the proportion of women directors of Swedish stock market companies at four per cent, and the proportion of senior women executives in the same companies at two per cent.

In the public sector, women account for 29 per cent of managers. Yet there is a heavy preponderance of women in the public service workforce. Only one per cent of women in the public sector reach senior management positions, compared with six per cent of men.

Birgitta Hedman, head of the gender statistics unit of Statistics Sweden, says direct comparisons with other countries are difficult because of lack of information or variances in defining categories.

Given the legislative background, why have Swedish women not made greater inroads in leadership positions outside the realm of political power?

A primary reason is that women are still overwhelmingly carrying the burden of family care in Sweden. Most women workers are employed in the country's famously large public services, providing the backbone of the health care services, pre-school child care services, care of the elderly and education services.

"Women in the Nordic countries are paid to do what women in other countries do unpaid," says Hedman.

The headline figures for employment of women also disguise how Swedish women spend a far greater amount of time on their own family care than men. Of those women in the workforce, only 44 per cent are in full-time work, compared with 70 per cent of employed men.

Furthermore, figures show that women spend more than 33 hours a week on unpaid work – mostly household and child care work – while men do 20 hours. That gap is even wider for couples with children under school age.

Education is another factor. Girls in Sweden focus on the humanities and social sciences, and in vocational training, favour areas such as nursing, while boys are more heavily represented in engineering and technical education.

There is also the unquantifiable issue of attitudes. "Attitude is the biggest problem today," says Vivian Johansson, a senior executive with Vestgotia, a company in central Sweden. She is involved in initiatives to promote women in managerial positions run by Ledarna, a countywide association of managerial staff.

She says that, to date, senior male leaders in industry and business – a relatively tight-knit circle in Sweden – have been reluctant to open the door to women, and companies are reluctant to promote women who have access to such generous legal rights to maternity leave. But Johansson also acknowledges that women have, until recently, been reluctant to push for leadership positions in industry.

The person with overall responsibility for equal opportunity in Sweden is Mona Sahlin, the deputy prime minister. She, too, looks for a change of attitude to bring about a breakthrough for women into positions of economic power. She says the private sector must abandon male expectations about single-minded devotion to work and long hours.

"If I can be deputy prime minister with three children and still take care of them, then surely so can bosses in the private sector."

\* Women and Men in Sweden. Statistics Sweden Publication Services, S-710 89 Orebro, Sweden.

## A question of attitude

FINANCIAL TIMES FRIDAY JUNE 16 1995

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LEGAL NOTICE

The High Court of Justice, No. 003486 of 1995  
Chancery Division

IN THE MATTER OF  
PROSPERITY LIFE  
ASSURANCE LIMITED  
AND  
IN THE MATTER OF  
CENTURY LIFE PLC

AND  
IN THE MATTER OF THE  
INSURANCE COMPANIES ACT 1993  
NOTICE IS HEREBY GIVEN that a Petition was filed by the above-named Century Life Plc ("Century") for:

(1) the section 11 of Part 1 of Schedule 2C  
("the 1993 Act") of the Insurance Companies Act 1993  
("the Act") ("the Scheme") providing for the transfer of Prosperity Life Assurance Limited ("PLA") of the whole of its long term insurance business to Century; and

(2) Order making any provision for the implementation of the Scheme under Part 1 of the 1993 Act.

Copies of the Petition, the Scheme and a report of the 1993 Act were filed with the High Court on 2nd June 1995.

Further information will be issued before the hearing of the Petition.

Any person who intends to appear and any party holder of PLA or Century who dissent from the Scheme may do so in writing to the High Court.

Copies of the documents specified above will be furnished by such dissenters to any person requiring them prior to the making of an Order amending the Scheme on payment of the prescribed charges for the same.

Dated the 1st day of June, 1995.

Sebastien Castillon on  
London EC1N 3ZK  
Tel: 0171-493 3211

(2) Century House, 5 Old Bailey,  
London EC4M 7EP (tel. 0171-493 3098)

FT Surveyors

100 Finsbury Square, London EC2M 7RS  
Tel: 0171-493 3098

For further details

See the Financial Times for further details.

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are Swedish women  
Carnegie reportsOn of  
leFurthermore, figures show that  
mothers spend more than 2 hours  
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than child and child care - and  
more than 20 hours. That  
is even wider for couples with  
children under school age.Carnegie is another factor  
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education and social servicesand on vocational training, services  
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education.

There is also the unpremeditated  
aspect of attitudes. "Attitudes to  
the arts are changing today," saysVivian Johansson, a former  
minister with Venezuela, a  
former in central Sweden, involved in initiatives to promote  
the arts in managerial positions

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## ARTS

## The City's affair with the arts

The cultural temperature in the Square Mile is warming up, reports Antony Thorncroft

**S**uddenly two of the most dissonant words in the English language, the "City" and the "arts", have been sounding in tune. Last week the City of London reacted with gentlemanly reticence (but ill-concealed chagrin) to the news that one of its pampered children, the Royal Shakespeare Company, was cutting its annual residency at the Barbican Theatre in half in order to spend more time touring the regions.

Next week the City thinks positive, as its festival opens shop. This is not just another City of London Festival. After years of quiet torpor an attempt is being made to raise the cultural temperature. The City has pledged £250,000 in subsidy for each of the next three years that the arts can find matching funding from corporate sponsors.

In year one, thanks mainly to the Bank of Scotland, Marks & Spencer and the National Grid, the challenge has almost been met and a much stronger festival has emerged. Nothing too ostentatious - Handel at the Guildhall; Britten at Southwark Cathedral; plenty of Purcell; plus a welcome push for street credibility with the Bootleg Beatles sharing Paternoster

Square with an arts and crafts fair, and piazza theatre at Broadgate.

Michael Cassidy, chairman of the City's policy and resources committee, makes the right noises about the City's responsibility to contribute to the cultural life of the nation, but he does not disguise the fact that the City knows it must fight for its place as one of the world's leading financial centres, and that the arts can play a decisive role in maintaining its position. The City Fathers have observed that rival cities, like Paris and Frankfurt, can be more enjoyable places in which to work and live, not least at street level. The City is enthusiastically embracing quality of life.

This is not a completely new development: the arts is already the second largest expenditure item in the City's budget (after the police), taking up, if you include museums and libraries, £30m a

year. Over the last decade the realists on the City's Common Council have won the battle with the philistines, often the accountants who looked at balance sheets rather than the wider issues when voting money for the arts.

Most of the City's aid, £18.5m of it, goes into the Barbican Centre and it has risen nicely to a succession of crises that, in the past, might have shattered its resolve. When the RSC had its last financial crisis the City doubled its subsidy to £3.8m this year; when the arts community at the Barbican fell out with the director, Baroness O'Coubain, it was the Lady who went last Christmas.

The City is currently spending £1m on refurbishing the Barbican arts centre, trying once and for all to dispel its image as a concrete bunker. Cassidy now boasts that the City is the third biggest paymaster of the arts in the UK, after the Arts Council and the BBC.

In tune with the current upbeat mood, the City is putting a positive gloss on the desertion of the RSC. "It's a challenge," says Bernard Harty, chamberlain of the City and temporary boss at the Barbican. He seems prepared to be reasonable when the City re-negotiates the RSC's contract, although Cassidy says decisively "halving our grant is a good starting point". The money saved will go towards filling the six empty summer months with a series of seasons, by portable opera troupes and theatrical companies already the Bristol Old Vic has enquired about a residency. The City also plans a bid for lottery money to help improve both the Pit and the main theatre.

Summer access to the theatres suddenly makes the job of the new director of the Barbican, who will be chosen in August from 200 applicants, much more important and exciting. Although the residency by the RSC, "the best rep

company in the world," according to Harty, gave the Barbican its good audiences, it often proved a good tenant with itsistic directors complaining publicly about depressing dressing rooms and an absence of fizz. Also the RSC found it impossible to join in many of the arts festivals that the Barbican has been keen to promote. The new flexibility should enable the director of the Barbican to mount a more imaginative programme.

For the City seems determined to run with its new enthusiasm for the arts. It welcomes the idea that the temporary home of the Royal Opera House during its closure may be on City owned land opposite the Tower of London; it also celebrates the past, the annual "musick feasts" which took place in the 18th century, and offers opportunities for genteel corporate entertainment.

There is also an appreciation by City companies that their current

image as money making automata could have deleterious political effects. City firms do not punch their weight in corporate giving, especially to the arts, and it is unfortunate that this year the most generous, Barings, mainly through its Foundation, was brought low. Often Japanese companies, Swiss banks, and US giants like Morgan Stanley and Goldman Sachs have shown more social conscience than traditional firms, but now companies like Warburgs, Kleinwort Benson, Morgan Grenfell, JP Morgan and Schroders are devoting tiny sums towards the community, and the arts.

When the City of London Festival ends on July 7 venues like the Vinter's Hall, Guildhall Old Library, St Peter ad Vincula in the Tower, and more, will go off-limits again. But behind the scenes the Barbican negotiations will start, the arts initiative will be pursued, and, hopefully, the City will appreciate that while the US has fallen back in many fields, including financial services, in the arts it still maintains a global pole position, and one that can be exploited to bolster its traditional commercial strengths.

## Theatre/Sarah Hemming

## A Midsummer Night's Dream

**T**he Open Air Theatre in Regent's Park started with a high-speed *Richard III* this year, shunting *A Midsummer Night's Dream* a little closer to the solstice. But even with Midsummer's night only a week away, temperatures still suggested that *The Winter's Tale* would be a more appropriate choice.

With a chill in the air, John Doyle's highly stylised, cute and kitchy version of the bardic annual is at least cheery on the eye, if deliberately perverse. James Merrifield's design ignores all the natural assets of the venue - here the nodding tree-tops do not blend into a stage forest, but are bundled away behind a huge blue scarf that spreads over the whole set, and with its gold fringe, blue splotches and white speckles resembles a garish tie-dye experiment left over from the 1970s.

The costumes meanwhile suggest a collision between Wagner's *Ring* and a chocolate box. Titania and Oberon stride about in mock heroic drapes and armour, while the Athenian lovers seem to have walked off the Quality Street tin; the boys in toy soldier uniform, the girls in pink and blue crinolines. The fairies are tutti-like figures in blue silk pantaloons and crinoline hoops, the mechanics are decked out in brightly coloured patchwork suits and Puck (Tohay Willcox) is a Pear soap ad: a mischievous little boy in a sailor suit with bubbles for hair and a cupid's kiss for a mouth. What the Americans would term "hair units" play a sizeable part: curly for the fairies, ringlets for the girls, whiskers for Oberon and a veritable mane for Titania.

This sisterly jolly, Victorian toybox setting emphasises the make-be-lieve in the play and the childlike pet-

fulness that drives most of the falling in and out of love. It also makes it clear that the humans are so many wind-up playthings with little control of their feelings or fate. The fairies on stage throughout and Titania and Oberon are played by the same actors as Hippolyta and Theseus (a female Brian Protheroe).

Beyond this concept, there is not much depth, however, and there is a price to pay for it. The lovers are ridiculous enough as a group, but they are scarcely distinguishable as characters, and none of them seems to suffer any real anguish at all. The mixed-up fight that is at the centre of the play becomes tedious and tiresome, with its gold fringe, blue splotches and white speckles resembling a garish tie-dye experiment left over from the 1970s.

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Beyond

**M**r Jean Saint-Geours, part-time novelist and full-time chairman of the Commission des Opérations de Bourse, the French financial markets regulator, plans to call his next book *Leave Your Gods in Peace*. It could equally be his response to the growing number of critics of his organisation.

As Mr Saint-Geours approaches the end of his six-year term this autumn, the watchdog is under scrutiny. Critics say the "gendarmerie of the bourse" has failed to deal effectively with allegations of corporate irregularities, including the troubles at Crédit Lyonnais, the loss-making state-controlled bank.

COB officials are also accused of being unwilling to challenge their peers in the business establishment over suspected financial misdeeds. A draft law to overhaul its activities has been prepared by a group of senators. "The COB needs greater independence," says Mr Philippe Marini, a senator close to newly elected French president Jacques Chirac. "The question is what is the best form of institutional architecture for the Paris financial marketplace in the future," says Mr Marini, the principal sponsor of the bill.

Modelled on the US Securities and Exchange Commission and founded in 1969, the watchdog regulates the French financial markets, scrutinising corporate reporting, takeover bids, share dealing activities and the work of securities houses in an effort to ensure smooth and legal operation.

Its status was substantially boosted in 1989 when it was given greater investigative powers and the authority to impose fines and other penalties on companies and individuals directly rather than having to refer every decision to the courts.

Its 1994 annual report shows it has been far from idle in the past six years, with 91 inquiries concluded, 22 referred to the public prosecutors, 17 to the market authorities and 12 at present subject to its own sanctions procedures.

Less visibly, its officials examine the annual reports of all quoted companies, as well as bid documents and other official market announcements. About half of these, Mr Saint-Geours says, are amended as a result.

Supporters of the watchdog argue that it has substantially reduced the amount of insider trading in France in the past few years. Its streamlined

## Embattled gendarme of the bourse

Pressure is growing for reform of France's market regulator, says Andrew Jack



Frederic Reigot

Jean Saint-Geours: the reform proposals are 'pie in the sky'

approach to sanctions makes it a more swift and certain alternative to bringing prosecutions in the courts, whose procedures Mr Saint-Geours calls "long and complex".

"Since 1989 things have really changed. We feel insider trading has diminished considerably and that people pay attention now," he says in his office overlooking the Seine in Paris. He does concede that "it's still possible people are doing it in ways we are not capable of detecting".

In one example of using its teeth, the watchdog ruled that Mr Jacques Fournier, a director of Lyonnaise des Eaux, the water and utilities group, had abused privileged information by selling shares just before it issued a profits warning. It fined him FF40,000 (\$3,105), and he subsequently resigned from the board.

But the watchdog is less active in other areas, and has been sharply criticised for not protecting minority shareholders. In France, where the rise of mass share ownership is a relatively

corporate stakeholders. "Numerous quoted French companies still have a quality of financial information and an approach to their minority shareholders from another age," the newspaper *Le Monde* said recently. "In the face of these practices, the COB seems powerless or indecisive."

That contrasts with the present system of officials nominated for four-year terms by institutions involved in the operation of markets; only the watchdog president is nominated by the council of ministers. Mr Saint-Geours calls Mr Marini's proposals for reform "pie in the sky" and argues that the watchdog already operates independently. "It's a very typical French reaction... to believe the high-ups are protected," he says. "There is absolutely no distinction in principle between the big and the little fish."

But Mr Chirac has criticised the power and elitism of the French establishment. Mr Saint-Geours' successor - whose appointment will be strongly influenced by Mr Chirac - is likely to have to pay more heed to the vocal critics.

recent phenomenon linked to government privatisations since the late 1980s.

His view is shared by Ms Collette Neuville, head of the Association for the Rights of Minority Shareholders; the group has used the courts to attack abuses of power by raiders in the past, but believes most necessary legal reform has happened. "It is now more a question of persuading shareholders to exercise the power they have been granted," she says.

The watchdog has also been accused of attacking first and asking questions later - by launching inquiries with great fanfare before concluding quietly there is no case to answer.

Another criticism is that its reprimands tend to target smaller market participants rather than the larger companies and their directors. "The COB looks for scapegoats and only attacks the little fish, not the big ones," says Mr Christian Cambier, head of Prigest, an investment company which has itself recently been fined by the watchdog.

Among numerous other examples, he cites the fact that there was never an inquiry into Crédit Lyonnais, which lost money through both incompetence and fraud, even though it had publicly traded shares which should bring it within the body's remit.

The draft legislation prepared by Mr Marini and others provides for a reconstituted COB to be governed by six regulators with nine-year terms; they would be chosen by the French council of ministers - which includes Mr Chirac - from nominations by parliament, and would then elect the COB president from among themselves.

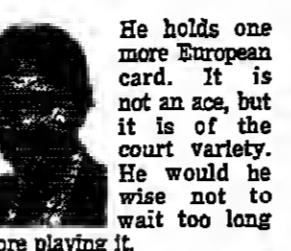
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recent

## Philip Stephens

# To play the Tory king



He holds one more European card. It is not an ace, but it is of the court variety. He would be wise not to wait too long before playing it.

We have all of us too long speculated about the threat to John Major's leadership. The prime minister, standing among the debris of his government like the bewildered hero of a comic strip, has delighted in our miscalculation. Perhaps we will be wrong again. Perhaps the latest convulsions on the Tory backbenches are just another bout of midsummer madness. Perhaps. No one is betting on it.

If Mr Major harboured any doubts about the danger, they were dispelled at this week's encounter with his party's Eurosceptics. It was meant to be a meeting, if not of minds, then at least of reason. The four dozen or so who filed into his room at the House of Commons have lost sight of reason.

The older xenophobes (they call themselves Eurosceptics) are still fighting the Germans 50 years on. Their young allies from the class of 1982, were described this week by a usually mild-mannered minister as no more than a bunch of popu-

list spivs. They are dangerous spivs. These intellectual heirs to Norman Tebbit see no place for themselves in a government led by Mr Major, or for that matter, Michael Heseltine. It is opposition which will give them their chance, nationalism their standard. But getting rid of Mr Major would be a potent demonstration of the power they now wield in the Tory party. Mr Major was outraged at his treatment. In 10 Downing Street these days, "bastard" is regarded as too flattering a description of his enemies.

Mr Major denied them their ransom. He would not (and could not) rule out British participation in a single currency during the next parliament. He does not think it will happen. But to say so unequivocally would be to strip him entirely of any remaining credibility, and to force the resignation of his chancellor. So now his enemies seem to pop up at the appropriate moment. His statement this week in the Commons about breaches of the government's embargo on Iran as well as Iraq during the 1980s could not have been better timed. Yes, he told us, Margaret Thatcher's government has been sloppy, if not to say culpable, in the way it had allowed arms exporters to evade restrictions. No, he had not been a member of that government. Yes, he had instigated at his own initiative a rigorous investigation of these past misdemeanours. As for Jonathan Aitken, well, he could speak for himself about his involvement with one of the companies alleged to have breached the embargo. Hadn't the chief secretary said he had nothing to hide? Perhaps we are all too cynical. But to my mind, the scarcely subliminal message seeped from every phrase. Mr Heseltine is not only free from blemish. He is a man in command, a leader.

But if the Prezza is the heir-apparent, another cabinet

heavyweight may yet decide the fate of the king. The star of Kenneth Clarke has waned more than it has waxed this past year. His publicly proclaimed commitment to a single currency may have removed forever his chance of leading the Conservatives. His own sense of that explains why he can so carelessly describe as rightwing xenophobes men who would wield influence in a leadership contest. But the chancellor's moves this next few months will be critical to Mr Major's future.

If it is Mr Clarke, of course, who holds a veto over the demands made by the Eurosceptics. If the prime minister were to rule out a single currency during the lifetime of the next parliament, the chancellor would resign. Those who believe that Mr Major could survive his departure live in a world light-years away even

from the bizarre realities of Westminster. The chancellor, though, has the capacity to act as a powerful force for restraint. The thinking among Mr

Major's enemies is that, were he fatally wounded, Mr Heseltine would emerge as an unchallenged successor. Sure, the Prezza is a European (and much more so than most on the right realise). But, the calculation goes, he would be obliged to strike a deal with the devil or, the depending on where you stand, the deity. Michael Portillo, the prince of the sceptics, would be given the Foreign Office. There would not be much chance of Mr Heseltine winning the general election. But he would prevent a rout, leaving Mr Portillo with a decent inheritance.

Leave aside for a moment all the ifs and buts in the scenario. Mr Clarke has the capacity to wreck it completely. All the chancellor has to do is make clear that, if the prime minister steps aside, then he will fight for the crown. That would draw Mr Portillo into the ring and, probably, one or two others. It would promise a bloodbath. Heseltine, probably, would still win, but at what price? The certainty of a

Clarke candidacy would make many of Mr Major's enemies think twice.

A few weeks ago Mr Clarke's position was indeed unequivocal: he would fight his corner, even if he was guaranteed only a few dozen votes. Friends are now suggesting that he might change his mind. He is under pressure from the grandees of One-Nation Toryism to cut a deal with Mr Heseltine which ensures the centre-left of the party retains its grip on the Treasury. I wonder. For all the occasional tensions, Mr Clarke has no wish to see Mr Major depart. Either way, his decision will be critical.

Which brings us to the prime minister's last card. If he cannot say no forever to a single currency, he can say it would never happen without a referendum. It would not buy off the 'phobes, but it might calm those for whom scepticism remains a more appropriate label. Mr Clarke once again remains the obstacle. He has scorned the idea that a Tory government could not make up its own mind.

There are however powerful countervailing voices. Douglas Hurd, who first raised the possibility last autumn, is a powerful advocate. So too is Michael Howard, the voice of sceptical reason in the cabinet. The chief whip supports the idea, as do most in the centre of the cabinet. Mr Heseltine is again, but I doubt he would make a fight of it.

From the other wing of the party, Messrs Portillo, Peter Lilley and John Redwood are antipathetic. They know the promise of a referendum leaves the door open to a single currency. But many of their backbench supporters see a plebiscite as a safeguard, so the bastards have no veto. It is Mr Clarke who must be persuaded. I suspect he will be. The stakes are enormous. Many on his own wing of the party think a referendum a sensible proposition. The chancellor would have to eat some words. But he could resign rather than allow the prime minister to play this last card. I do not think so. We should know soon enough, though it will not be clear until November whether it takes the trick. From now until then all eyes will be on Mr Heseltine. I will be watching Mr Clarke.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 873 5938 (please set fax to 'fine'). Translation may be available for letters written in the main international languages.

### The test of a single currency

From Mr Michael Loup.

Sir, You reported ("No single currency, no single market", June 9) Mr Yves-Thibault de Silguy, the European commissioner for monetary affairs, as saying: "If you want to keep the single market, then you have to have a single currency." He overstates the case for a single currency but, more important, he does not mention the fact that a single currency which is not strong enough to withstand speculative pressures and collapses in value will almost certainly destroy the European Union.

Creating a strong and robust single currency must be the main objective if the enterprise

is worthwhile. One of the problems with currencies seems to be the extent to which sentiment influences the market, and so it must surely be vital that the single currency is well supported within the sponsoring countries. Sterling has in recent months appeared to have suffered as the result of the UK government's lack of commitment to a more positive attitude within the EU. A single currency which is not broadly accepted by bankers, politicians and voters will suffer worse than sterling.

Would it not be sensible to encourage public support within the EU by first improving banking arrangements

already existing? Transfers of funds between the UK and France are delayed by French banking practice. The loss of transfers runs into hundreds of pounds a transaction owing to the spread in the exchange rate on any day and the exorbitant charges exacted by receiving banks, say, in Germany.

Until the banks within the EU can demonstrate that the system for simple matters is improving, how can voters have any confidence that a single currency will be managed for their mutual benefit?

Michael Loup,  
Herrngarten, Mandelring 229,  
67433 Neustadt/Haardt,  
Germany

Certainly not a provincial

From Mr Michael Manser.

Sir, I have been contacted by the person who read all of Mr Colin Amery's art column (June 5). He said that your correspondent had described me as dim and provincial. I may be dim but I am not provincial. I am an 0181 subscriber, which at the least makes me suburban. I hope you will rectify this and make suitable apologies to the inhabitants of places like Birmingham, Manchester and Newcastle.

Michael Manser,  
Bridge Studios,  
Hammersmith Bridge,  
London W6 9DA, UK

Freedom is a smoke free area

From R.A. Currie.

Sir, One can but dream. How wonderful it would be if Philip Morris' advertisement (June 12) highlighting a small section of central London as the "Smoking section" was reality.

Philip Morris attempts to justify smoking in public by reference to personal liberty. Passive smoking has been conclusively proven to be harmful, especially to children. Should not my or my children's right to be protected from other's harmful smoke be more important than the smokers' right to pollute my environment?

Philip Morris also attempts to justify smoking by showing the number of employees in the tobacco trade. It would be possible to justify anything in this way - justify the slave trade by keeping seamen in work? Justify unsafe goods by keeping medical staff in work?

These arguments are the arguments of a desperate and dying industry. Smoking in public is becoming widely accepted as anti-social, unhygienic, and indiscriminate, and something that needs to be stopped.

R.A. Currie,  
14 Thorn Close,  
Kettering,  
Northamptonshire NN16 9ZU,  
UK

Troubled

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### Influences on world food standards

From Professor Tim Lang.

Sir, It is not just trade experts who await with interest the outcome of the first two food safety test cases to go through the new General Agreement on Tariffs and Trade/World Trade Organisation disputes procedures ("Health matters high on the WTO menu", June 8). The eyes of public health and consumer interest groups are also finely focused. At stake is not just the complex issue of what is good science, but how democratic the procedures are. The sanitary and phytosanitary standards agreement gave astonishing "influence" to the Codex Alimentarius Commission, a UN body, to set yardstick world standards.

A study of the Codex partici-

pation in the 1989-1991 *Cracking the Codex*, which I co-authored for National Food Alliance and was endorsed by a large coalition of consumer and environment groups worldwide, found a disturbing picture of who is involved and of a distinctly unlevel playing field. Of the total of 2,578 people who attended Codex's 16 working groups (where the standards are set, then to be ratified at full Codex meetings) over the two year session we studied, there were 660 participants from industry compared to just 26 from public interest organisations.

There were 105 countries participating, but 140 of the world's multinationals: Nestlé, the world's largest food company, sent more representa-

tives to meetings than did most countries. The US sent more representatives than the entire continent of Africa. At the additives and contaminants meetings, for instance, 41 per cent were from transnational corporations or industry federations.

Despite considerable pressure to reform this archaic and arcane system of setting what are now *de facto* world food standards, the Codex procedures were not reformed in the Gatt negotiations. Was this a sign of the new world order: capture of the agencies by the powerful?

Tim Lang,  
professor of food policy,  
Thames Valley University,  
St Mary's Road,  
London W5 5RF, UK

It is not to say that Budget should set a precedent of disposal for the 200 or so which litter the North Sea. Redundant. Budget</

king

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
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Friday June 16 1995

## The merchant bankers' dance

Alongside Kleinwort Benson's wooing by Dresdner Bank put the purchase of S.G. Warburg by Swiss Bank Corporation, the wobbly outlook for Salomon Brothers and the likely end of the US's Glass Steagall barrier between commercial and investment banking.

Together they illustrate an unmistakable trend: the dominant financial players increasingly provide not merely underwriting, corporate finance, brokerage and marketing – the traditional roles of an investment bank – but also retail and commercial banking, fund management and insurance.

You may doubt the synergies in such diversified businesses; but for good or ill the trend is clear.

Look at Morgan Stanley, an investment bank which has built up a strong line of non-cyclical businesses in fund management and custody; at CS Holding, which has subsidiaries that range from commercial banking to full-scale investment banking; or at Merrill Lynch, investment bank, retail broker and money manager.

The race includes J.P. Morgan, Deutsche Bank, Bankers Trust, SEC, and UBS, all more widely diversified than the traditional investment bank. Even Goldman Sachs, still a private partnership, has a commodities arm.

In some countries, especially in continental Europe, diversified "universal banks" have always dominated. But in three of the biggest financial markets – the US, Britain, and Japan – regulation created a distinct role for independent brokers, dealers and under-

writers. In the 1970s and 1980s these distinctions broke down, and the big US firms led the race to bring together many types of financial activities.

As Warburg found, this big league of investment banking requires a large, inflexible cost base. Each time the interest rate cycle turns down, another of the big undiversified investment banks falls casualty. Nervous smaller players are pushed into protective mergers.

The most eager participants in the latest wave of financial services consolidation are the European universal banks. Backed by large, still partly protected deposit bases, they possess an enviable scale and stability of resources.

As always in banking, it is open to question whether the public benefits from acquisitions backed by implicit government guarantees and access to cheap funds. And, for shareholders, the push into investment banking may prove costly. As Morgan Stanley's interest in Mercury Asset Management underlined, the City is most competitive in equity fund management, which now outstrips the more glamorous corporate finance in value.

So far, the foreigners have spent on the mature end of merchant banking than on the part with most potential. This should calm the fears of those who care about nationality of ownership. More broadly, it raises a question over whether this latest banking fad will prove more durable – or more profitable – than its predecessors.

## Testing times

France's decision to resume nuclear testing in the South Pacific is a blow to the prospects of a comprehensive test ban treaty, and no more palatable for being predicted. Ever since François Mitterrand announced a moratorium in 1992, right-wing politicians in France had been agitating for a resumption of tests, and there were signs during the presidential campaign that Jacques Chirac would fulfil this wish.

There may be scientific arguments in favour of more testing: the present moratorium was strongly opposed by defence scientists in both Britain and the US. But Mr Chirac's decision is above all political, as its announcement on the eve of his first presidential visit to the US suggests. Renewed testing reinforces the image of France as an independent military entity capable of acting against American wishes in the most potent of ways, and proves to Mr Chirac's supporters that a new and bolder hand is now at the helm of the French state.

Unfortunately, there is a price to be paid for this reaffirmation of French virility. The environmental impact of the tests is of concern, and worries about the geological stability of the Mururoa test site have not diminished. There is also a wider danger that progress towards the Comprehensive Test Ban Treaty could be undermined, particularly now that the nuclear Non-Proliferation Treaty has been indefinitely renewed and pressure on the nuclear weapons states has eased.

## Troubled waters

Not yet out of sight, certainly not out of mind. The Brent Spar oil platform, towed by tugs from its site to the North Sea, is today near the end of its journey to a seabed some 150 miles west of the Hebrides. Its owners, the Royal Dutch/Shell Group, want to scuttle the rig there in 2,000 metres of Atlantic waters. But the scheme is presenting them with a public relations nightmare. German and British environmental groups are urging a boycott of Shell petrol. The German government now intends to raise the question of rig disposal with UK ministers, and may press for a ban on deep sea dumping.

Environmentalists have attacked Shell's plans for Brent Spar on the grounds that the platform's storage tank, which contains a residue of heavy metals and low-level radioactivity, will pollute the sea. They are right to say that Shell should supply extensive data about the materials in the platform. But environmental concerns are easily exaggerated; the capacity of the deep oceans to dilute pollution is often underestimated. Shell's case that the Brent Spar dumping would cause negligible damage has some weight.

The is not to say that Brent Spar should set a precedent for the 220 oil platforms which litter the North Sea, and which will steadily become redundant. Brent Spar presents problems which other rigs will not; it is larger and dirtier than most, since it is a

pure storage facility, with no drilling equipment. Smaller rigs can easily be towed to land and cut up. But it is useful that Brent Spar is in the vanguard: the row has increased pressure for a wide debate about the rigs' fate.

So far, the UK government has resisted that pressure. It argues that deep sea dumping is within guidelines set by the International Maritime Organisation, the United Nations agency which oversees sea pollution. That stance still leaves it with a charge to answer.

The underlying issue, which has fuelled much of the anger in the UK and abroad, is whether Shell and the UK government are flouting the principle that polluters should pay for cleaning up their activities. Other countries accuse the UK of taking the benefits of North Sea oil without accepting the full costs. UK taxpayers may also feel unhappy: under the tax regime permitted to oil companies, they may end up bearing 80 per cent of the cost of dismantling some rigs.

The UK government has said repeatedly that "polluter pays" is one of the central planks of its environmental policy. It now needs to demonstrate that this is the case. For a start, it should insist that industries such as oil and gas make full provision in advance for future decommissioning and environmental repair. It should also be prepared to discuss the fate of all the rigs with other countries bordering the North Sea, in order to find an internationally acceptable solution.

## High-jumpers

■ On to be a Budapest taxi-driver or other provider of services – when the international Olympic Committee is in town, as it has been this week, deliberating on

which lucky place will host the Winter Games in 2002. The four finalists – Östersund in Sweden, Quebec City, Salt Lake City in the US and Switzerland's Sion – have all been lobbying hard, even though IOC rules ban gifts worth more than \$200 to delegates.

Salt Lake City is the favourite, and yesterday staged a huge street festival, a downtown public park aimed at showing the world that it's possible to have a good time in Utah, despite being largely populated by Mormons, who don't much like smoking and drinking. Salt Lake city has spent nearly \$7m on its bid – but calculates the economic benefits of getting the Olympics at \$637m. Quite a multiplier.

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Given that Sir Andrew Lloyd Webber, who picked up the music award, is reckoned to be worth \$200m, the question had a point.

Might it not be better to share the load round less well-off artists? Sir Edward buffed and puffed before

passing the question to Helmut

## OBSERVER

## Dunn roaming

■ Lydia Dunn, the veteran politician and businesswoman who repeatedly stressed her intention of remaining in Hong Kong through the handover to China in July 1997, yesterday said she will actually be moving to London next January.

Besides being the only Hong Kong Chinese member of the UK's House of Lords, Baroness Dunn is senior member of the Executive Council, governor Chris Patten's top advisory group. She says she's still confident about the colony's future. So why up sticks? Family reasons – though the offer of a job on the board of the Swire Group in London won't go amiss.

Environmentalists have attacked Shell's plans for Brent Spar on the grounds that the platform's storage tank, which contains a residue of heavy metals and low-level radioactivity, will pollute the sea. They are right to say that Shell should supply extensive data about the materials in the platform. But environmental concerns are easily exaggerated; the capacity of the deep oceans to dilute pollution is often underestimated. Shell's case that the Brent Spar dumping would cause negligible damage has some weight.

The is not to say that Brent Spar should set a precedent for the 220 oil platforms which litter the North Sea, and which will steadily become redundant. Brent Spar presents problems which other rigs will not; it is larger and dirtier than most, since it is a

pure storage facility, with no drilling equipment. Smaller rigs can easily be towed to land and cut up. But it is useful that Brent Spar is in the vanguard: the row has increased pressure for a wide debate about the rigs' fate.

So far, the UK government has resisted that pressure. It argues that deep sea dumping is within guidelines set by the International Maritime Organisation, the United Nations agency which oversees sea pollution. That stance still leaves it with a charge to answer.

The underlying issue, which has fuelled much of the anger in the UK and abroad, is whether Shell and the UK government are flouting the principle that polluters should pay for cleaning up their activities. Other countries accuse the UK of taking the benefits of North Sea oil without accepting the full costs. UK taxpayers may also feel unhappy: under the tax regime permitted to oil companies, they may end up bearing 80 per cent of the cost of dismantling some rigs.

The UK government has said repeatedly that "polluter pays" is one of the central planks of its environmental policy. It now needs to demonstrate that this is the case. For a start, it should insist that industries such as oil and gas make full provision in advance for future decommissioning and environmental repair. It should also be prepared to discuss the fate of all the rigs with other countries bordering the North Sea, in order to find an internationally acceptable solution.

Given that Sir Andrew Lloyd Webber, who picked up the music award, is reckoned to be worth \$200m, the question had a point.

Might it not be better to share the load round less well-off artists? Sir Edward buffed and puffed before

passing the question to Helmut

which lucky place will host the Winter Games in 2002.

The four finalists – Östersund in Sweden, Quebec City, Salt Lake City in the US and Switzerland's Sion – have all been lobbying hard, even though IOC rules ban gifts worth more than \$200 to delegates.

Salt Lake City is the favourite,

and yesterday staged a huge street festival, a downtown public park aimed at showing the world that it's possible to have a good time in Utah, despite being largely populated by Mormons, who don't much like smoking and drinking. Salt Lake city has spent nearly \$7m on its bid – but calculates the economic benefits of getting the Olympics at \$637m. Quite a multiplier.

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## UK merchant banks: the tumbling dominoes



No end to the wave of buying

John Plender and Andrew Fisher on the implications of Dresdner Bank's approach to Kleinwort Benson

rence even with the backing of the TSB. While Morgan Grenfell has been a very profitable subsidiary for Deutsche Bank, the mark it has made in global markets has not been commensurate with the strength of its parent.

Another risk is that the balance of power in investment banking has shifted significantly from the organisation to the individual. Part of the rationale for Warburg's decision to accept a far from generous bid from Swiss Bank Corporation was that it was suffering from defections, notably to Morgan Grenfell. On Wall Street, Salomon Brothers has been hit by an exodus to UBS, which has been trying to build up its US operations. Merrill Lynch has lost key people, again to Morgan Grenfell, while CS Holding has been similarly hit by departures.

arrying the culture of commercial banking to investment banking is not easy. Of the US commercial banks that bought into the UK before Big Bang, not one emerged with a decent record.

Even assuming that Dresdner can overcome the cultural problems in acquiring Kleinwort, it faces a long haul. It must hope that, as with Deutsche's acquisition of Morgan Grenfell, what appeared an expensive buy at the time will turn out to be respectable in due course. There seems little doubt that the shareholders in Kleinwort Benson will emerge with a better deal than those at Warburg. With Kleinwort capitalised at not far short of £1bn, compared with shareholders' funds of £482m on December 31st, the premium for a second-tier merchant bank is handsome indeed.

## CORRECTION

In yesterday's article about Japan, the net value of equities sold by Japanese life insurers in the last month should

## Russians ready to give brutal response to brazen terrorists

Yeltsin compares Budennovsk attack to Oklahoma bomb

By Chrystia Freeland in Moscow

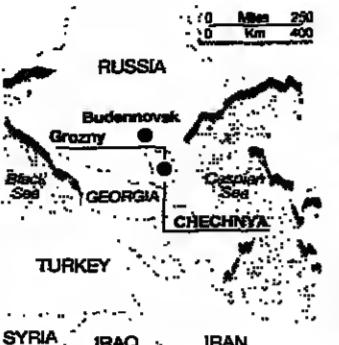
**T**he open manner in which 100 gunmen drove buses into the heart of Budennovsk, a city of 100,000 in southern Russia, highlights how what was one of the most strictly-policed states in the world now risks descending into anarchy.

But the attack also exposes Russia's deep-rooted authoritarian impulses - impulses which have sometimes been obscured by the country's current chaos.

Less than 24 hours after the attack, armoured personnel carriers were stationed at all of the entrances to Moscow, and police and soldiers, sweating in heavy flak jackets, were guarding bridges and metro and railway stations. They were busily questioning all swarthy-faced passers-by on the assumption that they might be Chechens.

It is generally assumed in Moscow that the Budennovsk gunmen are fighters from the neighbouring territory of Chechnya, where Russian forces have been battling for the last six months with separatist guerrillas. In Budennovsk itself, troops yesterday exchanged fire with the gunmen who were holed up in a hospital, where according to official Russian estimates, they had imprisoned between 300 and 1,000 hostages.

The tough armed response was echoed by tough words from the Kremlin. Mr Boris Yeltsin, the Russian president, described the



Although the attack on Budennovsk has not yet inspired a broader political crackdown, there are fears that it might. "Had there not been an attack on Budennovsk, the Kremlin would have needed to invent one," said one prominent Moscow banker, who said that his name not be used lest it sour his relations with the government. "Budennovsk could serve as a pretext to declare martial law in all of Russia, and it will certainly be the beginning of a pogrom against the Chechens."

A representative of the Chechen community in Moscow shared these fears. "All this means is that 'black' and 'coloured' passers-by will be stopped all the time in the streets and searched," he said. "All these new repressions will affect not only Chechens, but refugees from Georgia, Abkhazia and Azerbaijan."

In Chechnya, Mr Dudyayev has denied responsibility for the attack, but his spokesmen admit it could have been the work of disobedient groups of Chechen militants.

Meanwhile, Mr Yeltsin is likely to try to turn the Budennovsk incident to his own advantage on the international stage.

Senior aides said yesterday Mr Yeltsin planned to raise the issue at the G7 meeting today in Halifax, Nova Scotia, as a defence against their criticism of the military intervention in Chechnya. The foreign ministry said yes-

terday Russia was struggling

against terrorism just as western

governments were confronting

their own terrorist threats at

home. By portraying Budennovsk and, by extension, the war

in Chechnya, as the Russian ver-

sion of the attack in Oklahoma

City and IRA terrorism in

Britain, Mr Yeltsin will be seek-

ing a sort of tragic parallel with

his western counterparts.

But, while the attack on Bud-

ennovsk marks Russia's brutal

initiation into the dangers of an

open society, the genesis of the

gun battle owes as much to the

strong-armed policies to which

Russia's new leadership still

tends to resort.

The Chechen gunmen in Bud-

ennovsk might answer that their

attack was an extension of the

war being waged by Russians in

their country, rather than simple

terrorism. The attack on Buden-

novsk is a mild version of the

devastation which has been

wrecked on most of the towns

and cities of Chechnya over the

past six months.

But for the Kremlin, Buden-

novsk is an opportunity to argue

for continuing to wage the Chech-

en war with the utmost

resolve. As political analysts

such as Mr Zbigniew Brzezinski,

a former US national security

adviser, have argued since the

collapse of the Soviet Union, the

danger is Moscow will find it

impossible to suppress rebellious

ethnic groups on its periphery

without imposing a repressive

regime throughout the country.

## Shelling starts in Sarajevo

Continued from Page 1

reneged on promises to allow freedom of movement to more than 90 UN personnel who are manning observation posts around Sarajevo. The Serbs are still holding another 26 UN peacekeepers hostage.

In Washington, Mr Bildt was joined by Mr Jacques Chirac, the French president, in urging Congress to agree to US funding for a new Anglo-French rapid reaction force.

Mr Bildt said that if Congress did not withdraw its objections, there will be "rejoicing in Pale" (the Bosnian Serb capital) and even less chance of starting a peace dialogue.

Mr Bildt said the resumption of direct negotiations with the Bosnian Serbs, as proposed in the US this week by former President Jimmy Carter, was not "the preferred option". But he said that differences within the contact group - the US, UK, France, Germany and Russia - over how to handle Bosnia were merely "nuances".

## HK airport funding crisis threatens new contracts

Agreement on borrowing terms is held up by Sino-British dispute

By Peter Montagnon in London and Louise Lucas in Hong Kong

The authority building Hong Kong's new airport is running out of funds and will have to cease letting new contracts if a row between Britain and China over fresh financing terms is not settled by late July.

British and Hong Kong officials had hoped a speedy airport agreement would be possible in the improved climate after last week's accord on a court of final appeal for the territory.

Chinese officials this week said they were optimistic about the chances, but there has so far been no breakthrough.

Work on the HK\$158bn (\$30bn) airport project on reclaimed land off Lantau Island has so far been financed by equity contributions from the Hong Kong government.

However, contributions from this source have reached their limit and the Provisional Airports Authority (PAA) now needs

to begin borrowing to continue with the project.

Britain and China reached a framework agreement on financing for the airport the last November, but are still arguing over the wording of supporting documents which will enable the PAA to raise money on international debt markets.

Officials say the sticking point concerns China's insistence on strict limits for debt and equity financing. That leaves insufficient flexibility for extra injections of equity to cover any cost overruns during the airport's construction.

Time is running out as the Legislative Council breaks for the summer recess on July 26 and the finance committee, which must pass the agreement on the support documents, sits for the last time in the current session on July 28.

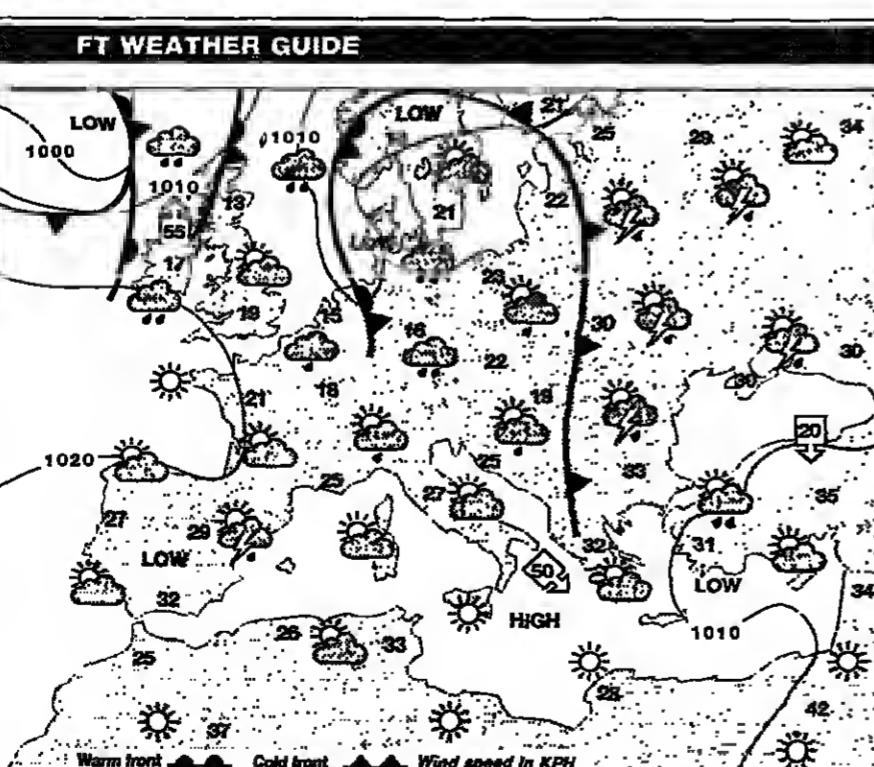
If the documents are not approved before the summer

recess, the PAA will not have the funds, or proof of funds forthcoming, to sign up more contracts.

Beijing's approval is required because the project runs beyond 1997 when Hong Kong reverts to Chinese sovereignty. The Chinese government has been concerned it will inherit a large debt burden.

Earlier this month, Mr Li Ping, China's top official in charge of Hong Kong affairs, was reported to have told a meeting of the Preliminary Working Committee (China's "government-in-waiting") that the two sides had just "the last few metres of the marathon" to go before reaching agreement.

The PAA awarded a HK\$231.7m contract yesterday to GBC (Hong Kong) for eight information display systems, the last of nine information and communication systems contracts together worth HK\$1.6bn.



### Europe today

Cloud, scattered rain and showers are forecast for north-western Europe. These regions will be cool, with afternoon temperatures below 18C. Meanwhile, conditions in the UK will be generally dry, except for the north-west where a new depression will bring cloud and drizzle. Southern France and Spain will have sunshine. However, there will be afternoon thunder in north-eastern Spain. There will be occasional thunder showers over south-eastern and eastern Europe, interspersed with sunshine. Maximum temperature will top 20C. Central Europe will have cloud, light rain and temperatures around 20C.

### Five-day forecast

A cold front with cloud and rain will cross the UK on Saturday and will flow into the Continent. The UK and the Low Countries will have sunshine, afternoon temperatures rising to about 20C. Scattered cloud and thunder showers are forecast for eastern and south-eastern Europe. An area of low pressure will mean strengthening winds over southern Scandinavia.

### TODAY'S TEMPERATURES

Medium	Belgian	shower	33	Caracas	thund	31	Faro	sun	24	Madrid	thund	29	Rangoon	rain	20
Abu Dhabi	sun	38	Belgrade	cloudy	16	Cardiff	fair	19	Frankfurt	drizz	18	Malaga	fair	11	28
Acra	showers	28	Berlin	fair	26	Casablanca	fair	23	Geneva	shower	21	Marta	fair	39	28
Amsterdam	rain	15	Boedo	drizz	20	Copenhagen	sun	31	Gibraltar	fair	28	Manchester	cloudy	25	25
Athens	sun	32	Bombay	fair	22	Dakar	cloudy	16	Glasgow	drizz	15	Manila	thund	35	17
Atlanta	sun	29	Brussels	shower	33	Dallas	cloudy	16	Hamburg	fair	17	S. Fraco	shower	17	14
B. Aires	fair	15	Budapest	drizz	16	Deli	sun	45	Helsinki	showers	23	Madrid	fair	14	29
Bangkok	thund	35	Cairo	showers	42	Dublin	cloudy	17	Hong Kong	showers	30	Miami	rain	19	21
Barcelona	thund	22	Cape Town	showers	15	Edinburgh	drizz	17	Honolulu	fair	30	Montreal	fair	21	22

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### THE LEX COLUMN

## Courting Kleinwort

Britain's merchant banks are falling like skittles in a bowling alley: first Barings, then S.G. Warburg and now probably Kleinwort Benson. Unlike Barings and Warburg, Kleinwort has not been forced into merger talks out of desperation. Even so, the writing was on the wall.

Kleinwort is a middle-sized investment bank with little distinctive edge. As larger rivals build global securities distribution networks, it could find itself squeezed. It is sensible to do a deal now, while its finances are in reasonable shape.

Dresdner looks a good match. Though the culture clash could be massive, there will be little overlap and little blood-letting. Dresdner also seems likely to use Kleinwort as the heart of its investment banking strategy - running home just how poor are Frankfurt's prospects for challenging London as Europe's leading financial centre.

The putative film price-tag is fair but not outstanding. If Kleinwort's investment management operations are valued at 2% per cent of funds under management, the investment banking business comes in at a 20 per cent premium to net assets. That is more than Swiss Bank Corporation paid for Warburg, but then again Kleinwort is not falling apart in the way Warburg was.

A bidding auction is unlikely. After the morale at Warburg collapsed after its failed merger talks with Morgan Stanley, Kleinwort has every incentive to cement this relationship fast. Meanwhile, other possible buyers such as ABN-Amro or NatWest are unlikely to bid, because the overlap with their existing businesses would be large.

From Dresdner's perspective, the proposal shows that the innovative, progressive bankers on its board are gaining ascendancy over the backwoodsmen. Though the bank's dominant personality is stodgy and bureaucratic, it is also crafty - namely avoiding the debacles which have dogged Deutsche Bank in recent years.

Moreover, Dresdner has been adept in recruiting talented capital markets professionals, winning a good reputation in derivatives and international capital market transactions, notably its own pioneering global share offering.

Such a stance should be welcome, if it could be taken at face value. At least when French groups were nationalised, chairmen could be fired by the French President. Now, these former civil servants, surrounded by a

board of friends, are almost impossible to dismiss. Alcatel-Alsthom's market capitalisation halved in 18 months before management was changed. The present system is untenable.

The problem is that the firm's name's denunciation of Mr Worms has far more to do with its old-fashioned ambitions to work with BNP in carving up Mr Worms' ailing empire, than any genuine concern to enhance shareholder value. BNP's recent shoddy treatment of minority shareholders at CIP demonstrates its true attitude to shareholder value. Change will come from without, rather than within, the system. Non-French shareholders own an increasing proportion of the market. For some companies more than half of the shares not held in *majority* are now owned by foreign institutions.

### UK electricity

The Monopolies and Mergers Commission's report on Scottish Hydro-Electric is an embarrassment for the industry regulator as he completes his review of regional electricity companies' price controls. The MMC's pragmatic treatment of Scottish Hydro carries an implicit rejection of Professor Stephen Littlechild's academic approach. But the differences are apparent in the detail rather than the broad conclusion. This does not mean the report is good news for the reccs. The MMC's methodology still leaves the regulator plenty of room to enforce price cuts. The MMC's recommendation, if implemented, will boost Scottish Hydro's profits by \$23m over five years, according to the company. That may encourage any reccs which do not like the regulator's new pricing regime, when it is announced next month, to seek a referral



## Norgeskredit bidding war hots up

By Karen Fossi in Oslo

The battle for control of Norgeskredit Holding, the Norwegian financial services group, intensified yesterday when two competing banks increased their bids for the company.

On Wednesday, Sparebanken Nor submitted a bid of Nkr220 per preference share, which was Nkr20 higher than the offer submitted by Christiania Bank on Monday.

Sparebanken Nor's move forced Christiania yesterday to raise its offer to Nkr225 per preference share. Its new bid was quickly matched by Sparebanken Nor.

The terms and conditions of Sparebanken Nor's new bid

were unchanged. Christiania, however, said that Viking Supply Ships, Norgeskredit's second-largest shareholder, was committed to selling the bank its 8.91 per cent preference shareholding. This, it said, "implies that the bank already controls 11.45 per cent of Norgeskredit Holding".

The main attraction for the banks is Norgeskredit's estimated Nkr20bn (\$3.2bn) first priority, low-risk, long-term mortgage loan portfolio to corporate institutions in the greater Oslo region. Norgeskredit has estimated combined assets of more than Nkr30bn.

If Christiania wins, the bank's market share in the corporate mortgage lending sector would rise to 38 per cent from

the 9 per cent held by Vestenfjelde Bykredit, its Berg-based subsidiary.

The prize would make Christiania a market leader in this sector.

Mr Ludvik Sandnes, Christiania's chief financial officer, said the bank's fresh bid still made the acquisition good business.

For Sparebanken Nor, the acquisition of Norgeskredit would double the savings bank's corporate mortgage lending portfolio to more than Nkr14bn in the region.

Mr Karl-Olov Howden, group director at Sparebanken Nor, said the savings bank was also interested in the expertise of Norgeskredit's management. "This management proved

itself during Norway's bank crisis," he said.

During Norway's five-year bank crisis, Norgeskredit was one of a few domestic finance institutions which did not suffer heavy losses and thus was not forced to call on the government for funds to save it from collapse.

The two banks' moves on Norgeskredit yesterday sent the Oslo bourse All-Share index soaring to an all-time high of 688.9 points in turnover of Nkr1.1bn. Norgeskredit's shares advanced Nkr6 to Nkr227, Christiania's rose Nkr0.50 to Nkr12.60, while Sparebanken Nor's primary capital certificates, a hybrid share instrument, slipped Nkr1 to Nkr1.46.

## Low dollar holds Ahold back in first term

By Ronald van de Krol  
in Amsterdam

The dollar's decline limited the rise in net profit at Ahold, the big Netherlands-based food retailer, to 8.4 per cent in the first quarter of 1995.

Net profit rose to Ff 119.6m (£7.49m) from Ff 110.3m, on sales down slightly at Ff 8.5bn from Ff 8.6bn.

The company, which owns five supermarket chains in the eastern US, said profit would have increased by 15.7 per cent if it had not been for the sharp drop in the dollar, which was worth an average Ff 1.64 in early 1994, compared with Ff 1.93 in early 1994.

If turnover were adjusted for the translation effect of the lower dollar, group sales would have risen by 7.9 per cent, Ahold added.

The company's five US chains generate about half of group turnover.

In the Netherlands, where Ahold's Albert Heijn supermarket chain is the market leader, operating profit rose by 10 per cent to Ff 119.7m.

US operating results showed an improvement of 11.7 per cent at \$55.4m, while operating profit in Europe outside the Netherlands increased by 32.1 per cent to Ff 21.4m.

Ahold is active in Portugal, where operating results showed further gains, and in the Czech Republic, where the company stood roughly at break-even point after registering losses in the same period of 1994.

The group also recently announced an acquisition in Poland in partnership with Allkauf of Germany.

Of Ahold's five US chains, four posted higher operating results. The fifth, Tops, based in upstate New York, has been hampered partly by the weakness of the Canadian dollar against the US currency, which has led some consumers to do their food shopping north of the border.

## Euro Disney cautious on prospects for full year

By Alice Rawsthorn in London

Euro Disney, the troubled leisure group, is waiting anxiously to see whether the summer season will herald an increase in attendance and hotel occupancy at Disneyland Paris.

However, the main factor

was a sharp reduction in financial costs such as lease rental expenses, negotiated last spring as part of Euro Disney's financial rescue package.

There was also a reduction in management and royalty fees to Walt Disney, its US parent.

Mr Bourguignon stressed in his interim report to shareholders that it was "too soon" to predict the likely outcome for the full financial year as there was "still insufficient clarity about the summer months".

has suffered a series of financial setbacks since the opening of its theme park in 1992, partly due to increases in attendance and hotel occupancy.

But he said the company had not detected "the effects of a real upturn in consumption".

Analysts expect the company to break even this year. Ms Rebecca Wimmin-Lingram, European leisure analyst at Morgan Stanley, in London, forecast modest profits of Ffr47m for the year to September 30 with similar profits of Ffr51m for next year.

However, Disneyland Paris faces stiff competition from new theme parks in Germany and Spain. Euro Disney has responded by launching a new Ffr600m Space Mountain ride.

## Sandoz sets Clariant float price

By Daniel Green in London

Sandoz, the Swiss pharmaceutical company, yesterday set the share price for its specialty arm, Clariant, which it is floated on the Zurich bourse.

The price range, of Sfr260 to Sfr410, would give Clariant a market capitalisation of about Sfr1.5bn (\$1.3bn).

Gross proceeds before commissions and expenses should be between Sfr2.12bn and Sfr2.39bn. Clariant will be floated with Sfr750m of debt.

Sandoz said it would today start bookbuilding, a process which identifies institutional investors prepared to buy the shares within the price range.

chemicals division, will be chief executive.

Sandoz wants Clariant shares to be quoted in Zurich and traded on the London Stock Exchange's SEAQ international system.

In an effort to make the shares acceptable to international investors, there will be no voting or ownership restrictions. Sandoz registered shares fell Sfr2 to Sfr763 yesterday while the bearer shares rose Sfr3 to Sfr772.

A free distribution of Clariant shares to Sandoz shareholders was ruled out as it would have left recipients subject to a 35 per cent Swiss withholding tax on their value.

## Czech oil refineries deal near

By Daniel Green in London

Czech government negotiators and a consortium of large western oil companies have agreed a draft proposal which would transfer a 49 per cent stake in the country's two big oil refineries to the western group.

Mr Huber said the profits collapse was caused by "service charges" incurred by Figaro on the split of the Czechoslovak federation at the beginning of 1993. He insisted the charges, which were not disclosed in the prospectus, were "in compliance with all regulations" under Slovakia's commercial code.

The dissident shareholders, who control almost 12 per cent of Figaro, say the profits were depressed by selling Figaro products abroad through other Suchard subsidiaries, preventing Figaro from enjoying higher margins.

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## NEWS DIGEST

**Ras and Generali take 10.2% stake in Pirelli & C**

Ras and Generali, two of Italy's biggest insurance companies, have bought shares in Pirelli & C, the investment company which indirectly controls the quoted manufacturer of tyres and cables, writes Andrew Hill in Milan.

The two companies bought most of the 10.2 per cent stake in Pirelli & C which belongs to CIM and SMI, the Italian metals groups controlled by the Orlando family, for £21m (\$25.5m).

The operation keeps the shares within the tight-knit group of Italian financial and industrial companies known as the "salotto buono" (literally, good drawing room), which are the traditional allies of Mediobanca, the Milan merchant bank.

GIM and SMI, which are raising money to reduce accumulated debt of £11.52bn, said they had sold 11.6m shares to Generali and 2.8m to Ras. The Orlando groups' stake in Pirelli & C will fall to about 2 per cent after a capital-raising exercise by the investment company.

Ras said that it would join the shareholder syndicate which controls Pirelli & C. The Ras stake will be 3 per cent after the capital increase.

**Kvaerner and Du Pont in development deal**

Kvaerner, the Norwegian shipbuilding, engineering and oil and gas technology group, and Du Pont of the US, have announced plans to collaborate on the development of composite materials for the shipbuilding and offshore oil and gas industry, writes Karen Fossi in Oslo.

Kvaerner ranks as one of Europe's major maritime technology specialists while Du Pont, one of the world's largest industrial groups, is a leader in materials technology.

The two companies said the first result of the deal was likely to be the development from composite materials of protective structures for subsea oil and gas production systems at Kvaerner's yard in Mandal, Norway.

Other projects expected to get quickly under way include other products for the oil and gas industry such as carbon fibres which form part of the anchoring systems for floating production systems.

**Sita launches virtual private telecoms service**

Competition for the international telecommunications business of multinational organisations continues to intensify, writes Alan Cane in London. Sita, the group which provides telecoms services for the world's airlines together with a number of commercial customers, has announced a virtual private network (VPN) service.

The Sita initiative, Global Voice Service, will be competition for Concert, owned by British

Telecommunications and MCI of the US, and AT&T's WorldPartners.

VPNs provide advanced communications features usually only available over expensive leased line networks at the cost of using the public switched network. They are made possible by intelligent switches which offer private numbering plans, calling line identity, call screening and barring, and authorisation codes among other features.

**Coca-Cola Amatil sees halftime profits rise**

Coca-Cola Amatil, the Australian-based beverage company, said yesterday that it expected to see increased profits at both the trading and after-tax levels in the six months to end-June, because of "volume growth, operational efficiencies, price increases and package mix changes", writes Nikki Tait. In the same period a year ago, net profit after tax was A\$40.1m (US\$29.5m).

The profits forecast was contained in CCA's prospectus for its A\$570m rights issue, lodged with the Australian Securities Commission yesterday. This also confirmed that Coca-Cola, the Atlanta-based soft drinks group, would cut its stake in CCA to a maximum of 43 per cent by only taking up 35 per cent of the shares to which it is entitled. At the last year-end, it held about 50 per cent.

The balance of Coca-Cola's rights issue shares is to be sold to domestic and international institutions.

**Australian wholesaler makes cross-state bid**

Coles Myer, Australia's largest retailer, yesterday declined to comment on a surprise bid by QIW, the Queensland-based wholesaler and retailer, for Composite Buyers in Victoria, writes Nikki Tait. Coles holds 19.9 per cent of Composite. QIW is offering five of its own shares for every six Composite held, valuing the target company at about A\$70m (US\$50.1m).

QIW said that the merger would "create a powerful independent force in food distribution throughout Australia's eastern states. It noted that QIW was the largest food distributor in Queensland and Composite the biggest in Victoria.

The bid comes only two weeks after the Trade Practices Commission ruled that Davids Holdings, another wholesale distribution company, could merge with Composite. However, Davids has said it will not bid for Composite until the expiry of the commission's appeal period.

Meanwhile, Perth-based Resources & Industry, although capitalised at only A\$18m, has also announced plans to bid for Composite.

**AA drops London flight**

American Airlines is stopping its service between London's Gatwick airport and Nashville after running up substantial losses on the route since May last year, writes Michael Skapinker. The last flight will be in October.

A sale of the David Jones retail busi-

Integration of pharmaceuticals with hospital and doctor services should have wide appeal, says Daniel Green

This week's alliance between Novo Nordisk of Denmark and Johnson and Johnson of the US is the latest in a series of moves by pharmaceuticals companies designed to open new markets in the healthcare industry.

Until the 1990s, drugs companies were on the whole, content to provide drugs. This decade has seen pressure from governments and insurance companies keen to control health costs.

Drugs bills have been a favourite target even though they account for less than 30 per cent of the world's \$2,000bn plus healthcare expenditure.

The pharmaceuticals industry has responded by moving into the other 80 per cent of the market. It has begun to try to integrate pharmaceuticals with hospital and doctor services.

What Novo and J&J will sell is a package of the former's insulin products along with blood sugar monitoring systems made by J&J's subsidiary, Lifescan.

Such "disease management" packages should appeal to doctors, hospital executives and health insurers in several ways.

They could help the co-ordination and continuity of patient care, improve cost incentives for early diagnosis and preventative measures, and make measurement of the quality of healthcare easier.

They can also play a direct role in cost control in combination with a system of paying for healthcare called "capitation". Under capitation, healthcare providers are paid not

according to the number and kind of treatments performed but on a flat fee per head of population.

So disease management packages could help the setting of that fee by encapsulating all aspects of treating a disease and giving it a single price tag.

Diabetes is ideal for this kind of packaging. Patients are often young and remain otherwise healthy for many years. That means that the condition is clearly delineated in medical terms as well as by products for diagnosis and treatment.

Novo and J&J are among the last diabetes specialists to get together in this way. Rivals such as Bayer of Germany and Eli Lilly and Upjohn, both of the US, are already offering disease management packages.

Other diseases are now being targeted by the pharmaceuticals industry. Last December, Zeneca became the first drugs company to buy a chain of specialist cancer hospitals. Not

only will it be able to increase sales of its cancer drugs through its Salford healthcare subsidiary in the US, but it will also offer a complete cancer treatment service.

For our large companies - Merck, Eli Lilly, Pfizer and SmithKline Beecham - have made a point of trying to establish detailed databases of drug prescribing patterns.

With such data, they should be able to improve the planning and efficiency of local healthcare services, offering, for example, packages tailored to different population profiles.

Lilly has decided to merge its

PACKAGING DISEASES		
Company	Diseases(s)	Alliance partners
Bayer	Diabetes	Bayer Diagnostics (diagnostics; Schem (genetics)
Caremark	Aids/HIV, asthma, cardiovascular, depression, diabetes, hypertension	
Eli Lilly (Integrated Disease Management)	Diabetes, schizophrenia, depression, respiratory disease, ulcers	Boehringer Mannheim (diagnostics); Intergroup (MCO); Mylan (generics); Ranbaxy (generics) PSC (data)
Glaxo	Diabetes	Boehringer Mannheim (diagnostics); + "an important customer" Reuter (data)
Merck	Ulcers, epilepsy, diabetes, depression, cardiovascular, asthma	Medco (data)
Novo Nordisk	Diabetes	LifeScan (diagnostics)
Pharmacia	Oncology	
Pfizer	Asthma, cardiovascular, depression	Value Health (data)
Schering-Plough	Asthma	SmithKline Beecham (products); Mid-Atlantic Medical (MCO); DPS (data)
SmithKline Beecham	Asthma	Schering-Plough (products); Mid-Atlantic Medical (MCO); DPS (data)
Upjohn	Diabetes	
Warner-Lambert	Cardiovascular, Alzheimer's, epilepsy	
Zeneca (Stuart Disease Management Services)	Cardiovascular	Selick
	Oncology	

Source: Kleinwort Benson Corp

ment products. However, it is still sufficiently concerned that the idea might not take off to have welcomed the announcement of competition from Novo Nordisk and Johnson and Johnson.

Lilly says that the move will help make more people aware of diabetes and "further reinforces the idea that disease management is an issue".

The point, says the company, is that "some diseases are better managed when all the healthcare resources are packed together". It appears to be an argument that corporate strategists in the pharmaceuticals industry are taking on board.

**David Jones board backs sale of retail operations**

By Nikki Tait in Sydney

Directors of David Jones, the Australian diversified group, yesterday gave a final go-ahead for the sale of the company's retail operations, either by a stock market flotation or via a trade sale, although shareholder approval will also be required at a meeting which has been called for July 12.

A sale of the David Jones retail busi-

ness - one of the two major department store groups in Australia - has been mooted for months, and a number of potential buyers, mainly from outside Australia, are said to have expressed interest.

An international roadshow, to test the depth of this interest, is expected to get under way in the next few weeks. This is likely to take in the UK, the US and some Asian centres, including

Hong Kong and Singapore. However, both the company and its advisers have warned that the sale process will take some time to complete - regardless of the disposal process that is eventually chosen.

Directors said that the earliest it could be concluded would be late in 1995, and that it was possible that the process could continue into 1996.

The company has 22 stores around

Australia, generally positioned at the upper end of the department store market.

The most recent results showed sales in the six months to the end of January of A\$796.8m (US\$574.9m), up 7.3 per cent over the same period a year earlier.

Net assets are put at about A\$550m and the retail business is being sold on an "ungeared basis", according to advisers.

## The Reuter Foundation

FT  
FINANCIAL TIMES

**ROBERT MAUTHNER  
MEMORIAL FELLOWSHIP**

The Financial Times and the Reuter Foundation have established a new visiting fellowship for journalists at Oxford University in memory of the late Robert Mauthner, the distinguished Financial Times writer on European affairs who died last year.

The Robert Mauthner Fellowship will offer mid-career journalists from European Union member countries an opportunity to spend three months studying a subject of their choice at Oxford, as members of the Reuter Foundation Programme based at Green College.

The annual fellowship is open to journalists of all media, from any EU country, who distinguish themselves in reporting and interpreting economic, political or social developments in the European Union.

Successful candidates are likely to be aged between 28 and 45. Study projects will be agreed as part of the selection procedure. Fellowships will be for one term (approximately three months) starting in October, January or April.

Applications will close on June 30th 1995. Application forms and more information may be obtained from:

The Director

The Reuter Foundation

85 Fleet Street, London EC4P 4AJ

Tel: 0171 510 7015 Fax: 0171 510 8599

European Investment Bank  
Italian Lira 350 Billion  
Floating Rate Notes  
Due December 1999  
Notice to the Holders

CREDIT LYONNAIS  
USD 500,000,000 FRN  
Due 1996  
Bundholders are hereby informed that the rate for the Coupon N°10 has been fixed at 6.1875% for the period, starting on 14.06.1995 until 13.09.1995, inclusive, (representing a period of 92 days).

The Coupon N°10 will be payable on 14.09.1995, at the price of ITL 158.13 for the USD 10,000 Notes, and USD 1,581.25 for the USD 100,000 Notes.

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June 14, 1995 London

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## INTERNATIONAL COMPANIES AND FINANCE

# Microsoft plans Japanese games joint venture

By Louise Kehoe  
in San Francisco

Microsoft, the world's leading personal computer software developer, is planning a joint venture to develop and market computer games with Softbank, Japan's largest software distributor.

The agreement, expected to be announced later this month, will create personal computer games for use with the "Windows 95" PC operating system, a new version of Microsoft Windows scheduled for launch in August.

Although there are hundreds of games available for use with the current version of Windows - which will also be compatible with Windows 95 - Microsoft is encouraging development of games that can take full advantage of the features of the new operating system.

The games will initially be aimed at the booming Japanese home computer market. They will compete with games designed to run on video game machines from Nintendo, Sega Enterprises and others.

## Dreams for IBM link with Apple, Motorola turn awry

By Louise Kehoe

Some anniversaries are best forgotten. One that IBM will not be celebrating comes on July 3, marking four years since its decision to collaborate with Apple Computer and Motorola in the development of personal computer technology.

The "grand alliance" that was to have changed the face of the personal computer industry has fallen short of the grandiose plans formulated in 1991. IBM, in particular, appears to have gained little.

On Monday IBM, the world's biggest computer company will finally unveil the first products to stem from the joint development agreement - a range of personal computers based on the PowerPC microprocessor.

But its "Power Personal" products, long overdue, lack the software needed to compete with standard PCs. They will be introduced with software from arch-rival Microsoft instead of ally Apple.

Talks with Apple that might have given IBM the rights to put Apple Macintosh software on its Power Personal products came to naught.

A version of IBM's own PC operating system, OS/2 Warp, designed to run on the Power Personal computers, is not yet complete. Industry analysts predict that after repeated delays the software may finally be ready towards the end of this year.

When IBM, Apple and Motorola formed their partnership four years ago, the three companies planned to develop PowerPC microprocessor chips that would outperform anything that Intel could bring to market. IBM and Apple also formed joint ventures to develop multimedia products and to create a "new genre of systems software".

While the PowerPC chips are faster than Intel's microprocessors, they failed to win broad support among PC manufacturers. Apple has rebuilt its Macintosh product line based on PowerPC but is nonetheless struggling to maintain its share of the PC market.

Other aspects of the ambitious 1991 alliance have also failed to live up to expectations. Last week, Taligent, the IBM-Apple software development joint venture, released its first product.

However, instead of the challenge to Microsoft Windows originally envisaged, Taligent has developed a set of tools for software developers aimed primarily at its three investors.

Similarly, the IBM-Apple multimedia joint venture, Kaleida Labs, has yet to fulfill its promise. Its charter to create multimedia technologies for use on all kinds of computers and consumer electronics systems has been scaled back.

In contrast to the excitement surrounding the formation of the IBM-Apple-Motorola alliance in 1991, last week an elaborate demonstration of Kaleida's latest technology and the introduction of Taligent's first product went largely unnoticed.

Public attention was instead focused on IBM's latest attempt to boost its presence in the PC software market through the acquisition of Lotus Development.

Time will tell whether this may turn out to be a more memorable event.

# Argentine auto engine runs hot and cold

Sales are down, but investment is up. David Pilling looks at South American trends

If the car industry is sometimes the thermometer of a nation's economic health, then Argentina appears to be chilled and flushed at the same time.

Just as domestic sales have plummeted - by 38 per cent in the first five months - multinational companies have pledged to invest \$30m in new plant over the next five years.

But much of that investment could be placed in doubt following the decision by Brazil this week to review its treatment of Argentine automotive imports.

In an ambiguously-worded decree, Brazil set

originally expected to last until the year 2000.

"This could change the whole scenario," says Mr Jorge Mostany, president of Ford Argentina and vice-president of Adesa, the Argentine automakers' association. Brasilia's apparent desire to change the rules could be partly aimed at enticing investments away from Argentina and into Brazil, he says. "Investors saw Mercosur as a single market. But they might look at things differently now."

There is a lot at stake. Ford, for example, intends to invest \$1m in Argentina between now and 1998, spending \$700m on developing Escort and Rover production lines, and a further \$300m on upgrading existing plant. Up until now, Ford has produced cars in both Argentina and Brazil in conjunction with Volkswagen as part of the Autolatina joint venture, but recent years of rapid market expansion have persuaded both companies to go it alone.

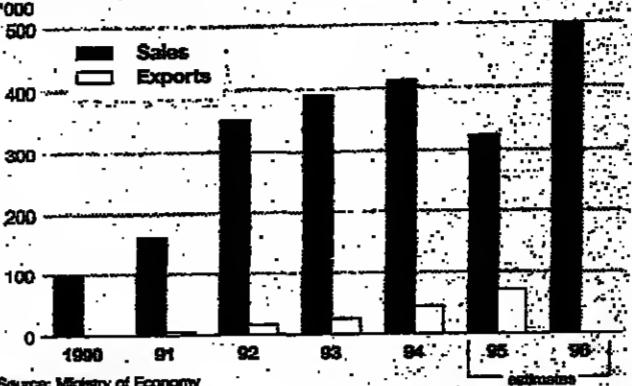
General Motors, which last year ended a 16-year absence from Argentina with the inauguration of a \$100m pick-up truck plant, is due to invest a further \$1.1bn. Half will be spent on a new factory in Santa Fe province, which by 1997 should be rolling out nearly 100,000 Chevrolet utility vehicles a year.

Fiat is to invest \$600m in a Curaçao-based factory slated to produce 150,000 Fiat 128s a year, while Chrysler, Volkswagen, Toyota and Mercedes-Benz plan smaller, but significant

investments. Most of these companies are gambling that the Argentine market, which has slumped since a post-Mexico credit squeeze, will pick up again in 1996. By this time they calculate Argentina should be buying at least 500,000 cars a year, five times the number being sold in 1990.

Many carmakers that have

## Argentine car market



desire to renegotiate the rules. Potential investors in Argentina, for example, had probably factored into their location decision Argentina's lower tariffs on capital imports and the more protected nature of its industry.

Possible rule changes also threaten the strategies of Argentina's local car industry, already changing its strategy in preparation for fiercer competition and greater export potential.

Sevel, controlled by the local Macri group, had also developed a Mercosur strategy following the decision by Fiat, whose models account for 73 per cent of Sevel's sales, to withdraw from Argentina from 1998. This month, Sevel negotiated a deal with Peugeot of France which will make the Argentine company the sole producer of Peugeot cars for the region.

Should Brazil toughen its stance, however, Peugeot's decision to concentrate production of its models in Argentina may also be reviewed.

Even in the short term, Sevel's plans to export 35,000 vehicles to Brazil in the second half could be affected. If Brazilian quotas are applied to Argentina, then Sevel's exports will be restricted to 10,000.

This year has already seen Argentine car plants standing idle for several weeks, as automakers have cut back production in line with frosty domestic sales figures. If differences with Brazil are not quickly solved, Argentine companies cannot rule out job losses.

Its focus, too, is regional. "We are not thinking in terms

of Argentina any more, but of Mercosur," Mr Manuel Antelo, Clader's chief executive, said before Brazil issued its decree. After Brazil's announcement, he said: "We had planned to export 40,000 more vehicles, which represents a month-and-a-half of production," although he remained "optimistic" that a solution would be found in talks due to be held from early next week in São Paulo, Brazil.

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# Chrysler prospects queried by S&P

By Richard Waters  
in New York

The steady improvement in credit standing that had accompanied Chrysler's rebound from near-bankruptcy in the early 1990s ended yesterday as the two big US rating agencies raised questions about its prospects.

Standard & Poor's, while confirming the US motor manufacturer's A-minus senior debt rating, said it had switched the outlook to "stable" from "negative" from "stable". Though not pointing to an immediate downgrading, the move indicates that the next rating action is likely to be a cut.

S&P's decision comes only five months after it raised Chrysler from BBB-plus, and only weeks after the company completed a refinancing of more than \$800m of outstanding debt. Chrysler emerged from the non-investment, or junk-bond, grade two years ago.

For a company such as Chrysler, with a financial services arm which is a big borrower on the capital markets, a single-A rating is an important attribute. By reducing the company's cost of funds, the rating enables it to compete with

other lenders without eating into profit margins.

Chrysler said it was pleased that its rating had been reaffirmed, but disappointed about the negative outlook.

S&P, like Moody's, reaffirmed the company's existing rating after an announcement that Mr Kirk Kerkorian, the company's biggest shareholder, would no longer pursue a buy-out of the company.

Mr Scott Sprinzen, S&P's auto industry analyst, said the outlook had been switched to negative because of the fall in US auto sales this year. Chrysler's "disappointing financial performance this year raises concerns about [its] ability to sustain financial performance at a level consistent with current ratings", S&P said.

While noting the company's "remarkable progress" in improving its competitive position since the late 1980s, the agency warned that "its relatively narrow geographic focus and product base likely will result in a high degree of earnings volatility".

Chrysler relies almost exclusively on North American sales and its product line is tilted heavily towards mini-vans and sport-utilities, where competition has been growing.

# PriceCostco rises 11% in term despite sluggish sales

By Richard Tomkins  
in New York

PriceCostco, the US membership warehouse chain with outlets in North America and the UK, yesterday reported an 11 per cent increase in third-quarter profits, in spite of sluggish sales growth in its stores.

Net profits on continuing operations rose to \$32.6m from \$29.4m, largely because the company succeeded in improving profit margins by cutting costs and changing the product mix.

Revenues from warehouses open for more than a year rose 1 per cent, while overall revenues, lifted by new store open-

ings, rose 8 per cent to \$3.82bn from \$3.55bn.

PriceCostco ended its financial year to last August with 219 warehouses in the US and Canada and two in the UK.

It also had a 50 per cent interest in Price Club Mexico, operating eight warehouses in Mexico.

Since then, PriceCostco has opened 18 warehouses in the US and Canada, including four relocations; one warehouse in Glasgow, Scotland; and five warehouses in Mexico.

In addition, a Price Club

operated by Shinsegae Department Stores under a licence agreement has opened in Seoul.

# Renovator lends the Midas touch

Cyprus Amax co-chairman Milt Ward speaks to Kenneth Gooding

**N**othing encapsulates the driven nature of Mr Milt Ward's personality as clearly as when he says: "You must clew every day to make the company better and bigger."

It is only three years since he was recruited to rebuild, as co-chairman, Cyprus Minerals; two years since he surprised the rest of the mining and metals industry by merging it with Amax; and one year since he started Cyprus Amax on an international expansion with the acquisition of copper projects in Peru and Chile. Capital expenditure in the past three years reached US\$1.3bn, while sales of non-core assets raised a similar sum. Cyprus Amax plans to spend another \$1.7bn in the next three years. "We are remaking the company," he says.

While the PowerPC chips are faster than Intel's microprocessors, they failed to win broad support among PC manufacturers. Apple has rebuilt its Macintosh product line based on PowerPC but is nonetheless struggling to maintain its share of the PC market.

Other aspects of the ambitious 1991 alliance have also failed to live up to expectations. Last week, Taligent, the IBM-Apple software development joint venture, released its first product.

However, instead of the challenge to Microsoft Windows originally envisaged, Taligent has developed a set of tools for software developers aimed primarily at its three investors.

Similarly, the IBM-Apple multimedia joint venture, Kaleida Labs, has yet to fulfill its promise. Its charter to create multimedia technologies for use on all kinds of computers and consumer electronics systems has been scaled back.

In contrast to the excitement surrounding the formation of the IBM-Apple-Motorola alliance in 1991, last week an elaborate demonstration of Kaleida's latest technology and the introduction of Taligent's first product went largely unnoticed.

Public attention was instead focused on IBM's latest attempt to boost its presence in the PC software market through the acquisition of Lotus Development.

Time will tell whether this may turn out to be a more memorable event.

It seems to have made the Cyprus Amax merger a success. He agrees. "The merger has gone just beautifully." But he has one important caveat.

He wants Cyprus Amax to be seen as a copper and gold company, "because that can be a very attractive business". He should know because he joined Cyprus from Freeport-McMoRan, a US mining group with gold in its portfolio and where he spent about 20 years, latterly as president. But so far attempts to improve the reputation of Amax Gold, a high-cost producer 45 per cent owned by Cyprus Amax, have been unsuccessful. "That company was bleeding to death," Mr Ward recalls. "We halved the staff, gave it financial flexibility and are moving ahead with two new mines. But the stock price is flat."

Amax Gold produced 241,000 ounces of gold at a cash cost of \$340 an ounce last year, but Mr Ward insists that in 1997 it will produce 635,000 ounces and costs at the present mines will be down to \$221 an ounce.

Cyprus has its own gold project in Russia and this might be sold to help Amax Gold on its way to an annual 1m ounces. At that stage, Ward hopes, a merger could be arranged.

However, all this is incidental to his main objective, which is to make Cyprus Amax one of the world's biggest, lowest-cost and most admired copper producers. Mr Ward suggests that global copper demand can be expected to grow by an annual average of more than 2 per cent for at least the next eight to 10 years, and this will require an extra 600m lbs of copper.

Cyprus' aim is to increase its copper production from last year's 632m lbs to 1.1m lbs in 1998, while driving cash production costs down from 60 cents a lb to 50 cents a lb (including credits for by-product molybdenum at \$3 a lb).

The backbone of the company in the past was its copper mines in Arizona. But virtually all its trucks, shovels and milling equipment urgently needed replacing when Mr Ward arrived. This was a legacy from when Cyprus was spun off to shareholders by the Amoco oil group in 1985. According to Mr Ward, "the previous management bought the assets cheaply and believed they could make a lot of money if they did not invest or spend heavily. They spent nothing on the mining fleet until something broke".

Milt Ward's ambitions for Cyprus were thwarted by a lack of cash. That was the point of the merger with Amax. Together, the two had coal operations that would provide steady earnings and cashflow and temper the volatility of the metals market. The merger in November 1993 resulted in Almax, Amax's aluminium busi-

ness, being spun off while Cyprus Amax kept Amax's coal and molybdenum operations.

There was some criticism of Cyprus's move deep into the coal business. "But we needed the cashflow from coal to grow the copper business and we got \$250m of cashflow," Mr Ward points out. "Without the coal cashflow, Cyprus could not have contemplated the acquisitions outside the US: it paid \$31m for the Cerro Verde copper mine and 15,000 acres of highly-prospective territory in the Peruvian government in March last year, and followed up by winning the keenly-fought auction for a 51 per cent stake in the El Abra copper ore body in Chile from the state-owned Codelco for \$330m.

Some in the industry suggest Cyprus paid too much for El Abra, but Mr Ward says the bid was based on the assumption the deposit would contain two or three times the copper already discovered. There are now 2,000 people working on El Abra, which some analysts suggest has the potential to match Chile's Chuquicamata and Escondida, the world's two biggest copper mines.

The merger with Amax perhaps stemmed from Amax's severe weakness after the collapse in aluminium prices, to the lowest-ever level in real terms. However, copper prices remained relatively buoyant during the recession and have risen to very profitable levels in the past two years. Cyprus will generate about \$1bn of cashflow this year and Mr Ward expects cashflow to cover capital expenditure for the next three years.

Some \$300m to \$300m of 1995 cashflow will come from the coal operations, but Mr Ward makes it clear he sees the business as more than just a "cash cow". There are plans to expand it, too.

A report on the Salem steel plant of the Steel Authority of India Limited (SAIL) in Tamil Nadu on May 31 contained a number of errors. The plant earned a net profit of Rs40m (\$1.3m) in 1993-94. SAIL's Durgapur plant in West Bengal is being modernised to achieve an annual output of 1.8m tonnes of ingots and 1.5m tonnes of saleable steel.

## Ontario Hydro set to cut debt

By Robert Gib

## COMPANY NEWS: UK

## Scapa buys Coating Sciences for \$43m

By Tim Burt

Scapa Group, the industrial materials manufacturer, yesterday moved to reduce its reliance on the paper industry by acquiring Coating Sciences, the US tapes company, for \$43m.

The acquisition, its second in North America in eight weeks, is expected to push sales from Scapa's specialist materials businesses above those from the paper equipment division for the first time.

It is paying \$34.2m cash for the Connecticut-based company, of which \$4m has been deferred for at least three years, while assuming \$8m of debts.

Mr David Dunn, chief executive, admitted the deal looked pricey given Coating Sciences' \$5.1m net assets and profits of \$2.1m last year.

He said, however, the strategic benefits and additional capacity flowing from the subsidiary's new plant would make it earnings enhancing in the first year.

"This will give us critical

mass in North America and help balance the portfolio."

The acquisition, agreed after nine months of talks, is expected to increase net borrowings from £15.4m to £20m, for gearing of about 40 per cent.

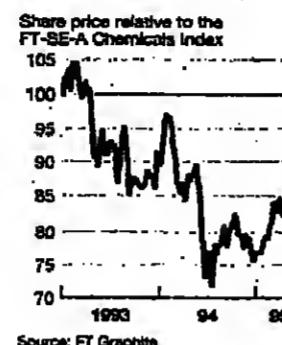
It follows the purchase in April of Renfrew Tape, the Canadian tapes manufacturer, for C\$17m.

Scapa has been trying to expand its industrial division - which also makes filtration equipment and specialty materials - after four years of recession in the paper industry, its main customer base.

Although the recession has receded with increased paper prices, Scapa's profits last year were held back by aggressive competition among equipment suppliers. Pre-tax profits fell from £45.5m to £46.1m in the year to March 31 despite increased sales of £437.3m (£291.7m), including £4.1m from acquisitions.

Mr Dunn blamed the decline on a £5m exceptional charge, incurred to cut overcapacity, forced Scapa to close a

## Scapa



French factory and streamline operations in Mexico, South Africa and Canada.

These costs and depressed prices contributed to reduced operating profits of £24.7m (£41.4m) in the paper division.

Profits in the industrial materials division, by comparison, rose from £14.1m to £15.6m.

including a nine month contribution from Baruier, the French specialty tapes business acquired 18 months ago.

## PowerGen buys Oryx' North Sea gas assets

By Motoko Rich

PowerGen, the electricity generation company, has agreed to buy a package of North Sea gas assets from the UK energy business of Oryx, the debt-laden Dallas-based oil explorer, for \$120m.

The generation company has agreed to buy a 32.7 per cent working interest in the producing Audrey gas field in block 48/15a, a 10 per cent working interest in the partly developed Galleon gas field in the same block and an interest in the part of that block which contains the Ensign gas discovery. It has also committed to buying one third of Block 21/5a.

PowerGen said it would fund the purchase from its own financial resources.

The purchase is subject to the Department of Trade and Industry and partner pre-emption rights.

The acquisition will add an estimated 250m cu ft of proven

and likely gas reserves to PowerGen's existing gas portfolio.

Currently it holds 210b cu ft in gas reserves. The company has a mixture of gas and oil interests in the Liverpool Bay, Ravenspurn North and Johnston fields, which were purchased from Monmouth and Lasmo last year. Its oil reserves total 15m barrels in Liverpool Bay.

Mr Alf Roberts, PowerGen executive director, commercial, said: "This acquisition is a further significant step in building an upstream gas business. It will provide both immediate operating profit contributions and the prospect of long-term, low cost gas to support our future business requirements."

Earlier this month Oryx sold a 15.2 per cent stake in the Alba oil field in the North Sea to Unocal Texas Petroleum for \$27m. Oryx said its year-end debt target was \$1.3bn. Its debt levels peaked at \$3.3bn in 1990.

## LEX COMMENT

## J. Sainsbury

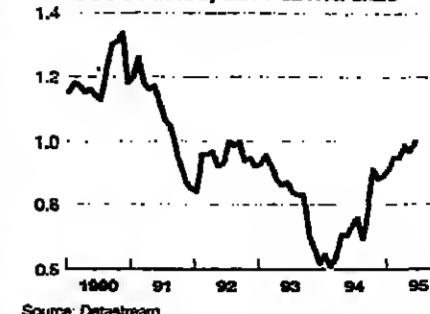
Food retailers can breath a sigh of relief: the new advertising campaign from J. Sainsbury will not trigger a fresh price war. It will focus on service, not price, emphasising the group's determination to crack down on wonky trolleys and carrier bags that do not open.

Although a substantial and well thought-out campaign, it is doubtful whether it will be enough to transform the group's somewhat lacklustre sales performance. Like for like sales growth at Sainsbury is running at 2 to 3 per cent, compared to 6 to 7 per cent at Tesco and 5 per cent at Safeway. The latest move looks like a catching-up exercise. Ever since Tesco launched its Value Lines in late 1993, Sainsbury has given the impression of being on the defensive. The latest evidence of this is the Tesco customer loyalty card, which, though snifflly decried by Sainsbury, has boosted its rival's sales. But to give Sainsbury its due, it has been adept at devising new retailing initiatives - not least its own brand products in categories such as beer, nappies and baby-foods. As it concedes, it has not communicated its achievements as effectively as its competitors.

The cost of the new campaign will hit Sainsbury's own profits this year, but by less than 1 per cent. In the absence of price cuts, the feared sector-wide squeeze on margins will not materialise. The superstores have seen off the threat of the discounters and, so far at least, are disinclined to tear each other apart on price. For as long as this self-restraint holds, the sector will deserve to outperform further.

## P/E ratios

Food retailers divided by the FT-SE-A All-Share



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## Hartstone returns to 'normal' and dividend list

By Peggy Hollinger

the dividend to be increased in future in line with the improvement in profits.

He added that much remained to be done, most importantly the completion of refinancing talks with bankers.

However, Hartstone would

not be able to focus on building up the brands it owned, such as

Etienne Aigner in the US -

rather than concentrating on the "minuses", he said.

Hartstone was almost written off by investors in 1993

after issuing repetitive profit

warnings and announcing it

had breached banking covenants.

Mr Dowling said he expected

£30m rescue rights issue last year and has sold a number of businesses acquired in the acquisition binge between 1989 and 1993.

The sharp turnaround in profits was partly due to the absence of £71.5m in exceptional charges on discontinued businesses. Excluding exceptional, pre-tax profits rose from £300,000 to £4.6m, on sales down from £263.5m to £218m.

Earnings of 1.8p per share, compared with 0.8p loss.

The hosiery business -

which the market expects will eventually be sold - benefited from a record performance in Spain.

## Shopping centre stake costs £340m

By Peggy Hollinger

Capital Shopping Centres, the UK property company, has emerged as winner of a four-way auction for the Metro-Centre in Gateshead, Europe's largest covered shopping centre and one of the biggest properties ever to be sold in the UK, writes Simon London.

The company, which floated on the stock market last year, is thought to have offered the Church Commissioners, the Church of England body that is selling the shopping centre, about £240m for a 90 per cent interest. The Church Commissioners has indicated that it wanted to keep 10 per cent within its investment portfolio.

Capital Shopping Centres beat off the Prudential, the life insurer, and rival property companies Hammerson and Chelsfield to win the 2.2m sq ft centre.

CML Microsystems, the USM-quoted traffic control equipment manufacturer, reported reduced pre-tax profits of £2.81m for the year to March 31 in turnover ahead to £19.8m.

Mr George Gurney, chairman, said the promising start to the year had been curbed as difficulties emerged with the expanding operations of the traffic business, Microsense Systems.

There was also a late downturn in sales at MX-COM, the US semiconductor business.

## Southern Water fails to deliver

By Peggy Hollinger

Southern Water was yesterday under fire from consumer groups and analysts as it unveiled increased annual profits but failed to deliver a special benefits package for shareholders or customers.

Customer rebates and special dividends have been a feature of this water industry reporting season, with Thames the only other company so far to resist the trend.

Mr William Courtney, chairman, said there was no need to pay a special dividend to shareholders. Instead: "We will ensure our annual dividend reflects the financial aspirations of our shareholders."

However, Southern said it would seek powers to buy back 10 per cent of its shares. This has the effect of enhancing earnings per share and could allow the company to accelerate the rate of dividend growth.

Meanwhile, Mr Courtney said customer benefits had been reflected in the price limits set at the last regulatory review. In addition, the company would examine whether to defer part of the annual price increase.

Southern also intended to invest in discretionary spending, such as measures to prevent sewer flooding in the market expressed its displeasure

with the announcement by marking the shares down 13p to 82.7p. "I think they are not in touch with the political realities of the world," said one analyst. "What they are doing would be fine in isolation, but the problem is that other companies are doing much more."

The Southern Consumer Service Committee, the independent consumer arm of the Office of Water Services, said yesterday the announcement left customers with "absolutely nothing". Professor Judith Rees, the CSC's chairman, said: "Shareholders appear to be the winners and customers are given nothing more than vague promises of service improvements."

## BA appoints new marketing director

British Airways has appointed Mr Ford Ennals as its new marketing director to replace Mr Mike Batt, who left in March because he wanted to live in the US, writes Michael Shapka.

Mr Ennals, 39, has marketing experience in both the US and the UK and has worked for Mars, Unilever and Reebok. He is currently executive vice president, marketing and business operations for Fruit of the Loom, the clothing company.

He spent 10 years at Mars in both the US and the UK.

The market expressed its displeasure

with the announcement by marking the shares down 13p to 82.7p. "I think they are not in touch with the political realities of the world," said one analyst. "What they are doing would be fine in isolation, but the problem is that other companies are doing much more."

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During a large part of 1994, the revival of the economy failed to make a significant favourable impression on employment in the formal sector of the economy: unemployment, and suboptimal use of the work force in employment or self-employment in the informal sector, are among the most acute problems to be dealt with in reorientation of the economy. At the same time, the surge in domestic spending and rising levels of activity also contributed to a reacceleration of inflation in both production and consumer prices to a level of 9%, to 10% per cent in late 1994 and early 1995. Unduly rapid expansion of bank credit and the monetary aggregates called for tightening measures of monetary policy in October 1994 and February 1995.

Major events in the first year of the New South Africa included South Africa's successful floating of a major global bond issued in December 1994 and the abolition of the financial rand - signifying termination of South Africa's dual exchange rate system and abolition of the most important element of exchange controls over non-residents.

Prospects for 1995 are for a real growth rate of the economy of the order of less than 3 to about 3.5 per cent; the figure is likely to be held down by poor crops and by the ramifications of poor agricultural conditions, as well as by prospects for a decline in real value added of the gold-mining industry.

The socio-political realities of the New South Africa have not, by themselves, caused these problems to go away. Arrayed against these difficulties are awareness and understanding of the country's problems in senior circles of the Government of National Unity, and the fact that these problems may now be addressed by a legitimate government whose solid support base should afford it additional degrees of freedom in doing so. The essential challenge facing South Africa today is to enhance the quality of life for broad layers of its population while also raising the productivity and earning power of its disadvantaged population groups and strengthening the supply capabilities of its economy.

## THE NEW SOUTH AFRICA: ITS FIRST YEAR

Nearly a year has passed since South Africa's first fully democratic election, which took place on 27 April 1994. The first anniversary of this historic event provides an occasion for retrospective and a look ahead.

Developments during the past year, in the economic as in other areas, were enlivened by the relief, the goodwill and the spirit of tolerance and co-operation that had been engendered by the peaceful nature of the election and the instalment of the Government of National Unity. Confidence and optimism among both households and business enterprises, and expectations of early improvements in the quality of life among broad segments of the population, undoubtedly contributed to marked surges in both consumption and investment expenditure during the second half of 1994 in particular.

The South African economy weakened cyclically from early 1989 through the first few months of 1993. A cyclical recovery is now provisionally estimated to have commenced in June 1993; the starting point of this upturn therefore significantly preceded the general election.

Real gross domestic product rose by some 2% per cent in the calendar year 1994, but at impressive rates, seasonally adjusted and annualised of 4 and 6% per cent in the third and the fourth quarter. Real gross domestic expenditure increased by close to 6 per cent during 1994, and at an average seasonally adjusted and annualised quarterly rate of as much as 8% per cent in the second half of the year. Most remarkably, real gross domestic fixed investment, which had shrunk by nearly one fourth from early 1990 to late 1992, recovered by more than 7 per cent in 1994. In the final quarter of 1994 it was rising strongly at an annualised rate touching 20 per cent.

The sharp upturn in domestic expenditure was accompanied by a surge in merchandise imports which caused the balance of payments current account to be transformed from a surplus of R5.8 billion in 1993 to a deficit of R2.1 billion in 1994. However, after very heavy outflows of foreign capital in 1993 and the first half of 1994, changing perceptions of the South African situation led to net inflows of foreign capital almost from the day of Mr Nelson Mandela's inauguration as President on 10 May 1994.

During a large part of 1994, the revival of the economy failed to make a significant favourable impression on employment in the formal sector of the economy: unemployment, and suboptimal use of the work force in employment or self-employment in the informal sector, are among the most acute problems to be dealt with in reorientation of the economy. At the same time, the surge in domestic spending and rising levels of activity also contributed to a reacceleration of inflation in both production and consumer prices to a level of 9%, to 10% per cent in late 1994 and early 1995. Unduly rapid expansion of bank credit and the monetary aggregates called for tightening measures of monetary policy in October 1994 and February 1995.

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## SOUTH AFRICAN RESERVE BANK

P.O. Box 427 PRETORIA 0001

Tel No.



## Caution urged on LME copper and tin

By Kenneth Gooding,  
Mining Correspondent

London Metal Exchange users were given a warning yesterday to treat the copper and tin markets with caution. The LME executive issued the warning because of a tightness in supply of metal for immediate delivery.

At the same time, Mr Raj Bagri, chairman, promised his board would deal severely with any organisation that attempted to use its financial weight to tie up stocks and distort prices.

Government of Eduardo Villanueva will remain in power year 2000, marks a turn of economic and stability that has the envy of Latin country's economy, Scene, financial and more.

Mr Bagri pointed out that 50 per cent of the base metals industry used LME settlement prices. His board had the right to take whatever steps were appropriate and necessary to ensure that the fundamental market justified the backwashings were justified.

Mr David King, LME chief executive, suggested that the

He said: "With the huge amount of money floating round financial markets at present, anybody can make a mockery of a futures market.

That we will not allow to happen on the LME. We have a duty to make sure that LME prices reflect the fundamentals and that people can still hedge their risks."

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Mr David King, LME chief executive, suggested that the

exchange's markets remained orderly.

LME executives made it clear they were not particularly concerned about the present state of the copper and tin markets where tightness has driven prices into backwashings - where there is a premium for nearby delivery. Last night there was a US\$48 a tonne spot/three months backwashings for copper and one of \$164 for tin.

Mr David King, LME chief executive, suggested that the backwashings were justified by the fundamental market justified the backwashings were justified.

uation for both metals. The tin market was showing a supply deficit and stocks were falling.

Mr Philip Crosson, an LME director and also chief economist at RTZ Corporation, the world's biggest mining company, said the copper market would be in deficit until 1996. He said people close to the market were fully aware of the dangers. The LME's warning was to make sure that "people out on the fringes of the market do not get harmed. These are markets for consenting adults and this is a warning to miners not to get involved."

Presenting the LME's annual report, Mr Bagri also warned those who might sell short (sell metal they did not own in the hope of buying it at a lower price later) that the LME board was not there to bail them out.

He said exchange turnover rose 35 per cent in 1994 - the

seventh consecutive increase to about 1bn tonnes, worth US\$2,000bn. Pre-tax profit fell from £2.14m to £1.5m. In 1993 the LME recorded a loss of £1m on contract levy income to members but there was no rebate last year so turnover rose from £8.27m to £7.56m.

## Mongolia plans to dig for victory

Mining is seen as the lifeline for the central Asian republic, writes Kenneth Gooding

**C**opper, gold and molybdenum are likely to provide the lifeline Mongolia will use to drag itself towards the international mainstream after being almost totally dependent on the Soviet Union for the 70 years to 1990.

The land-locked, central Asian republic produced about 120,000 tonnes of copper last year and plans to increase that by 10 to 20 per cent.

Its government also wants to boost gold production from a modest two tonnes to ten tonnes by 1996.

To this end, a new mining law was passed in January that permits full foreign ownership of mining ventures in Mongolia, including those involving precious metals. No longer are gold producers forced to sell to the Mongolian central bank at prices below the prevailing international price.

Until gold production increases, Mongolia will rely heavily on its premier copper and molybdenum producer, Erdenet, a group 51 per cent owned by the state with the rest in the hands of the Russian Ministry of Geology.

Erdenet began mining in 1978 and today the company town is the third largest in Mongolia, with 80,000 inhabitants. The group has eight sub-

sidiaries together employing 7,000. Until 1990 all its output - which last year included 2,900 tonnes of molybdenum, a metal used for toughening metal alloys - went to the Soviet Union, which sent in return everything from food, clothing, oil and electricity to chewing gum.

Erdenet now exports copper and molybdenum concentrates, standard copper cathode and molybdenum oxide to 20 countries. Last year its copper exports accounted for 64 per cent of Mongolia's foreign earnings of US\$24m.

Mr Damba Galsandorj, Erdenet's representative in London, says that this year demand from China is so great that the neighbouring republic will buy the transition from a centrally planned to a market economy and some of this cash is being used to provide heavy trucks

and modern equipment for the mines, as well as for railway maintenance and oil and lubricant deliveries.

Mr Galsandorj says Erdenet plans to increase quickly the ore mined from 20m tonnes a year to 27m tonnes. By the year 2005 output is expected to reach 30m tonnes. Last year Erdenet built, with Chinese help, an explosives production plant to cover all its requirements. Russia and South Korea will help to build a steel ball plant to reduce imports of these "consumables" needed by the mills.

Erdenet also intends to treat its waste dumps, or tailings, using modern solvent-extraction, electro-winning technology to extract most of the remaining copper. This should produce 8,000 to 10,000 tonnes of copper a year, says Mr Galsandorj. Magna Copper of the US is providing technical help.

He says Erdenet hopes the government will cut the group's tax payments, at present 40 per cent of its operating profit, to help pay for the expansion.

In the meantime, a big copper field is being explored with a US company that signed a joint venture agreement with Erdenet earlier this year. If this proves to be worth mining

Erdenet may well build a small copper smelter - 50,000 to 80,000 tonnes a year capacity - and is even considering copper wire production. Finnish, Japanese and other western companies have made proposals about these plants but, says Mr Galsandorj, "this will take time."

Erdenet is increasing the efficiency of its copper and molybdenum operations with a 500,000 tonnes a year concentrates bagging facility at the mine. Nector, an Anglo-Dutch shipping group, may build another close to the border with China.

Although Erdenet has no gold operations, Mr Galsandorj recently completed research for a book about Mongolia, intended to help business people as well as tourists, and he says about 50 mining companies are exploring for gold in the country. One deposit, Zaamar, with a resource of 100 tonnes of gold, is to be developed by a Mongolian-Russian joint venture.

The government is having discussions with American and other western companies about another, Boroo, with a resource of 40 tonnes of the precious metal. Mongolia: by Damba Galsandorj, £6 from Erdenet, 17 Hyde Park Towers, 1 Porchester Terrace, London W2 5TU.

Erdenet sends about one third of its concentrates to the Balkhash smelter in Kazakhstan and much of the rest to Russian smelters in the Ural mountains for processing. But it is expanding its own copper-molybdenum capacity with help from Outokumpu, the Finnish metals group, which is taking molybdenum and molybdenum concentrate in payment.

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Mr Galsandorj says Erdenet plans to increase quickly the ore mined from 20m tonnes a year to 27m tonnes. By the year 2005 output is expected to reach 30m tonnes. Last year Erdenet built, with Chinese help, an explosives production plant to cover all its requirements. Russia and South Korea will help to build a steel ball plant to reduce imports of these "consumables" needed by the mills.

Erdenet also intends to treat its waste dumps, or tailings, using modern solvent-extraction, electro-winning technology to extract most of the remaining copper. This should produce 8,000 to 10,000 tonnes of copper a year, says Mr Galsandorj. Magna Copper of the US is providing technical help.

He says Erdenet hopes the government will cut the group's tax payments, at present 40 per cent of its operating profit, to help pay for the expansion.

In the meantime, a big copper field is being explored with a US company that signed a joint venture agreement with Erdenet earlier this year. If this proves to be worth mining

Erdenet may well build a small copper smelter - 50,000 to 80,000 tonnes a year capacity - and is even considering copper wire production. Finnish, Japanese and other western companies have made proposals about these plants but, says Mr Galsandorj, "this will take time."

Erdenet is increasing the efficiency of its copper and molybdenum operations with a 500,000 tonnes a year concentrates bagging facility at the mine. Nector, an Anglo-Dutch shipping group, may build another close to the border with China.

Although Erdenet has no gold operations, Mr Galsandorj recently completed research for a book about Mongolia, intended to help business people as well as tourists, and he says about 50 mining companies are exploring for gold in the country. One deposit, Zaamar, with a resource of 100 tonnes of gold, is to be developed by a Mongolian-Russian joint venture.

The government is having discussions with American and other western companies about another, Boroo, with a resource of 40 tonnes of the precious metal. Mongolia: by Damba Galsandorj, £6 from Erdenet, 17 Hyde Park Towers, 1 Porchester Terrace, London W2 5TU.

Erdenet sends about one third of its concentrates to the Balkhash smelter in Kazakhstan and much of the rest to Russian smelters in the Ural mountains for processing. But it is expanding its own copper-molybdenum capacity with help from Outokumpu, the Finnish metals group, which is taking molybdenum and molybdenum concentrate in payment.

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## INTERNATIONAL CAPITAL MARKETS

## Low volumes exacerbate fall in Europe

By Graham Bowley in London and Lisa Bransten in New York

European government bond prices ended lower yesterday in quiet trading conditions as dealers reacted badly to disappointing US economic data.

Figures showed that US industrial production declined in May but the fall was less than traders had expected. Bond prices in Europe fell back on the news, although it had little effect on the US Treasury market.

The data's effect was exacerbated by low turnover across Europe because German financial markets were closed for a holiday.

UK government bond prices declined amid inflationary concerns triggered by doubts about the government's commitment to low inflation.

Traders said the chancellor's hints in his Mansion House speech on Wednesday that underlying inflation could temporarily rise above the

long-term target rate of 2.5 per cent caused concern among investors.

Poor inflation figures - which showed that underlying retail price inflation accelerated to 2.7 per cent last month from 1.6 per cent in April - caused a sell-off early in the day. The gilt yield curve also steepened slightly.

## GOVERNMENT BONDS

The long gilt future on Liffe fell 4 point to 105%. The 10-year gilt yield spread over German bunds widened to 149 basis points.

■ German government bonds ended largely flat, with the September bond futures contract traded on Liffe in London closing at 94.01, down 0.03.

Traders took advantage of the quiet trading conditions to further dissect the comments made by Bundesbank officials after Wednesday's council

meeting. Issing's [Mr Otmar Issing, a Bundesbank director] comments that the full effect of the last interest rate cut have still to be seen suggests that the Bundesbank sees no need to cut rates soon," said Mr Roy Roberts, European bond strategist at NatWest Markets.

The central bank's decision to leave interest rates on hold caused a slight flattening of the curve. This continued yesterday, with short-term interest rates rising.

■ French government bonds moved higher amid rumours that the Bank of France might act soon to lower French official interest rates.

The rumours were sparked by a softening of overnight call money interest rates. This followed speculation that the French authorities were guiding short-term rates lower to prepare the market for an easing of official rates.

The September notional futures contract on Matif closed at 115.10, up 0.14 point. Prices advanced, in spite of fresh supply.

The Italian Treasury auctioned L1.000bn of 10-year bonds with a 10.50 per cent coupon and L1.500bn of floating-rate notes with a coupon of 5.5 per cent.

■ US Treasury prices were nearly flat yesterday morning as the market consolidated after two weeks of sharp fluctuations.

By midday, the benchmark 30-year Treasury was off 1 at 113.10, to yield 6.57 per cent.

At the short end, the two-year note was unchanged at 100.02, to yield 5.644 per cent.

Bonds mostly shrugged off economic data showing the

economy to be slowing. Industrial production dropped 0.2 per cent and capacity utilisation fell to 83.7 per cent in May, according to the Federal Reserve Board.

Both figures were broadly in line with economists' estimates.

There was a brief rally after the Federal Reserve Bank of Philadelphia released its survey of June economic activity.

The index of general business conditions slid 24.3 per cent in June after a 16.4 per cent decline in May.

The survey data is important because it gives the first indication of economic performance in June.

However, bonds were unable to hold their gains and by midday slid back to late Wednesday levels.

Mr Philip Jordan, head of fixed-income trading at Daiwa Securities America said the market was entering a period of consolidation and would probably remain in a narrow range for a few days.

## Liquidation sought for Barings parent

By Richard Lapper

The World Bank was yesterday expected to approve a \$25m grant to Albania, paving the way for an innovative scheme to reduce the country's external debt.

Albania, which owes just over \$500m to commercial banks and is receiving help from the European Union, will inject more than \$50m of its resources into a scheme allowing creditors to buy back their debt or convert it into 30-year par bonds.

More than 40 creditor banks will have until the end of this month to consider their options. Charterhouse, the merchant bank advising the bank's advisory committee on the deal, hopes for completion by the end of July.

The World Bank contribution is being made through the International Development Association (IDA), which provides assistance to the world's poorest countries.

It is understood to be the biggest grant made under the IDA's debt reduction facility, which was set up in 1989 and has helped a number of highly-indebted countries reduce their debts to commercial banks.

Albania is also the first IDA country to combine a buy-back with a Brady-style offer. Other IDA beneficiaries have tended to combine buy-backs with debt-for-equity exchange schemes. Banks accepting the buy-back option will receive 20 cents for each dollar of debt.

Between \$150m and \$250m will be eligible for buy-back, with banks accepting the option eligible to receive 20 cents for each dollar of debt.

At the same time, the new par bonds are designed so as to completely eliminate any future recourse by creditors to Albania.

Effectively banks accepting this option will accept a deal worth 25 cents for each dollar.

By having their bonds accelerated, the 1986 bondholders would be in the same position as the holders of another \$150m floating-rate note due in 2001 which Barings BV issued in 1994. Their bonds, which were declared in default shortly after Barings went into administration, are already accelerated.

The two groups of bondholders are pitted against each other because they are both creditors of Barings BV.

Although Barings BV was not bought by ING, the Dutch bank has said that in 1999 it will repay a \$150m loan which Barings BV made to Baring Securities, and between 5 per cent and 20 per cent of a \$93.7m loan made to Baring Brothers. The 1986 bondholders are in a weaker position because their notes have a "flip" clause which switches liabilities for payment of creditors to Barings plc if Barings BV goes into liquidation.

The par bond option is primarily available for banks with losses from foreign exchange trades.

The remainder of the debt

stems mainly from short-term credits, largely from trade finance loans extended by banks to the former communist regime.

Mr Dylber Vrioni, Albania's deputy prime minister and finance minister, said the deal reflected efforts by the government to improve its relations with international banks and that Albania "wanted to break the isolation".

## Albania close to debt relief plan

Currency

of debt, with the money being used to create bonds backed by US zero coupon and an income fund.

While the zero coupons will provide collateral for the bonds, the income fund will generate returns through investments in a range of emerging market debt instruments, including Brady bonds issued by other distressed sovereign debtors.

Managed by Finely, a subsidiary of Crédit Commercial de France (a part-owner of Charterhouse), the income fund will initially offer a return of 2 per cent, rising to 5 per cent a year.

Banks accounting for a minimum of \$100m and a maximum of \$250m will have to agree to accept the bonds for the deal to go ahead.

Some \$225m of the total commercial debt was incurred at the State Bank of Albania more than five years ago, resulting from failed currency trades and was originally concealed for several months.

Central bank officials subsequently failed to honour obligations to settle the foreign exchange trades. Because of the debt's unusual origin, Mr Adam Seymour, a director of Charterhouse, said the advisory committee had been anxious to give the banks an option which would preserve the face value of their claims.

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## Asian Development Bank issue raises Y40bn

By Antonio Sharpe

Asian Development Bank yesterday returned to the euroyen market for the first time since 1993 and raised \$40bn through an offering of 10-year eurobonds.

Unlike many euroyen bonds, ADB's offering was listed in order to achieve a wider distribution, lead manager Nikko said. Sales of the bonds were targeted at central banks and investment management groups in south-east Asia.

## INTERNATIONAL BONDS

The bonds were priced to yield 2% basis points over the benchmark No174 Japanese government bond, which represented a pick-up of 8 basis points over the World Bank's

global yen bonds due 2004. When the bonds were freed to trade they eased in line with the weaker market but the spread was broadly unchanged.

Nikko is also arranging the first euroyen deal for a Spanish province. The Basque Country plans to raise the equivalent of Pta20bn, about Y13bn-15bn, through an offering of 10-year eurobonds.

The market is waiting for Belgium to make its mind up about its widely-expected eurodollar offering. The latest view is that it will be a 10-year deal. Most eurobond houses have made a pitch but only five banks - three American and two European - are said to be on the shortlist.

Dealers were surprised at the huge response to the offer announced Wednesday by British Gas to buy back its 50-year eurobonds. In the late afternoon, HSBC said it "was not doing badly".

However, sales of the replacement £200m 30-year offering by British Gas remained slow, although HSBC said it "was not doing badly".

Syndicate managers said now word had got out that sales of the new bonds were slow, investors were inclined to wait until the spread over gilts, the level they believed to be more appropriate than the launch spread of 53 basis points.

A \$300m two-year floating-rate note from Bancomext, the

Mexican government-owned

development bank, re-opened the eurobond market to Mexico six months after the peso crisis. However, the large spread of 500 basis points over Libor showed that Mexico had some work to do to get back down to the spread of 200 basis points enjoyed less than two years ago.

Yield to local market standard.







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## OFFSHORE AND OVERSEAS

## **BERMUDA (SIB RECOGNISED)**



## LONDON STOCK EXCHANGE

## MARKET REPORT

## Bid move and buy programmes boost equities

By Steve Thompson, UK Stock Market Editor

The appearance of the long expected bid move for Kleinwort Benson, the UK merchant bank, coupled with the absence of any really worrying economic news on either side of the Atlantic, helped to drive UK equities sharply higher yesterday.

Adding to the upward momentum in London were at least two trading programmes, one of which was said to have been exceptionally heavy and weighted two-to-one to the buy side. Smith New Court and S.G. Warburg were both said to have been heavily involved in the programme

trading activity in the market.

The market was also being affected by heavy activity in the futures and options markets; this morning sees the simultaneous expiry of the June contract for the Footsie future and index options. The expirations take place between 10.10am and 10.30am and should be accompanied by keen market activity, as competing houses jostle for position.

The FT-SE 100 Index closed 30.6 higher at 3,370.4, just 10.4 short of its 1985 high set earlier this month. The FT-SE Mid 250 Index failed to match the performance of the FT-SE 100, ending 8.2 firmer at 3,662.1.

The 250 index was burdened by poor performances from a number of retailing stocks, hit by poor results from Alders, as well as widespread weakness in many of the housebuilders and regional electricity stocks.

By contrast the underperformers in the 100 index, Sears, the retailing group, and Southern and Eastern Electricity, were only marginally easier on the session.

Confirmation that Kleinwort Benson and Dresdner Bank were involved in bid talks triggered a brief frisson of excitement in the market. But the realisation that any bid would come in around Kleinwort's closing price on Wednesday

- 724p - and not at a substantial premium, plus initial disappointment with May's inflation numbers, saw the market lose its early impetus and drift back to negative territory. The market took some comfort from the smaller than expected increase in May retail sales.

The weakness proved shortlived, however, with the programme trade activity and a flurry of overseas buying interest - much of it said to have emanated from the US - driving the Footsie up 32.2 to 3,372 at one point.

Wall Street's strong rally overnight, which saw the Dow claw back an early 20-point decline and finish six points higher, played a

part in the market's initial gain but there was little help from the US market when it opened yesterday.

Vodafone was the target of renewed and heavy US buying, with the shares climbing to another all-time high. A busy utilities area saw Scottish Hydro-Electric slip back after the outcome of the MMC bid from Lyonnaise des Eaux but the probable the probable bid from Lyonnaise des Eaux after expected clearance by the MMC later this summer could be worth well in excess of £10 a share saw Northumbrian surge ahead. A late whisper was that a predator may be sizing up Legal & General; Allianz, the German group, was one name being mentioned.

continued to improve.

Tour operator Airbarts tumbled 20 to 418p, making it the worst performer in the mid-250 index after SG Warburg downgraded full year profit expectations.

Computer software group Tadpole Technology moved deeper into new low ground following a gloomy trading report. The shares tumbled 13 to 42p. They have very nearly halved in two days trading.

Abbey National gained 5% to 479p after the building society turned bank gave a presentation to institutional investors on its life assurance business.

Chemicals group ICI dropped to 75p as Goldman Sachs highlighted its caution over the outlook for commodity prices.

International news and financial information group Reuters Holdings was particularly strong on the back of US buying, closing 14% up at 525p. Zeneca, the pharmaceuticals group seen as being in the sights of Roche of Switzerland, was a new closing high of 1081p, up 9% on the day.

It was a mixed picture in the food retailers. Unfounded fears that J Sainsbury's £300m communications and customer service initiative launched yesterday may in fact be a price cutting campaign, saw the shares ease 3% to 467p. Sentiment in the stock was further weakened by reports of new figures showing the group to be losing market.

Relief that there was no new pricing initiative from Sainsbury helped rival Tesco firm to 295p, while Argyll Group homed 7 to 329p. The sharpest rise was seen in discount retailer Kwik Save where the shares gained 25 to 635p, after James Capel upgraded profit expectations and recommended the stock.

Forde improved 5% to 240p in trade of 4.2m following a recommendation from S.G. Warburg. The broker said the outlook for the sector has

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## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

4 pm close June 15

1885	Yld	Wt	Shs	High	Low	Close	Chg	Per	1885	Yld	Wt	Shs	High	Low	Close	Chg	Per
High	Low	Stock	Dv	%	E	100s	High	Low	Close	Chg	Per						
15%	12%	121-Air	0.40	3.1	26	127	152	151	152	+1	+1%						
24	17	121-Alpha	0.18	1.0137	784	184	1778	176	178	+1	+1%						
43%	35	121-AMP	0.92	2.1	23	8554	8454	424	444	+12	+1%						
75%	53	121-AMT	0.00	0.00	23	9944	8754	742	744	+2	+1%						
47%	41%	121-ASA	1.71	3.8	26	2653	2551	443	444	+1	+1%						
40%	38%	121-Astro	0.84	2.1	20	6950	404	394	395	+1	+1%						
17%	12	121-Astro Pr	0.40	2.5	2122	451	164	158	158	+1	+1%						
24%	21	121-ADM	0.86	2.7	12	56	22	2178	224	+8	+1%						
16%	13%	121-Accept	0.8	112	143	143	143	143	143	+1	+1%						
28	21%	121-Accr	0.56	2.0	12	120	254	275	282	+1	+1%						
9%	8%	121-ADM Gr	0.90	0.6	8	234	94	94	94	+1	+1%						
71%	62%	121-ADM Grp	0.56	6.1	181	74	74	74	74	+1	+1%						
55%	54%	121-ADM Grp	0.75	10.9	10.9	231	7	82	82	+1	+1%						
85%	74%	121-ADM Grp	0.90	10.7	556	84	84	84	84	+1	+1%						
94%	75%	121-ADM Man	1.00	11.7	234	94	94	94	94	+1	+1%						
28%	14%	121-ADM Orv	0.46	1.9	12	343	253	247	247	+1	+1%						
12%	12%	121-ADM Elect	0.70	77	776	328	304	314	314	+1	+1%						
34%	30%	121-Accr	0.72	2.3	15	34	31	304	31	+1	+1%						
12%	8%	121-Accr	0.36	2.9	9	1350	1124	112	112	+1	+1%						
16%	10%	121-Accr	0.20	23	75	114	114	114	114	+1	+1%						
17%	15%	121-Adams Expr	0.48	2.8	0	91	174	174	174	+1	+1%						
21%	20%	121-Adams Expr	1.01	31	361	364	364	364	364	+1	+1%						
7%	5%	121-Adams Expr	0.16	2.1	39	122	75	75	75	+1	+1%						
17%	15%	121-Adams Expr	0.10	0.5	17	1441	211	21	21	+1	+1%						
33%	18%	121-Adams Expr	1.03	3.1	16	116	334	321	321	+1	+1%						
5%	3%	121-Adams Expr	0.48	1.7	16	167	44	48	48	+1	+1%						
62%	45%	121-Adams Expr	2.76	4.5	12	3787	625	625	625	+1	+1%						
44%	31%	121-Adams Expr	0.32	1.2	14	204	432	432	432	+1	+1%						
33%	16%	121-Adams Expr	0.88	3.9	12	1617	222	224	224	+1	+1%						
1%	1%	121-Adams Expr	0	0	0	0	0	0	0	+1	+1%						
54%	43%	121-AdPC	1.04	1.0	18	1771	533	523	523	+1	+1%						
24%	18%	121-AdPC	0.30	1.4	13	445	214	21	21	+1	+1%						
19%	15%	121-AdPC	0.90	2.0	23	351	255	255	255	+1	+1%						
15%	13%	121-AdPC	2.00	12.7	11	29	154	155	155	+1	+1%						
0%	0%	121-AdPC	1.00	21	100	17848	268	264	264	+1	+1%						
17%	13%	121-Alaska Air	0.20	1.2	16	1495	112	112	112	+1	+1%						
23%	17%	121-Alaska Air	0.40	1.8	24	401	223	223	223	+1	+1%						
16%	12%	121-Alaska Air	0.32	1.3	16	317	152	154	154	+1	+1%						
22%	21%	121-Alaska Air	0.52	1.7	17	3220	299	294	294	+1	+1%						
27%	23%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
23%	21%	121-Alaska Air	0.32	1.2	18	465	262	254	254	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	3220	299	294	294	+1	+1%						
21%	20%	121-Alaska Air	0.32	1.0	17	533	312	309	309	+1	+1%						
27%	24%	121-Alaska Air	0.52	1.6	17	322											

Yd.	Wt.	Spd.	Opns.	Opns.	Yd.	Wt.	Spd.	Opns.	Opns.		
%	E	1900	High	Low	Opns.	%	E	1900	High		
1.0	18	3862	21 <sup>1</sup> / <sub>2</sub>	30 <sup>1</sup> / <sub>2</sub>	31 <sup>1</sup> / <sub>2</sub>	+3	9.7	18	3862	21 <sup>1</sup> / <sub>2</sub>	
2.4	18	273	27 <sup>1</sup> / <sub>2</sub>	26 <sup>1</sup> / <sub>2</sub>	27 <sup>1</sup> / <sub>2</sub>	+3	10.5	18	3862	21 <sup>1</sup> / <sub>2</sub>	
7.5	2	57	57	57	57	+3	11.0	18	3862	21 <sup>1</sup> / <sub>2</sub>	
4.0	17	700	43 <sup>1</sup> / <sub>2</sub>	43 <sup>1</sup> / <sub>2</sub>	43 <sup>1</sup> / <sub>2</sub>	+3	11.7	18	3862	21 <sup>1</sup> / <sub>2</sub>	
1.7	10	8	18 <sup>1</sup> / <sub>2</sub>	18 <sup>1</sup> / <sub>2</sub>	18 <sup>1</sup> / <sub>2</sub>	+3	4.9	81	61	18 <sup>1</sup> / <sub>2</sub>	
2.1	14	1848	22 <sup>1</sup> / <sub>2</sub>	22 <sup>1</sup> / <sub>2</sub>	22 <sup>1</sup> / <sub>2</sub>	+3	3.3	260	2250	22 <sup>1</sup> / <sub>2</sub>	
1.0	18	1000	22 <sup>1</sup> / <sub>2</sub>	22 <sup>1</sup> / <sub>2</sub>	22 <sup>1</sup> / <sub>2</sub>	+3	3.8	123	94	10 <sup>1</sup> / <sub>2</sub>	
21	6367	22 <sup>1</sup> / <sub>2</sub>	+3	9.5	62	55	25 <sup>1</sup> / <sub>2</sub>				
3.8	44	514	51	51	51	+3	9.5	25	25	25 <sup>1</sup> / <sub>2</sub>	
2.5	21	3342	15 <sup>1</sup> / <sub>2</sub>	15	15 <sup>1</sup> / <sub>2</sub>	+3	3.3	18	1032	45 <sup>1</sup> / <sub>2</sub>	
14	2785	11 <sup>1</sup> / <sub>2</sub>	+3	0.5	5160	1038	20 <sup>1</sup> / <sub>2</sub>				
2.1	11	87	16 <sup>1</sup> / <sub>2</sub>	16 <sup>1</sup> / <sub>2</sub>	16 <sup>1</sup> / <sub>2</sub>	+3	5.1	11	87	16 <sup>1</sup> / <sub>2</sub>	
5.3	120	20147	21 <sup>1</sup> / <sub>2</sub>	20	30 <sup>1</sup> / <sub>2</sub>	+3	6.1	13	57	22 <sup>1</sup> / <sub>2</sub>	
7.8	43	54	54	54	54	+3	7.8	20	45 <sup>1</sup> / <sub>2</sub>	22 <sup>1</sup> / <sub>2</sub>	
10.5	546	74	73 <sup>1</sup> / <sub>2</sub>	74	74	+3	7.0	20	45 <sup>1</sup> / <sub>2</sub>	22 <sup>1</sup> / <sub>2</sub>	
3.3	20	7858	39 <sup>1</sup> / <sub>2</sub>	37 <sup>1</sup> / <sub>2</sub>	38 <sup>1</sup> / <sub>2</sub>	+3	2.7	48	57	7	
0.4	20	452	22 <sup>1</sup> / <sub>2</sub>	22 <sup>1</sup> / <sub>2</sub>	22 <sup>1</sup> / <sub>2</sub>	+3	1.8	20	57	44 <sup>1</sup> / <sub>2</sub>	
1.7	42	20561	34 <sup>1</sup> / <sub>2</sub>	34 <sup>1</sup> / <sub>2</sub>	34 <sup>1</sup> / <sub>2</sub>	+3	0.3	4	28	16 <sup>1</sup> / <sub>2</sub>	
21	1714	53 <sup>1</sup> / <sub>2</sub>	54 <sup>1</sup> / <sub>2</sub>	54 <sup>1</sup> / <sub>2</sub>	54 <sup>1</sup> / <sub>2</sub>	+3	41.0	2	1281	17 <sup>1</sup> / <sub>2</sub>	
7.1	11	12	21 <sup>1</sup> / <sub>2</sub>	21 <sup>1</sup> / <sub>2</sub>	21 <sup>1</sup> / <sub>2</sub>	+3	7.1	11	12	21 <sup>1</sup> / <sub>2</sub>	
188	3833	22 <sup>1</sup> / <sub>2</sub>	+3	1.5	4072	6414	40 <sup>1</sup> / <sub>2</sub>				
1.5	37	4052	41 <sup>1</sup> / <sub>2</sub>	40 <sup>1</sup> / <sub>2</sub>	41 <sup>1</sup> / <sub>2</sub>	+3	1.0	246	20	25 <sup>1</sup> / <sub>2</sub>	
8.2	14	189	30 <sup>1</sup> / <sub>2</sub>	30 <sup>1</sup> / <sub>2</sub>	30 <sup>1</sup> / <sub>2</sub>	+3	0.8	10	3308	24	24 <sup>1</sup> / <sub>2</sub>
2.6	5	456	36	35 <sup>1</sup> / <sub>2</sub>	36	+3	1.6	20	57	44 <sup>1</sup> / <sub>2</sub>	
17	5566	17 <sup>1</sup> / <sub>2</sub>	16 <sup>1</sup> / <sub>2</sub>	17 <sup>1</sup> / <sub>2</sub>	17 <sup>1</sup> / <sub>2</sub>	+3	2.1	15	87	21 <sup>1</sup> / <sub>2</sub>	
4.6	16	6565	65 <sup>1</sup> / <sub>2</sub>	67 <sup>1</sup> / <sub>2</sub>	67 <sup>1</sup> / <sub>2</sub>	+3	21	11	2075	44 <sup>1</sup> / <sub>2</sub>	
21	11	476	57 <sup>1</sup> / <sub>2</sub>	58 <sup>1</sup> / <sub>2</sub>	58 <sup>1</sup> / <sub>2</sub>	+3	40	20	57	44 <sup>1</sup> / <sub>2</sub>	
4.0	23	30	45 <sup>1</sup> / <sub>2</sub>	45 <sup>1</sup> / <sub>2</sub>	45 <sup>1</sup> / <sub>2</sub>	+3	25	16	2075	44 <sup>1</sup> / <sub>2</sub>	
2.5	16	2026	67 <sup>1</sup> / <sub>2</sub>	66 <sup>1</sup> / <sub>2</sub>	67 <sup>1</sup> / <sub>2</sub>	+3	0.7	10	197	18 <sup>1</sup> / <sub>2</sub>	
2.2	51	3761	26 <sup>1</sup> / <sub>2</sub>	26 <sup>1</sup> / <sub>2</sub>	26 <sup>1</sup> / <sub>2</sub>	+3	2.1	51	3761	26 <sup>1</sup> / <sub>2</sub>	
4.4	14	138	63 <sup>1</sup> / <sub>2</sub>	63 <sup>1</sup> / <sub>2</sub>	63 <sup>1</sup> / <sub>2</sub>	+3	5.5	14	21	25 <sup>1</sup> / <sub>2</sub>	
5.3	14	121	25 <sup>1</sup> / <sub>2</sub>	25 <sup>1</sup> / <sub>2</sub>	25 <sup>1</sup> / <sub>2</sub>	+3	7.0	16	333	22 <sup>1</sup> / <sub>2</sub>	
7.0	16	333	22 <sup>1</sup> / <sub>2</sub>	22 <sup>1</sup> / <sub>2</sub>	22 <sup>1</sup> / <sub>2</sub>	+3	4.0	3	66	61 <sup>1</sup> / <sub>2</sub>	
2.9	15	189	34 <sup>1</sup> / <sub>2</sub>	34 <sup>1</sup> / <sub>2</sub>	34 <sup>1</sup> / <sub>2</sub>	+3	2.9	15	189	34 <sup>1</sup> / <sub>2</sub>	
1.6	21	4376	37 <sup>1</sup> / <sub>2</sub>	36 <sup>1</sup> / <sub>2</sub>	37 <sup>1</sup> / <sub>2</sub>	+3	34	73	2	42	
1.5	17	2689	19 <sup>1</sup> / <sub>2</sub>	18 <sup>1</sup> / <sub>2</sub>	18 <sup>1</sup> / <sub>2</sub>	+3	2.7	12	3140	60 <sup>1</sup> / <sub>2</sub>	
9.7	244	13	12 <sup>1</sup> / <sub>2</sub>	13	13	+3	1.9	11	7	15	
8.4	3	25	25	25	25	+3	7.1	11	403	23 <sup>1</sup> / <sub>2</sub>	
7.1	11	12	403	23 <sup>1</sup> / <sub>2</sub>	23 <sup>1</sup> / <sub>2</sub>	+3	0.2	18	5526	20	
2.1	18	140	40 <sup>1</sup> / <sub>2</sub>	39 <sup>1</sup> / <sub>2</sub>	39 <sup>1</sup> / <sub>2</sub>	+3	1.7	18	140	40 <sup>1</sup> / <sub>2</sub>	
14	793	24 <sup>1</sup> / <sub>2</sub>	23	23 <sup>1</sup> / <sub>2</sub>	23 <sup>1</sup> / <sub>2</sub>	+3	5.9	14	798	20 <sup>1</sup> / <sub>2</sub>	
3.7	11	19	64 <sup>1</sup> / <sub>2</sub>	63 <sup>1</sup> / <sub>2</sub>	64 <sup>1</sup> / <sub>2</sub>	+3	1.5	6	946	10 <sup>1</sup> / <sub>2</sub>	
6.7	20	64	14 <sup>1</sup> / <sub>2</sub>	14 <sup>1</sup> / <sub>2</sub>	14 <sup>1</sup> / <sub>2</sub>	+3	0.7	10	543	28 <sup>1</sup> / <sub>2</sub>	
6.5	16	204	8	7 <sup>1</sup> / <sub>2</sub>	8	+3	2.2	11	3763	63 <sup>1</sup> / <sub>2</sub>	
19	633	20 <sup>1</sup> / <sub>2</sub>	+3	7.3	11	175	20 <sup>1</sup> / <sub>2</sub>				
6.3	6	562	9 <sup>1</sup> / <sub>2</sub>	9 <sup>1</sup> / <sub>2</sub>	9 <sup>1</sup> / <sub>2</sub>	+3	0.7	8	22	2794	
7.0	8	22	2794	27 <sup>1</sup> / <sub>2</sub>	27 <sup>1</sup> / <sub>2</sub>	+3	7.7	10	84	27 <sup>1</sup> / <sub>2</sub>	
6.2	12	82	24 <sup>1</sup> / <sub>2</sub>	24 <sup>1</sup> / <sub>2</sub>	24 <sup>1</sup> / <sub>2</sub>	+3	7.8	19	506	11 <sup>1</sup> / <sub>2</sub>	
2.0	17	185	26 <sup>1</sup> / <sub>2</sub>	26 <sup>1</sup> / <sub>2</sub>	26 <sup>1</sup> / <sub>2</sub>	+3	2.0	17	185	26 <sup>1</sup> / <sub>2</sub>	
5.8	12	157	14 <sup>1</sup> / <sub>2</sub>	14 <sup>1</sup> / <sub>2</sub>	14 <sup>1</sup> / <sub>2</sub>	+3	6.8	12	950	25 <sup>1</sup> / <sub>2</sub>	
6.8	12	950	25 <sup>1</sup> / <sub>2</sub>	25 <sup>1</sup> / <sub>2</sub>	25 <sup>1</sup> / <sub>2</sub>	+3	1.1	14	359	23 <sup>1</sup> / <sub>2</sub>	
22	1200	354 <sup>1</sup> / <sub>2</sub>	+3	22	1200	354 <sup>1</sup> / <sub>2</sub>	354 <sup>1</sup> / <sub>2</sub>				
8.9	8	720	15 <sup>1</sup> / <sub>2</sub>	15 <sup>1</sup> / <sub>2</sub>	15 <sup>1</sup> / <sub>2</sub>	+3	0.4	22	3805	48 <sup>1</sup> / <sub>2</sub>	
2.0	18	89	89	89	89	+3	13	113	78	74 <sup>1</sup> / <sub>2</sub>	
3.9	5853	47 <sup>1</sup> / <sub>2</sub>	52 <sup>1</sup> / <sub>2</sub>	46 <sup>1</sup> / <sub>2</sub>	45 <sup>1</sup> / <sub>2</sub>	+3	41	540	34 <sup>1</sup> / <sub>2</sub>	34 <sup>1</sup> / <sub>2</sub>	
1.1	7	140	34 <sup>1</sup> / <sub>2</sub>	34 <sup>1</sup> / <sub>2</sub>	34 <sup>1</sup> / <sub>2</sub>	+3	5.7	19	517	45 <sup>1</sup> / <sub>2</sub>	
3.8	0	4875	46 <sup>1</sup> / <sub>2</sub>	45 <sup>1</sup> / <sub>2</sub>	45 <sup>1</sup> / <sub>2</sub>	+3	2.7	11	300	29 <sup>1</sup> / <sub>2</sub>	
3.8	19	5107	49 <sup>1</sup> / <sub>2</sub>	49 <sup>1</sup> / <sub>2</sub>	49 <sup>1</sup> / <sub>2</sub>	+3	1.5	163	52 <sup>1</sup> / <sub>2</sub>	52 <sup>1</sup> / <sub>2</sub>	
1.5	564	13 <sup>1</sup> / <sub>2</sub>	+3	17	244	94	85 <sup>1</sup> / <sub>2</sub>				
17	76	33	33 <sup>1</sup> / <sub>2</sub>	32 <sup>1</sup> / <sub>2</sub>	32 <sup>1</sup> / <sub>2</sub>	+3	36	22	264	26 <sup>1</sup> / <sub>2</sub>	
4.5	410670	44 <sup>1</sup> / <sub>2</sub>	43 <sup>1</sup> / <sub>2</sub>	44 <sup>1</sup> / <sub>2</sub>	44 <sup>1</sup> / <sub>2</sub>	+3	2.4	12	708	82 <sup>1</sup> / <sub>2</sub>	
4.0	7	1240	75 <sup>1</sup> / <sub>2</sub>	74 <sup>1</sup> / <sub>2</sub>	74 <sup>1</sup> / <sub>2</sub>	+3	10.5	21	708	82 <sup>1</sup> / <sub>2</sub>	
6.8	14	57	37 <sup>1</sup> / <sub>2</sub>	36 <sup>1</sup> / <sub>2</sub>	37 <sup>1</sup> / <sub>2</sub>	+3	3.2	2265	4040	40 <sup>1</sup> / <sub>2</sub>	
2.1	271658	57 <sup>1</sup> / <sub>2</sub>	56 <sup>1</sup> / <sub>2</sub>	56 <sup>1</sup> / <sub>2</sub>	56 <sup>1</sup> / <sub>2</sub>	+3	6.9	115	254	254	
7.4	7	83	25 <sup>1</sup> / <sub>2</sub>	25 <sup>1</sup> / <sub>2</sub>	25 <sup>1</sup> / <sub>2</sub>	+3	0.7	100	95	95	
15	1224	12 <sup>1</sup> / <sub>2</sub>	11 <sup>1</sup> / <sub>2</sub>	12 <sup>1</sup> / <sub>2</sub>	12 <sup>1</sup> / <sub>2</sub>	+3	12.5	95	127	127	
12.5	5	127	12 <sup>1</sup> / <sub>2</sub>	11 <sup>1</sup> / <sub>2</sub>	12 <sup>1</sup> / <sub>2</sub>	+3	2.5	125	75	75	
2.5	13	475	11 <sup>1</sup> / <sub>2</sub>	10 <sup>1</sup> / <sub>2</sub>	10 <sup>1</sup> / <sub>2</sub>	+3	1.5	125	75	75	
0.7	15	1980	17 <sup>1</sup> / <sub>2</sub>	18 <sup>1</sup> / <sub>2</sub>	17 <sup>1</sup> / <sub>2</sub>	+3	4.5	10	1188	49 <sup>1</sup> / <sub>2</sub>	
4.5	178	8	7 <sup>1</sup> / <sub>2</sub>	7 <sup>1</sup> / <sub>2</sub>	6	+3	1.4	10	73	37 <sup>1</sup> / <sub>2</sub>	
3.9	10	73	37 <sup>1</sup> / <sub>2</sub>	37 <sup>1</sup> / <sub>2</sub>	37 <sup>1</sup> / <sub>2</sub>	+3	10.1	270	74	74 <sup>1</sup> / <sub>2</sub>	
1.1	270	74	74 <sup>1</sup> / <sub>2</sub>	73 <sup>1</sup> / <sub>2</sub>	72 <sup>1</sup> / <sub>2</sub>	+3	1.1	270	74	74 <sup>1</sup> / <sub>2</sub>	
3.1	16	708	61 <sup>1</sup> / <sub>2</sub>	60 <sup>1</sup> / <sub>2</sub>	60 <sup>1</sup> / <sub>2</sub>	+3	1.1	16	708	61 <sup>1</sup> / <sub>2</sub>	
1.0	12	25	29 <sup>1</sup> / <sub>2</sub>	29 <sup>1</sup> / <sub>2</sub>	29 <sup>1</sup> / <sub>2</sub>	+3	1.3	12	25	29 <sup>1</sup> / <sub>2</sub>	
0.8	22	251	19 <sup>1</sup> / <sub>2</sub>	18 <sup>1</sup> / <sub>2</sub>	19 <sup>1</sup> / <sub>2</sub>	+3	0.8	20	1188	49 <sup>1</sup> / <sub>2</sub>	
0.8	63	56	56	56	56	+3	1.3	20	1188	49 <sup>1</sup> / <sub>2</sub>	
1.3	25	2907	34 <sup>1</sup> / <sub>2</sub>	34 <sup>1</sup> / <sub>2</sub>	34 <sup>1</sup> / <sub>2</sub>	+3	1.3	21	1967	75 <sup>1</sup> / <sub>2</sub>	
6.3	6	98	9 <sup>1</sup> / <sub>2</sub>	10	10 <sup>1</sup> / <sub>2</sub>	+3	6.3	56	56	56	
7.6	14	68	76	76	76	+3	7.6	14	68	76	
0.8	72	72	72	72	72	+3	0.8	72	72	72	
0.8	18	1186	42 <sup>1</sup> / <sub>2</sub>	42 <sup>1</sup> / <sub>2</sub>	42 <sup>1</sup> / <sub>2</sub>	+3	0.8	18	1186	42 <sup>1</sup> / <sub>2</sub>	
0.8	17	870	43 <sup>1</sup> / <sub>2</sub>	43 <sup>1</sup> / <sub>2</sub>	43 <sup>1</sup> / <sub>2</sub>	+3	0.8	17	870	43 <sup>1</sup> / <sub>2</sub>	
0.8	22	251	19 <sup>1</sup> / <sub>2</sub>	19 <sup>1</sup> / <sub>2</sub>	21	+3	0.8	22	251	19 <sup>1</sup> / <sub>2</sub>	
0.8	67	885	12 <sup>1</sup> / <sub>2</sub>	12 <sup>1</sup> / <sub>2</sub>	12 <sup>1</sup> / <sub>2</sub>	+3	0.8	67	885	12 <sup>1</sup> / <sub>2</sub>	
1.3	25	2907	34 <sup>1</sup> / <sub>2</sub>	34 <sup>1</sup> / <sub>2</sub>	34 <sup>1</sup> / <sub>2</sub>	+3	1.3	25	2907	34 <sup>1</sup> / <sub>2</sub>	
4.5	12	20	29	29	29	+3	4.5	12	20	29	
2.4	12	708	82 <sup>1</sup> / <sub>2</sub>	82 <sup>1</sup> / <sub>2</sub>	82 <sup>1</sup> / <sub>2</sub>	+3	2.4	12	708	82 <sup>1</sup> / <sub>2</sub>	
7.5	7	3515	12 <sup>1</sup> / <sub>2</sub>	12 <sup>1</sup> / <sub>2</sub>	12 <sup>1</sup> / <sub>2</sub>	+3	2.4	12	708	82 <sup>1</sup> / <sub>2</sub>	
2.8	10	7626	51 <sup>1</sup> / <sub>2</sub>	50 <sup>1</sup> / <sub>2</sub>	50 <sup>1</sup> / <sub>2</sub>	+3	2.8	10	7626	51 <sup>1</sup> / <sub>2</sub>	
2.8	22	251	19 <sup>1</sup> / <sub>2</sub>	19 <sup>1</sup> / <sub>2</sub>	21	+3	2.8	22	251	19 <sup>1</sup> / <sub>2</sub>	
3.9	12	20	1188	49 <sup>1</sup> / <sub>2</sub>	49 <sup>1</sup> / <sub>2</sub>	+3	3.9	12	20	1188	49 <sup>1</sup> / <sub>2</sub>
1	24	64	64	64	64	+3	1	24	64	64	
0.3	21	6462	70 <sup>1</sup> / <sub>2</sub>	69 <sup>1</sup> / <sub>2</sub>	69 <sup>1</sup> / <sub>2</sub>	+3	0.3	21	6462	70 <sup>1</sup> / <sub>2</sub>	
2.5	25	1251	54 <sup>1</sup> / <sub>2</sub>	53 <sup>1</sup> / <sub>2</sub>	52 <sup>1</sup> / <sub>2</sub>	+3	2.5	25	1251	54 <sup>1</sup> / <sub>2</sub>	
0.8	9	3228	25 <sup>1</sup> / <sub>2</sub>	25 <sup>1</sup> / <sub>2</sub>							

Symbol	Name	High	Low	Stock	Yld	Pr	Stk	High	Low	Open	Close	Prev.	Chg
2865	High Low Stock												
4	2 Genaco	2	1	100		52		34	33	33	33		
18	84% Geneva St	7	2	211		92		92	91	91	91		
83	4% General Inc	18	17	627		72		67	67	67	67		
40%	25% General Corp	1.25	3.2	13,105		35		32	32	32	32		
40%	25% General Corp	0.32	1.0	7,382		30		30	30	30	30		
67%	71% GenPac	2.05	2.5	14,621		80		78	78	78	78		
101%	67% GenPac	7.72	7.0	2		89		89	89	89	89		
17%	12% Gerber Sci	0.32	1.9	22		68		17	16	16	16		
12%	70% Gerber Sci	0.78	0.6	145		118		115	115	115	115		
5%	2% Gerber Sci			8		67		55	55	55	55		
13%	10% Getty Petr	0.04	0.5	19		30		11	11	11	11		
7%	5% Giant Inds	0.20	0.4	32		28		14	14	14	14		
20%	70% Giant Inds	0.04	0.7	64		1531		52	52	52	52		
24%	74% Giant Inds	0.50	0.3	15		100		22	21	21	21		
26%	74% Giant Inds	0.42	0.6	980		52		44	44	44	44		
5%	8 Global Corp	0.61	0.7	70		108		42	42	42	42		
5%	6 Global Corp	0.44	0.6	72		45		45	45	45	45		
50%	34% Global Corp	0.34	0.7	13		726		47	47	47	47		
51%	41% Global Corp	2.20	4.3	18		55		50	50	50	50		
52%	40% Global Corp	3.50	6.9	14		504		505	505	505	505		
43%	23% Goyle	1.00	2.4	10		284		42	42	42	42		
7%	64% Goldschmidt			29		78		55	55	55	55		
64%	35% Goldschmidt	1.40	2.2	63		721		62	61	61	61		
64%	35% Goldschmidt	0.92	1.2	22		861		55	55	55	55		
33%	15% Graceland			19		1771		154	154	154	154		
25%	22% Graceland	0.20	0.8	5		367		24	24	24	24		
35%	17% Graceland	0.20	0.8	5		243		24	24	24	24		
84%	10% Great Ed	0.38	2.9	12		82		12	11	11	11		
45%	55% Great Lake C	0.42	0.7	14		1438		574	574	574	574		
22%	16% Gwinnett	4.60	11.1	0		4		415	415	415	415		
22%	16% Gwinnett	0.92	4.4	12		1085		21	21	21	21		
47%	24% Green Tree	2.12	8.0	12		23		26	26	26	26		
12%	10% Green Tree	0.38	0.9	15		1828		44	42	42	42		
12%	10% Green Tree	0.30	2.6	14		47		113	112	112	112		
22%	13% Grifco	0.04	0	212		8		112	112	112	112		
12%	5% Growth Spn	0.28	1.3	30		281		22	21	21	21		
15%	4% Growth Spn	0.45	4.4			497		105	104	104	104		
13%	5% Guernsey	0.32	2.6	18		16		124	123	123	123		
27%	28% Gulford M	0.80	2.3	14		1221		264	264	264	264		
<b>- H -</b>													
16%	13% H&G Heats	0.96	6.2			44		115	151	151	151		
21%	15% H&G Heats	0.94	4.2	22		1047		204	20	20	20		
14%	13% H&G Heats	1.18	8.2	54		15		145	144	144	144		
39%	22% Haltom	1.00	2.6	22		2250		384	384	384	384		
11%	15% Hammett	1.11	11	123		2		2	2	2	2		
11%	7% Hammett Fab	0.32	3.1	17		809		2	2	2	2		
16%	13% Houch Inc	1.26	8.1	20		57		154	154	154	154		
21%	16% Houch Inc	1.65	8.1	23		61		21	20	20	20		
11%	7% Houch Ppm	0.80	8.0			125		65	65	65	65		
15%	8% Houch Ppm	0.44	4.3	12		798		104	104	104	104		
15%	8% Houch Ppm	0.24	1.5	12		233		155	155	155	155		
26%	23% Hormel	0.54	2.1	16		266		25	25	25	25		
29%	24% Hormel	0.42	1.5	17		103		25	25	25	25		
18%	16% Hormel ADR	0.93	5.4	10		3040		155	155	155	155		
24%	32% Hormel	0.94	1.5	20		1962		42	42	42	42		
23%	19% Hormel	1.02	4.5	13		74		22	22	22	22		
22%	22% Hormel Dav	0.18	0.7	17		3427		244	244	244	244		
42%	34% Hormel Ind	0.20	0.3	14		113		39	39	39	39		
25%	28% Hormel Ind	0.40	1.2	40		1083		247	247	247	247		
52%	40% Hormel Ind	1.24	2.4	14		1113		57	57	57	57		
35%	35% Hormel Ind	0.88	1.5	19		471		51	51	51	51		
45%	35% Hormel Ind	2.20	5.0	18		139		44	43	43	43		
16%	14% Hormel Ind	1.36	8.8	13		15		16	16	16	16		
36%	32% Hormel Ind	2.36	8.7	12		140		35	35	35	35		
15%	19% Hormel Ind	1.36	9.1	15		74		15	14	14	14		
32%	28% Hormel Ind	2.12	8.7	18		195		21	21	21	21		
25%	28% Hormel Ind	0.88	1.5	19		56		55	55	55	55		
52%	40% Hormel Ind	1.24	2.4	14		1113		57	57	57	57		
35%	35% Hormel Ind	0.88	1.5	19		471		51	51	51	51		
45%	35% Hormel Ind	2.20	5.0	18		139		44	43	43	43		
16%	14% Hormel Ind	1.36	8.8	13		15		16	16	16	16		
36%	32% Hormel Ind	2.36	8.7	12		140		35	35	35	35		
25%	28% Hormel Ind	0.88	1.5	19		56		55	55	55	55		
52%	40% Hormel Ind	1.24	2.4	14		1113		57	57	57	57		
35%	35% Hormel Ind	0.88	1.5	19		471		51	51	51	51		
45%	35% Hormel Ind	2.20	5.0	18		139		44	43	43	43		
16%	14% Hormel Ind	1.36	8.8	13		15		16	16	16	16		
36%	32% Hormel Ind	2.36	8.7	12		140		35	35	35	35		
25%	28% Hormel Ind	0.88	1.5	19		56		55	55	55	55		
52%	40% Hormel Ind	1.24	2.4	14		1113		57	57	57	57		
35%	35% Hormel Ind	0.88	1.5	19		471		51	51	51	51		
45%	35% Hormel Ind	2.20	5.0	18		139		44	43	43	43		
16%	14% Hormel Ind	1.36	8.8	13		15		16	16	16	16		
36%	32% Hormel Ind	2.36	8.7	12		140		35	35	35	35		
25%	28% Hormel Ind	0.88	1.5	19		56		55	55	55	55		
52%	40% Hormel Ind	1.24	2.4	14		1113		57	57	57	57		
35%	35% Hormel Ind	0.88	1.5	19		471		51	51	51	51		
45%	35% Hormel Ind	2.20	5.0	18		139		44	43	43	43		
16%	14% Hormel Ind	1.36	8.8	13		15		16	16	16	16		
36%	32% Hormel Ind	2.36	8.7	12		140		35	35	35	35		
25%	28% Hormel Ind	0.88	1.5	19		56		55	55	55	55		
52%	40% Hormel Ind	1.24	2.4	14		1113		57	57	57	57		
35%	35% Hormel Ind	0.88	1.5	19		471		51	51	51	51		
45%	35% Hormel Ind	2.20	5.0	18		139		44	43	43	43		
16%	14% Hormel Ind	1.36	8.8	13		15		16	16	16	16		
36%	32% Hormel Ind	2.36	8.7	12		140		35	35	35	35		
25%	28% Hormel Ind	0.88	1.5	19		56		55	55	55	55		
52%	40% Hormel Ind	1.24	2.4	14		1113		57	57	57	57		
35%	35% Hormel Ind	0.88	1.5	19		471		51	51	51	51		
45%	35% Hormel Ind	2.20	5.0	18		139		44	43	43	43		
16%	14% Hormel Ind	1.36	8.8	13		15		16	16	16	16		
36%	32% Hormel Ind	2.36	8.7	12		140		35	35	35	35		
25%	28% Hormel Ind	0.88	1.5	19		56		55	55	55	55		
52%	40% Hormel Ind	1.24	2.4	14		1113		57	57	57	57		
35%	35% Hormel Ind	0.88	1.5	19		471		51	51	51	51		
45%	35% Hormel Ind	2.20	5.0	18		139		44	43	43	43		
16%	14% Hormel Ind	1.36	8.8	13		15		16	16	16	16		
36%	32% Hormel Ind	2.36	8.7	12		140		35	35	35	35		
25%	28% Hormel Ind	0.88	1.5	19		56		55	55	55	55		
52%	40% Hormel Ind	1.24	2.4	14		1113		57	57	57	57		
35%	35% Hormel Ind	0.88	1.5	19		471		51	51	51	51		
45%	35% Hormel Ind	2.20	5.0	18		139		44	43	43	43		
16%	14% Hormel Ind	1.36	8.8	13		15		16	16	16	16		
36%	32% Hormel Ind	2.36	8.7	12		140		35	35	35	35		
25%	28% Hormel Ind	0.88	1.5	19		56		55	55	55	55		
52%	40% Hormel Ind	1.24	2.4	14		1113		57	57	57	57		
35%	35% Hormel Ind	0.88	1.5	19		471		51	51	51	51		
45%	35% Hormel Ind	2.20	5.0	18		139		44	43	43	43		
16%	14% Hormel Ind	1.36	8.8	13		15		16	16	16	16		
36%	32% Hormel Ind	2.36	8.7	12		140		35	35	35	35		
25%	28% Hormel Ind	0.88	1.5	19		56		55	55	55	55		
52%	40% Hormel Ind	1.24	2.										

- L -												- O -												- P - Q -												
1.00	1.00	50	High	Low	Open	Prev.	High	Low	Open	Prev.	High	Low Stock	Div	%	Vol.	77	Ex	100	77	Ex	100	77	Ex	100	77	Ex	100	77	Ex	100	77	Ex	100	77	Ex	100
0.48	3.3	30	5355	1473	1252	1473	1473	1473	1473	1473	1473	1334	1473	0.03	6.9	42	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473
1.48	2.7	18	221	554	55	55	55	55	55	55	55	162	55	0.00	4.7	57	162	162	162	162	162	162	162	162	162	162	162	162	162	162	162	162	162	162	162	162
0.01	1.1	33	46	71	7	7	7	7	7	7	7	114	7	0.00	7.0	1473	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	
1.00	6.1	14	90	273	273	273	273	273	273	273	273	114	273	0.00	5.7	63	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	
0.50	5.4	55	924	1142	1142	1142	1142	1142	1142	1142	1142	1473	1142	0.00	5.9	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	1473	
0.50	6.8	26	21	151	150	150	150	150	150	150	150	114	150	0.00	5.8	1473	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	
0.50	2.8	9	45	21	204	21	204	21	204	21	204	114	204	0.00	5.8	1473	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	114	
2.15	5.5	13	62	393	393	393	393	393	393	393	393	125	393	0.00	4.8	114	125	125	125	125	125	125	125	125	125	125	125	125	125	125	125	125	125	125	125	
0.18	0.4	23	701	27	294	294	294	294	294	294	294	125	294	0.00	4.3	31	10	165	10	165	10	165	10	165	10	165	10	165	10	165	10	165	10	165	10	165
0.08	2.8	13	1484	264	264	264	264	264	264	264	264	125	264	0.00	4.7	57	162	162	162	162	162	162	162	162	162	162	162	162	162	162	162	162	162	162	162	
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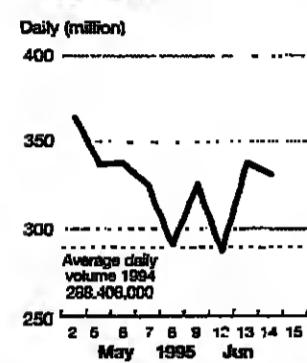
## Dow attempts to breach the 4,500 barrier

## Wall Street

US shares were mostly flat in quiet trading early yesterday as most economic data came in close to analysts' expectations, but the Nasdaq composite soared past the 900-point level on the back of a strong performance in technology issues, writes *Lisa Bransen in New York*

The Dow passed the 4,500-point barrier at 10 am, just after a survey of business activity released by the Federal

## NYSE volume



Reserve Bank of Philadelphia showed a 2.3 per cent decrease in June. The decline came on the heels of downturns in April and May and it was the first time since April 1991 that the figure had posted three consecutive declines.

Since the beginning of June the market has traded higher on weak economic data, traders betting that a slowing economy would lead the Federal Reserve to lower interest rates, thereby fueling consumption and lowering the cost of corporate borrowing.

The figures are especially important because they provide the first signal about June economic performance.

At 1 pm the Dow Jones Industrial Average was 6.57 higher at 4,497.65. The Standard & Poor's 500 put on 0.95 at 537.41, while the American Stock Exchange composite climbed 2.99 to 494.20. The Nasdaq composite strengthened

## Argentina picks up

Buenos Aires edged higher in morning trade in a technical bounce after Wednesday's 4.4 per cent dive. The Merval index picked up 1.37 points to 397.22, mimicking a positive move in Brady instruments.

Dealers commented, however, that no fresh news had emerged to cheer the market, although some Argentine stocks had become popular with Wall Street speculators because they were so volatile.

Wednesday's fall, which took losses over the last fortnight to 10 per cent, came as Brazil erected barriers against car

## S African golds soar 4.3%

Gold shares soared in volatile late trade in Johannesburg as jobbers moved in ahead of the June futures expiry. The golds index jumped 4.3 per cent in a rise that dealers said was far beyond that justified by a slightly better gold bullion price and weaker rand.

There was, however, little interest in industrials, in spite of Wall Street's strong performance overnight, with many

6.14 to 901.86. Volume on the New York Stock Exchange was 175m shares.

Industrial production and capacity utilisation figures for May also showed the economy to be slowing but there was little market reaction as the figures were close to expectations.

Paper companies faltered yesterday after an analyst at Morgan Stanley downgraded several companies to "neutral" from "outperform". Stone Container slipped \$1 at \$18. International Paper fell \$1 at \$79.95 and Georgia Pacific lost \$1 at \$79.5.

Rebounding technology shares helped boost the Nasdaq past the 900-point barrier. The Pacific Stock Exchange Index of technology issues gained 0.86 per cent on an especially strong performance by semiconductor companies.

Intel, which is the second largest company on the Nasdaq, was \$2 higher at \$114.4. Applied Materials rose 2.6 per cent or \$2 at \$88.3 and Lam Research rose \$2 or 3.2 per cent to \$65.5.

Chip companies were also strong on the NYSE. Texas Instruments was \$4 higher at 197.5. LSI Logic rose \$2 at \$73.3 and Motorola was \$1 higher at \$61.4.

Mid Atlantic Medical, a managed healthcare company known as a health maintenance organisation or HMO, shed \$1.4 at \$21.7 after it was denied accreditation by an industry monitor.

## Canada

Toronto was lifted by golds as bullion rose again, the TSE 300 composite index firming 17.80 to 4,512.10 by 1 pm local time.

Comex gold was rallying to a new one-month high in London as the Toronto market's gold and precious metals index put on 10.40 or 2.6 per cent at 10,199.80 at midsession.

Banks were weak, the index dropping 0.6 per cent; dealers said that the market was waiting for central bank direction on interest rates on both sides of the Atlantic.

## EUROPE

## Bourses recover as Suez affair keeps Paris busy

A better day for the dollar, especially against the French franc, and in bond markets gave bourses a recovery platform, writes *Our Markets Staff*. Frankfurt was closed for the Corpus Christi holiday.

PARIS liked the recovery in the dollar and bond markets, offered a contrast in the retail sector and linked with that, indulged in more speculation over the Suez affair as the CAC 40 index recovered 27.05 or 1.4 per cent to 1,920.70 in turnover of FFr3.4bn.

Wednesday's blocking of the Suez plan to issue more shares, perhaps to Pinault Printemps Rivedoux, suggested that Mr Francois Pinault might have to be content with being a retailer, rather than a banker. Pinault led the CAC 40 up with a rise of FFr7.40 to FFr1.20 ahead at FFr7.20 and the SBF 20 index gained 7.33 at 1,418.86.

AMSTERDAM was pleased by the indications that ABN Amro would not be a rival bid for Kleinwort Benson, and the Dutch bank rose 60 cents to FFr6.40 as the AXB index closed 2.29 higher at 432.26.

MILAN pulled back from the day's highs after Mr Antonio Fazio, the Italian Economy minister, said that credit policies would become tighter unless inflation was reduced by the end of the summer. The Comit index rose 8.61 to 615.42, while the real-time Mibit index turned back from a high of 9,888 to finish 85 up at 9,842.

Financials staged a recovery and Axa, prominent on the downside on Wednesday, rose FFr1.20 to FFr262.10 as it hoped that the financial benefits of its bid for National Mutual, of

15.4% of the French insurer.

Regulated shares in Swiss Re, the insurer, advanced FFr8 to FFr18.18 ahead of the annual press conference next week.

Written and edited by William Cochrane and Michael Morgan

## FT-SE Actuaries Share Indices

June 15  
Hourly changes Open 10.30† 11.00† 12.00† 13.00† 14.00† 15.00†  
FT-SE Eurotrack 100 1353.53 1352.82 1353.44 1353.75 1354.48 1356.03 1356.74  
FT-SE Eurotrack 200 1447.67 1446.93 1447.48 1448.09 1451.30 1452.88 1453.00

Jan 14 Jan 15 Jan 16 Jan 17 Jan 8 Jan 9 Jan 10

FT-SE Eurotrack 100 1351.12 1354.19 1359.53 1368.31 1371.16  
FT-SE Eurotrack 200 1446.93 1447.48 1448.09 1452.28 1453.08

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High/Low 100 - 1357.50 200 - 1455.40 Low/High 100 - 1352.50 200 - 1456.44 Pct Chg

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- In line with the objectives of the Strategic Plan, the Privatization Commission needs assistance from individual management, technical and financial advisors to implement the overall privatization program, including (i) the regulatory framework, (ii) the introduction of commercial principles for electricity pricing, (iii) the corporatization / commercialization program, and (iv) the manpower transition program which are being implemented simultaneously by the Ministry of Water and Power, WAPDA and the Privatization Commission. The advisors would be required to:

Interact with the Ministry of Water and Power, WAPDA and the consultants hired for (i) the technical and financial due diligence of the entities to be corporatized, (ii) the preparation of the management information systems for these entities, and (iii) other general activities required to implement the privatization program;

Supervise the financial advisors/underwriters to be hired by the Privatization Commission for preparing the financial valuation, privatization strategy and selection of investors for the privatization of individual asset blocks;

Prepare summary reports for approval by the Privatization Commission;

Assist the Privatization Commission in implementing the approved recommendations / plans.

Applications are invited from interested individuals, possessing the required qualifications and experience for the above mentioned posts. Financing will be under a Japanese Grant for which the World Bank is the Executing Agency. The individual experts would therefore be appointed under fixed-term contracts with the World Bank. Pakistani nationals are encouraged to apply.

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Interested candidates should submit applications, along with full details of their academic qualifications and work experience by June 30, 1995 to:

Mr. Rashid Aziz or Ms. Zoubaida Ladib-Bell,  
Project Advisor Pr. Power Engineer  
The World Bank Energy & Project Finance Division  
Pakistan Resident Mission Country Department 1, South Asia  
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- In line with the objectives of the Strategic Plan, the WAPDA needs assistance from individual management, technical and financial experts / advisors to implement the corporatization and commercialization of the generating facilities, the transmission system, the distribution Area Boards, and for WAPDA, the holding company. The experts would be required to:
  - supervise the consultants to be hired for (i) the technical and financial due diligence of the entities to be corporatized, (ii) the preparation of the legal framework and corporatization documents for the respective corporate entities, and (iii) the preparation of management information systems for these entities;
  - prepare summary reports for approval by WAPDA management;
  - assist WAPDA in implementing the approved recommendations / plans.
- Applications are invited from interested individuals, possessing the required qualifications and experience for the above mentioned posts. Financing will be under a Japanese Grant for which the World Bank is the Executing Agency. The individual experts would therefore be appointed under fixed-term contracts with the World Bank. Pakistani nationals are encouraged to apply.
- The applicants must have, as minimum qualifications, a Masters Degree, or equivalent, from a recognized university and extensive working experience in their respective fields. Reference will be given to individuals with work experience in power utility companies.
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Our client is the investment banking arm of a major financial services group. Their Treasury department is now seeking a senior FRA Trader with at least six years' experience including trading in Far Eastern/Exotic markets.

With a sound knowledge of the economies and cultures of SE Asia and ideally a working command of a local language you should also have a proven talent for market making. We offer an attractive salary and benefits package for the right candidate.

To apply, please write with your CV, quoting ref 218, to: Alastair Lyon, Confidential Reply Handling Service, Associates in Advertising, S St John's Lane, London EC1M 4BH.

Your application will only be forwarded to this client, but please clearly indicate any organisation to which your details should not be sent.

ASSOCIATES IN ADVERTISING

## Energy Desk Broker

£24,000 + bonus

Our Client provides quality broking and order execution services to professional Hedgers and Traders within the international oil markets. Well capitalised and with access to all the world's major Energy Futures Exchanges, they now wish to augment their office based team.

Candidates, with at least 3 years' experience as a floor or office based Salesperson, must be articulate and ambitious, have well developed customer relationships and a proven track record in business development.

For further information and a confidential discussion, please call Trish Collins on 0171 929 2383.

EXCHANGE Consulting Group 13 St Swithin's Lane, London EC4N 8AL Fax: 0171 929 2805.

## Junior Portfolio Managers Equity/Fixed Income

Our client, a Leading International Investment Bank, based in Zurich seeks individuals with:

Excellent knowledge of modern portfolio theory

Good skills in risk management/controlling

Fundamental research background would be beneficial

2 - 4 years' experience in single currency portfolio management (European or other)

Age preference mid 20's - early 30's

Excellent remuneration packages

Please contact:

Anderson, Squires GmbH, Niedenau 41, D-6035 Frankfurt, Tel: 069-723153

Following the relocation of its head office, this international media group (North America, Europe, Asia) is seeking to recruit dedicated finance and legal professionals to join its high profile team BASED IN PARIS

## Consolidation Manager

Reporting to the CFO, you will control all aspects of the monthly and annual consolidated accounts based on CICA and FASB standards. The role involves extensive liaison with the 30 operating subsidiaries in order to further enhance reporting standards and controls. In addition you will be responsible of a major system implementation project to install a HYPERION consolidation software package.

You will be a graduate chartered accountant or CPA with a minimum of five years experience in a group environment. (Ref. EO12001)

## Treasurer

Reporting to the CFO, you will have responsibility for all banking relationships and the management of the banking facility. You will maintain the group treasury budget and develop and control all aspects of treasury reporting within the subsidiary companies.

You will be of graduate calibre and have significant treasury experience gained either in a banking or commercial environment. (Ref. EG12003)

## Accounting Assistants x 2

Reporting to the consolidation Manager or to the Financial Planning Manager, you will be involved in all aspects of group reporting including consolidation or financial planning.

You will be

## ACCOUNTANCY APPOINTMENTS

Price Waterhouse  
EXECUTIVE SEARCH & SELECTION

## Manager - IT Accounting

Control our investment in leading edge IT  
c.£45,000 + benefits Central London

**A background of success**  
As a company, we've been highly successful in growing our UK financial services business over the last year: premiums up by over 50% and PBT up by over 80%. We now have 1.5 million clients, 4 million policies and £2.6 billion under management. Investment in advanced IT - the latest generation of processors, lap-top and palm-top technology, even robotics - has underpinned our success. We are committed to a continuing programme of development with a projected budget in excess of £20 million: this year's plans include the migration of our life systems and the purchase and implementation of a new general ledger.

**A need for control**  
The effective management of this investment calls for improved information and an emphasis on control. To that end, we have created this new role with responsibility for the finances of our IT department. Reporting to the IT Director, with a dotted line to finance, you will initially focus on the development of a cross-charging/cost allocation system and on a methodology for refined project monitoring. On a day-to-day basis, you'll also be responsible for our budget and expenditure control and you'll support our plans for capital expenditure and alternative financing.

**A chance to apply your expertise**  
You are a qualified accountant, you may be in or have come from consultancy, and you work closely with a sophisticated IT department. You have already worked in a cross-charging environment and you may even have been involved in the development of the approach. You certainly have an in-depth understanding and you're confident, you can support our plans. You are project orientated and you enjoy juggling competing priorities. You're pretty self-sufficient (although you also enjoy being part of a team) and you're considered one of the brighter sparks in your current company.

**An opportunity to develop**  
Get it right and we'll give you the chance to go places. We may create a standalone profit centre and you could run it. We may seek to sell our expertise on the open market. There will always be a route for you to develop further in our Finance Department. The first step on that road is to convince us that we should meet. Write with your full CV and salary details, quoting reference D/0059/FT to our advising consultant:

Mark Hartshorne,  
Executive Search & Selection,  
Price Waterhouse,  
No 1 London Bridge, London SE1 9QL.

## Finance Director

Thame, Oxon £45,000-£50,000 + Bonus + Car

**■ Our client is the well established UK subsidiary of a Swedish group manufacturing capital goods. The UK business is strongly focused on sales and service and has a turnover approaching £20m with 150 employees.**

**■ A key member of the management team, the Finance Director will be responsible for developing the finance function to provide sound and supportive commercial advice to the Profit Centre Managers, thus enabling the business to be developed effectively.**

**■ Candidates should be qualified accountants probably in the age range of 33-45 with senior level financial management experience gained within a high unit-valued sales and service**

**■ Please write outlining your relevance to the appointment and enclosing a curriculum vitae, including current remuneration details, to Carlie Andrews at Ernst & Young Management Resourcing, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH, quoting reference CA644.**

**■ ERNST & YOUNG**

**Financial Analyst**

London

£40,000 pa  
Plus Substantial Bonus  
and Car

**Our client is a multi-national group providing high quality and cost efficient specialist support services to industrial, commercial and public sector customers, primarily in the UK, Europe and North America.**

**As a result of recent internal promotions this high profile opportunity has arisen. You will be a part of a small Head Office team responsible for all aspects of the planning process working closely with senior group and subsidiary management.**

**Specific responsibilities include:**

- Ensuring that business plans are well constructed.
- Review of operational performance, including ensuring that all group financial policies and reporting procedures are followed.
- Supporting Group Management in all aspects of the Capital Investment decision process.
- Continuous and pro-active commercial and analytical support to Senior Operational and Group Management.

**You will be a Qualified Accountant with broad financial management as well as strong financial planning and analysis experience gained within a blue-chip international environment. Additionally you will be:**

- Highly analytical with considerable initiative as well as excellent communication and relationship building skills.
- Personable, technically and commercially credible at all levels.

**To explore this challenging opportunity further you should write to Karen Wilson at Hoggett Bowers, 7-9 Broad Buildings, Chancery Lane, London, EC4A 1DY enclosing a recent C.V. and a note of current salary quoting Ref. HKW/102/FT.**



**Hoggett Bowers**  
EXECUTIVE SEARCH AND SELECTION

## Financial Controller - Germany

Kiel, Northern Germany

To DM 100,000 + Relocation Assistance

**Our client, based on the Kiel canal, is the shipping services subsidiary of a leading UK group with international interests in shipping, commodity trading, hotels and agency businesses.**

**The German operation has historically provided services to vessels navigating the vital waterway between the Elbe and the Baltic.**

**They now provide a wide range of services, including ship husbandry, liner operations, vessel care and warehousing to a wide variety of vessel types. More recently, operations have expanded to include the supply of provisions, stores and bunkers to owners and vessels world-wide.**

**An exciting opportunity has now arisen to appoint a Financial Controller to this medium-sized company with full responsibility for financial management.**

**The position reports directly to the Managing Director.**

**The role is hands-on, supervising a small team of accounts staff. Responsibilities include annual and monthly reporting, budgeting and cash flow management, control of computer and office systems, credit control, taxation, banking and provision of ad-hoc information for the Managing Director. There will be considerable contact with operational staff within the company and liaison with the UK group.**

**GMS**

**GOODMAN MASSON SHAW**  
Financial Search and Selection

**Applicants will probably be qualified accountants and should be aged 28-35 with at minimum, reasonable fluency in German. You should have several years experience in a commercial or industrial company and any work experience in Germany or shipping industry experience would be an advantage. Prospects are good with possible progression to Senior Management. Additionally, the Kiel area is well-known for its extensive sailing and golf facilities.**

**Please send your CV to Mark Masson CA at Goodman Masson Shaw, 2 Bath Street, London EC1V 9DX or fax it on (44) 171 336 7722. Alternatively, for a detailed and confidential discussion, telephone Mark Masson on (44) 171 336 7711 (Evenings/Weekends (44) 171 372 5952).**

## Financial Controller

“....to be the World Leader in Imaging”

to £45,000 + Car + Bens



West London

**With a turnover in excess of \$13.5 billion worldwide, Kodak is a global international force with a diverse product range and extraordinarily high performance standards. Dramatic growth in recent years has been achieved by substantial investment in the development of new and existing brands.**

**Within the Group's European, African and Middle Eastern Headquarters based in West London, an opportunity has arisen within the high profile Consumer Imaging Products Division. Reporting directly to the Business General Manager and functionally to the Finance organisation, the position provides the critical link between general and financial management within the corporate matrix structure.**

**The focus of the role is to maximise the Division's value by driving for profitable growth and optimising controllable assets utilisation. In addition, responsibilities include financial planning and analysis, interpretation of results, development of pricing strategies and provision**

**of business and financial consultancy advice for the management team.**

**This is a unique role combining the strategic with the operational which requires demonstrative ability to adopt a hands-on approach to the business and the intellectual capability to contribute to strategic decision-making. Candidates aged 30-40 must be graduate qualified accountants or MBAs with a successful track-record gained in a pan-European FMCG environment. Equally important are the personal qualities of clear commercial vision and excellent management and communication skills. Fluency in English is a pre-requisite whilst working knowledge of other European languages would be useful but not essential.**

**Interested applicants should forward a comprehensive CV, including current salary package and daytime telephone number to Gary Watson, Executive Division, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH quoting reference 236799.**



**Michael Page Finance**

**Specialists in Financial Recruitment**

**London Bristol Windsor St Albans Leatherhead Birmingham**

**Nottingham Manchester Leeds Glasgow Edinburgh & Worldwide**

## GROUP FINANCE DIRECTOR/CFO

**Our client is an international management consultancy group with an outstanding portfolio of multi-national corporate clients. Growing at 30% annually and with offices in 11 of the world's major commercial centres, its innovative methodologies and its dedication to improved client business performance have necessitated a reinforcement of its financial management and administrative processes.**

**The appointment of a top-flight CFO is key to managing its continued profitable growth. The CFO will work closely with the Chief Executive and take full responsibility for all finance and administrative functions. In addition to controlling the financial and management accounting processes, the successful candidate will be expected to take an innovative approach to the management of all costs and billability. Systems strategy, treasury policy, fiscal efficiency, local compliance and Company**

**Secretarial matters will also fall within his/her sphere of responsibility.**

**Candidates should be Chartered Accountants of graduate calibre, probably in the 35-45 age range. They should have in-depth experience of all aspects of financial management and control; ideally gained in a consultancy or professional services environment, and should be familiar with international financial reporting. We are looking for a proactive leader, with strong communication skills, high energy levels and the desire to work within an environment which will be continually subject to change and growth. Strong commercial awareness and Board Room credibility are also essential.**

**Please write, in confidence, with full career and salary details, to Paul Carvosso, MSL International Limited, 32 Aylbrook Street, London W1M 3JB. Please quote reference 54933.**



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Lane, EC4M 7AA, quoting reference C664.

**ST & YOUNG**

## DIRECTOR - FINANCE & SERVICES £100,000 PACKAGE + BENEFITS

## CLIENT:

Highly profitable PLC Acquisitive market leader. Restructuring and developing Oxfordshire-based Head Office/Central Support Services.

## ROLE:

- Main Board reporting to Chairman.
- Authoritative Group-wide financial control and analysis.
- Enhancement of highly responsive support services - purchasing, property, I.T., transport.
- Acquisition appraisal and integration.

Peter Gibbons, Director, The Recruitment Advertising Agency, The Old Church, Neath Road, Whitehall, Bristol BS5 9AP.

## EXPERIENCE:

Essential pro-active, pragmatic F.D. Major multi-site company experience, controlling finance/support services

Commercially astute, absolute focus on detail and maximising company and individual performance. Skilled manager and communicator, thriving in fast-moving sales/distribution environment.

All applications will be treated in confidence. Please apply in writing enclosing a comprehensive CV (quoting ref R6023) to:

**raa**  
RECRUITMENT ADVERTISING AGENCY

## BUSINESS DEVELOPMENT ANALYST

### AN OUTSTANDING OPPORTUNITY TO JOIN THIS RENNED DRINKS COMPANY

WEST LONDON

£33-38,000 + bonus  
+ car + excellent  
benefits

Guinness Brewing Worldwide (GBW) has an unrivalled product range and turnover of £2 billion. It is one of the world's leading brewing companies PLC, a leading force in the global drink market place.

Instrumental to the future success of GBW is the Business Development department. It is responsible for providing advice and support to the Brewing Division in developing its worldwide strategy, and resolving specific strategic issues. This is achieved by:

- analysing competitor/market activity, providing insights and recommending appropriate actions
- providing financial analysis on possible business joint ventures and other business opportunities
- managing the annual strategic plan process

As Business Development Analyst, you will be a high-profile team working in these important areas in identifying key business strategy issues and opportunities worldwide.

A qualified accountant with 3 years' proven analytical and commercial experience within an PLC/Group function, you will possess well developed spreadsheet/decision skills and a flexible approach to problem solving.

Additionally, you will demonstrate a strong combination of professional skills and personal qualities including:

- maturity, credibility and strong interpersonal and communication skills
- a results-oriented approach and the ability to manage and interpret large amounts of complex business data whilst focusing rapidly and accurately on the key issues
- self-motivation, tenacity and resilience

To apply, write to: G. Brown, Building, Chancery Lane, London EC4A 1DY. Enclose your CV and details of your current salary. Quote reference HFW 10141 PT

GUINNESS BREWING WORLDWIDE LTD.

## BUSINESS DEVELOPMENT MANAGER

### Leading Edge UK Retailer Highly Attractive Package

Vision, commitment and energy are qualities that have transformed this dynamic UK plc into a recognised leader within the fast moving retail sector. Its impressive performance results from the ability to implement change, launch product innovations, address operational issues and attract ambitious individuals keen to contribute positively to business performance.

Exceptional growth plans coupled with a determination to improve market share, have led to a requirement for an outstanding individual operating at the core of the organisation. Working as an integral member of a highly focused team, specifically you will:

- Provide value added financial support and guidance by identifying key trading issues and developing relevant strategic initiatives.
- Be responsible for business and operational planning and performance enhancement across a wide range of indicators.
- Actively develop new business opportunities and project manage assignments to deliver improved trading and operational results.

Suitable candidates will have outstanding qualities. You will have a blue chip background and a strong academic record including ideally an MBA or professional qualification and have the necessary personal qualities to deliver in a demanding and complex organisation. You will demonstrate high motivational qualities, a strong commercial outlook and be capable of inspiring confidence at all levels. You will be rewarded by a truly progressive career.

Interested candidates should write to Michael Herst or Charles Austin at Herst Austin Rowley, 30 St. George Street, London W1R 9FA, enclosing a full Curriculum Vitae and quoting reference HAR717.

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### young qualified accountant

### russian/turkish speaker

### excellent terms and conditions

### farn williams

## financial controller

An opportunity with a diversified US multinational committed to significant expansion in all major Central and Eastern European markets.

The position requires maturity and business sense in order to deal at a senior level with operational management of the food distribution business.

We need someone with the confidence and technical skills to sharpen up reporting and controls. We are looking for a tough, pragmatic person but someone not above handling the routine administrative tasks.

Over the next few years continuing expansion of Eastern European operations will necessitate increasing attention to cross-business issues and the financial controller will assist the General Manager in handling all major projects, alliances and strategic developments.

Reporting to the General Manager and deputising for him in his absence, key responsibilities will include:

- US GAAP reporting, planning and budgeting
- foreign exchange, treasury and contract accounting
- strategic issues and business advice to management
- maintenance and development of financial systems
- potentially some responsibility for purchasing

The company is a meritocracy and good performance is rewarded with excellent long-term career development. Please telephone us to find out more about this and other opportunities in Central and Eastern Europe.

Please send CV, ref: 0372 to recruitment specialists Farn Williams, 1 Benjamin Street, London EC1M 5QL. Tel: +44 (0) 171 608 1133 Fax +44 (0) 171 608 1166

To £50k + excellent benefits package

## FINANCIAL CONTROLLER

### Information Management Solutions

Reporting to the European Managing Director, you will provide strong financial guidance and take an active role in contributing to the strategic direction of this young sales and service driven organisation.

A qualified accountant, you are likely to have worked in a complex project environment, holding accountability and responsibility for the full financial administration function. With a strong business orientation, you will be entrepreneurial in approach and comfortable in a client-facing role.

If you are interested in this opportunity to establish, define and manage the finance function in a dynamic and team-oriented environment, then please fax or send your CV quoting reference number 11702, salary details and where possible, daytime telephone number, to the advising consultants, Goodman Graham & Associates, 8 Beaumont Gate, Shenley Hill, Radlett, Herts WD7 7AR. Fax: 01923 854791.

### GOODMAN GRAHAM

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South East

## Group Finance Director

A highly profitable, well-respected and expanding computer services group now wishes to appoint a Group Finance Director to provide commercial support to the Board as the business continues to grow and develop in the UK and overseas. Challenging role which requires first-class technical skills and an appreciation of how a finance professional can add real value across a business.

**THE ROLE**

- Working with the main Board with responsibility for the financial management and control of the business, supported by a small head office team, and the building of effective relationships with divisional MDs.
- Ensuring that the funding and capital structure of the business evolves to support growth, liaising with financial advisors.
- Assessing the quality and relevance of management information. Evaluating and integrating acquisitions worldwide.

**THE QUALIFICATIONS**

- Dedicated finance professional aged 35+, with outstanding technical accounting and funding skills and experience in a fast-moving, evolving sector.
- First-class analyst with the gravitas, confidence and credibility to support and influence operational management.
- Strong communicator, able to express complex financial concepts clearly and concisely.

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## FINANCIAL CONTROLLER

Based: Mombasa, Kenya

### East Africa Tea Business

CDC is a UK statutory corporation which assists countries in the development of their economies through investment in both new and existing enterprises. We have built up our investments in tea in East Africa over the last ten years and are now consolidating five previously independent companies with a combined projected turn-over of £7.5m into an integrated business.

This is a crucial role, vital to the success of this new initiative. As Financial Controller, you will be responsible for the financial control of the East Africa Tea Business, supporting and advising the General Manager. You will be closely involved in marketing and sales policies, co-ordinating the five companies' plans and budgets and produce consolidated and integrated plans and budgets for the business. You will be responsible for co-ordinating the training and development of the finance staff for all five companies and also manage the Treasury function, minimising exposure to exchange rate fluctuations.

We are seeking a Chartered Accountant



Britain Investing in Development

or, equivalently, qualified member of an internationally recognised accountancy institute with at least five years experience at senior level within a commercial organisation as Financial Controller. You must have had previous line responsibility for monthly accounting and budgeting. In addition corporate planning experience and familiarity with a corporate treasury function is essential. Previous experience in soft commodities and of living in a developing country would also be highly desirable.

In return we can offer a salary and benefits package that reflects the seniority of the position and includes generous expatriate benefits, including private health insurance and assistance with school fees.

To apply please write with a full CV giving details of your current salary and benefits package to: Ian Gill, Personnel Manager, CDC, One Bessborough Gardens, London SW1V 2JQ, United Kingdom. Fax: +44 71 8286505. E-Mail: igill@mail.london.edc.co.uk.

Please quote reference number: Serial 2461.

CDC is an equal opportunities employer.

